

Proposal for

RFP #FY 2011-2012-010 BUILDING DEPARTMENT SERVICES



***Submitted to:* CITY OF HALLANDALE BEACH**

City Clerk's Department – Executive Offices, 400 South Federal Highway – 2nd Floor, Hallandale Beach, FL 33009

***Date:* January 13, 2012 – *Time:* 4:00 P.M.**

ORIGINAL



Calvin, Giordano & Associates, Inc.
EXCEPTIONAL SOLUTIONS

THIS PROPOSAL SUBMITTED BY:

COMPANY: CALVIN, GIORDANO & ASSOCIATES, INC.
ADDRESS: 1800 Eller Drive, Suite 600
CITY & STATE: Fort Lauderdale, Florida
ZIP CODE: 33316
TELEPHONE: (954) 921-7781
DATE OF RFP: Friday, January 13, 2012
FACSIMILE NUMBER: (954) 921-8807
E-MAIL ADDRESS: eichners@calvin-giordano.com
FEDERAL ID NUMBER: 65-0013869
NAME & TITLE PRINTED: Shelley Eichner, AICP / Senior Vice President
SIGNED BY: 

WE (I) the above signed hereby agree to furnish the item(s), service(s) and have read all attachments including specifications, terms and conditions and fully understand what is required.

The Request for Proposals, Specifications, Proposal Forms, and/or any other pertinent document form a part of this proposal and by reference made a part hereof. Signature indicates acceptance of all terms and conditions of the RFP.



SECTION 1 – TITLE PAGE

Provide the RFP # and title, the firm's name; the name, address and telephone number of the contact person; and the date of the proposal.

RFP NUMBER

FY 2011-2012-010

RFP TITLE	Building Department Services
FIRM NAME	CALVIN, GIORDANO & ASSOCIATES, INC.
CONTACT PERSON	George Keller, Jr. Vice President, Governmental Services
ADDRESS	1800 Eller Drive, Suite 600 Fort Lauderdale, Florida 33316
TELEPHONE NUMBER	(954) 921-7781
EMAIL ADDRESS	gkeller@calvin-giordano.com
DATE	Friday, January 13, 2012



SECTION 2 – MINIMUM QUALIFICATION REQUIREMENTS

In order to be considered for award and to be evaluated, your firm must also clearly provide all the information required to meet the RFP's Minimum Qualification Requirements requested.

PROPOSAL MINIMUM QUALIFICATION REQUIREMENTS:

- **Have knowledge of the City of Hallandale Beach and its goals. Your firm's response must provide a clear explanation as to how this requirement has been met.**

Having worked in a variety of capacities for the City of Hallandale Beach CGA has a broad knowledge of the City of Hallandale Beach, particularly as it relates to engineering, utilities, land use and zoning. In addition, the Transition Coordinator that will be assigned to this contract served as the City's Development Services Director for three years and has an intimate knowledge base of the city's internal/external operations, protocol and service needs of the community.

While the goal of this RFP is to develop a public/private partnership to provide and perform all aspects and duties of the City's Building Department, CGA understand the much larger goals of the City as outlined in the Hallandale Beach Strategic Plan and recently adopted Mission Statement and Strategic Priorities. It is our understating that the main goals identified for the Building Department are related to the following areas of improvement:

- Faster front counter service
- Easier application procedures;
- Easier communication with the Building Division
- Friendlier customer service
- Faster plan review
- More responsive inspection services
- Faster closure of open permits
- Improved follow-up on plan review comments; and
- Follow-up on failed inspections

Improvements in these areas will further the Strategic Priorities of Livable Community, Excellence in Government, Environmental Sustainability and Economic Development. With those goals, priorities and improvement areas in mind, CGA will build on the following performance measures, more importantly as these processes are improved upon, CGA will instill that rather than an treat a person as an "applicant" or a "process number" each person will be looked upon as a "customer". In order to accomplish these goals, priorities and tasks, CGA has outlined specific methods to meet the performance measures outlined in **Section 14**.

- **All personnel provided must be standard licensed building inspectors and/or plans examiners as per Florida State Statute 468 through the State of Florida Department of Business and Professional Regulation. A copy of each individual's license must be provided. Both residential and commercial licensed inspectors certified in all trades will be necessary.**

Provided in **Section 6** are copies of the residential and commercial license for the building inspectors and/or plans examiners as per Florida Statute 468.



- **Provide a letter on your company's letterhead, indicating your firm and the Project Manager that will be assigned to the City for the Contract, has a minimum of five (5) years of experience providing the services requested in this RFP. The firm responding must possess a minimum of five (5) years' experience under its current business name.**

See letter provided at the end of this section.

- **All personnel assigned to perform services under the Contract must have at least three (3) years of experience in their respective disciplines.**

All personnel assigned to this proposal for professional services by the CGA/M.T.C Team have a minimum of three (3) years experience in their respective discipline, many with twenty or more years here in South Florida. (See resumes in **Section 8**)

- **Provide five (5) references of similar engagements, scope of work and complexity that have been completed by your company within the last five (5) years. Provide the name of company/owner/business for which the services were provided to; contact name of individual and his or her role/title; address of the company, and telephone number. The City will call the names and numbers provided as the references for the rating criteria.**

References are provided in **Section 10**.

- **Contractor must provide a minimum of two (2) qualified persons for each position required by this RFP.**

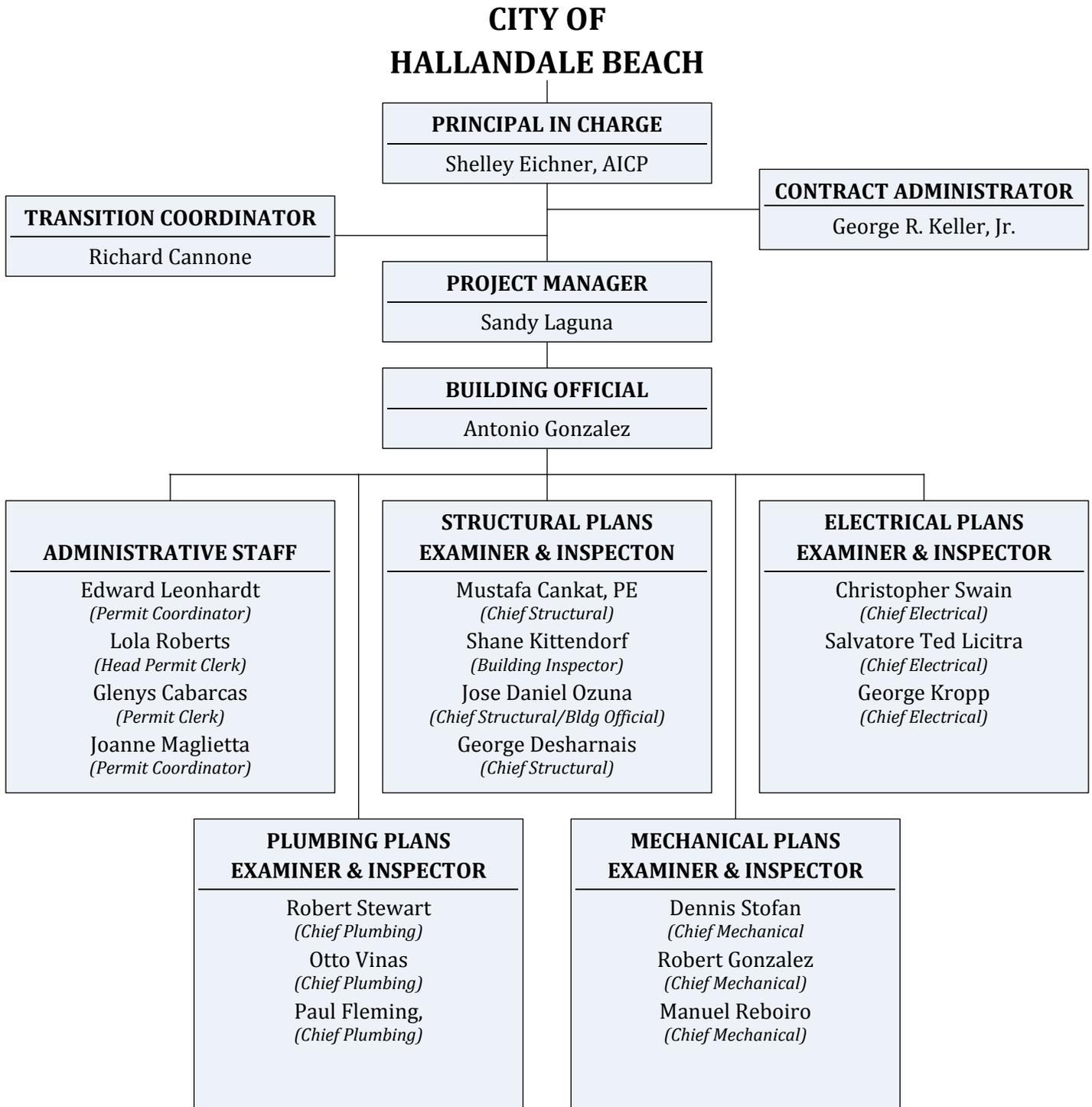
See organizational chart on the following page.

- **Firms must be properly licensed in the State of Florida and hold the applicable licenses for Broward County.**

All Licenses are provided in **Section 6**.



Organizational Chart





January 13, 2012

City Clerk's Department
400 South Federal Highway, 2nd FL
Hallandale Beach, Florida 33009

RE: RFP # FY 2011-2012-010, Building Department Services

Dear Selection Committee Members:

The CGA/MTC Team has in excess of five (5) years experience in the field of Building Code Services, both individually and collectively. The staff members of both firms and the Team collectively, also have a diverse combination of experience in both the public and private sectors. Additionally, the identified Project Manager, Sanford Laguna, has in excess of five (5) years experience as a building official, and project manager/administrator in the field of Building Code Services. He has served both in the public and private sectors, for a combination of almost thirty years in South Florida, the last three as a building official with CGA (see resumes in Section 8).

Sincerely,
CALVIN, GIORDANO & ASSOCIATES, INC.

Shelley Eichner, AICP
Senior Vice President

- Building Code Services
- Code Enforcement
- Construction Engineering & Inspection
- Construction Services
- Contract Government
- Data Technologies & Development
- Emergency Management Services
- Engineering
- Governmental Services
- Indoor Air Quality
- Landscape Architecture & Environmental Services
- Municipal Engineering
- Planning
- Public Administration
- Redevelopment & Urban Design
- Surveying & Mapping
- Transportation Planning & Traffic Engineering
- Utility & Community Maintenance Services

1800 Eller Drive, Suite 600
Fort Lauderdale, FL 33316
Phone: 954.921.7781
Fax: 954.921.8807

www.calvin-giordano.com



SECTION 3 – TABLE OF CONTENTS

SECTION 1	Title Page.....	1 1
SECTION 2	Minimum Qualification Requirements	2 1
SECTION 3	Table of Contents.....	3 1
SECTION 4	Transmittal Letter.....	4 1
SECTION 5	General Requirements.....	5 1
SECTION 6	Professional Licenses and Certifications	6 1
	• Certificate of Status.....	6 14
	• Occupational License	6 15
	• Certificate of Insurance.....	6 16
SECTION 7	Firm Qualifications and Experience.....	7 1
SECTION 8	Team’s Experience/Qualification	8 1
	• Resumes of Key Management Personnel.....	8 3
SECTION 9	Project Manager’s Experience.....	9 1
SECTION 10	Past Performance (References).....	10 1
SECTION 11	Proposer’s Approach to the Project.....	11 1
	• INKforce Software Brochure.....	11 7
SECTION 12	Financial Resources.....	12 1
SECTION 13	Cost Proposal	13 1
	• Cost Proposal Form	
	• Cost Proposal Form Sheet – Option I	
	• Cost Proposal Form Sheet – Option II	
SECTION 14	Performance Measures	14 1
	• Sample Reports.....	14 6
SECTION 15	Addendum Acknowledgement.....	15 1



January 13, 2012

City Clerk's Department
400 South Federal Highway, 2nd FL
Hallandale Beach, Florida 33009

RE: RFP # FY 2011-2012-010, Building Department Services

Dear Selection Committee Members:

Please find attached **Calvin, Giordano & Associates, Inc. (CGA)** proposal to provide **Building Department Services** for the City of Hallandale Beach (City). CGA will serve as the prime contractor for this contract, partnering with **M.T. Causely, Inc. (M.T.C)**, Inc. as sub-contractor. Together, we have assembled a team possessing the diversity of experience and skills necessary to meet the objectives of the City in this endeavor. The team has extensive experience providing the requested services, which will benefit the City, if selected.

CGA understands that the City of Hallandale Beach is seeking to enter into a public/private partnership for the purpose of securing a qualified firm to provide and perform all aspects and duties of the City's Building Department. As the pioneer in providing public/private partnerships for municipal services in Broward County, CGA is positioned to provide unparalleled service to the City.

In November 2011, the City's economic development consultant presented the Hallandale Beach Economic Development Strategy to the City Commission/CRA Board of Directors. One of the key strategy areas mentioned was "Regulations and Regulatory Management." Based on interviews conducted within the city, the study revealed that, *"the building permit process in Hallandale Beach is cumbersome, complicated, slow and costly for small businesses"*.

As the "building block" for the City, that truly lays the foundation for enhancing redevelopment opportunities and improving economic vitality in the City, CGA is committed to improve the permit process, restoring confidence in the Building Department by streamlining, modernizing and upgrading the process and existing technology in the Building Department.

Furthermore, as provided in the City's Strategic Priorities and as an extension of the City, CGA is committed to ensure accountability, by being accessible and transparent in its operations, but most importantly communicating effectively both internally and externally.

SERVICES

The CGA/M.T.C Team provides full-service governmental services including not only Building Department Services, but also other related services such as Code Enforcement, Zoning, Planning, Landscape Architecture, Traffic Engineering, Civil Engineering, Emergency Management and project management services. Consequently, the CGA/M.T.C Team has the understanding of process and depth of resources to evaluate any issue that may arise. Many of our team members are former long-term

Building Code Services
Code Enforcement
Construction Engineering & Inspection
Construction Services
Contract Government
Data Technologies & Development
Emergency Management Services
Engineering
Governmental Services
Indoor Air Quality
Landscape Architecture & Environmental Services
Municipal Engineering
Planning
Public Administration
Redevelopment & Urban Design
Surveying & Mapping
Transportation Planning & Traffic Engineering
Utility & Community
Maintenance Services

1800 Eller Drive, Suite 600
Fort Lauderdale, FL 33316
Phone: 954.921.7781
Fax: 954.921.8807

www.calvin-giordano.com

local government officials who understand the needs of local government. We offer all services "in-house."

Our approach to building administration and customer service is provided in detail in our company profile included in this submittal. In addition, we also have an in-house Information Technologies Department that has developed and markets our own custom operating software and markets software applications (INKforce), specifically for Building Departments and Code Enforcement.

The Building Code Services Division provides local governments with all the resources required to ensure effective code compliance, including the Florida Building Code, State and Federal statutes, local ordinances and other rules and regulations dealing with construction, permitting and inspection.

A key benefit which the CGA/M.T.C Team brings to the City is that the City does not have to provide for fluctuations in the economy, workload or other personnel issues. The **CGA/M.T.C Team using the City's approved fee schedule will accept all permit and appropriate occupational license fee revenues and provide the City with 20% return for administrative expenses.** The City will not have to address personnel issues, which may arise, but maintains the ability to approve who works for the City, under contract.

The CGA/M.T.C Team has successful long-standing relationships with municipal clients such as the cities of **Weston, Dania Beach, Hollywood, Miramar, North Lauderdale, Pembroke Pines, West Park and the Town of Surfside.**

CONTRACT ADMINISTRATOR

The Contract Administrator, George Keller, has more than 33 years of experience in Public Administration. He has worked with various municipalities including the cities of **Hollywood, Pembroke Pines, North Lauderdale, Weston, West Park, Dunwoody, GA, and unincorporated Broward County.** His first duty for this project will be staffing transition, and the evaluation of processes and procedures prior to beginning the contract period. He will oversee the implementation of the transition plan. Assisting Mr. Keller with the transition will be Richard Cannone, serving as the Transition Coordinator. As the former Director of Development Services for the City, Mr. Cannone is intimately familiar with both the processes and staff of the City.

Sanford Laguna will serve as the Project Manager, an experienced, certified building official and administrator with thirty years of service in Broward County.

George Keller will serve as the single point of contact with the City. As such, he will coordinate all activities for the department with individuals from both the present City staff and CGA/M.T.C staff to create a cohesive and efficient transition, resulting in a well-organized and unified new Building Department.

Contact Information

George R. Keller, Jr., Vice President
1800 Eller Drive, Suite 600, Ft. Lauderdale, FL 33316
Tel: 954-921-7781, Fax: 954-921-8807
E-mail: gkeller@calvin-giordano.com

City of Hallandale Beach
RFP # FY 2011-2012-010
Building Department Services
January 13, 2012
Page 3

Thank you for giving us the opportunity to respond to this solicitation. We are ready to commence work immediately, and look forward to the beginning of a new and successful working relationship with the City.

Sincerely,
CALVIN, GIORDANO & ASSOCIATES, INC.

A handwritten signature in blue ink that reads "Shelley Eichner". The signature is written in a cursive style with a long, sweeping underline.

Shelley Eichner, AICP
Senior Vice President



SECTION 5 – GENERAL REQUIREMENTS

The purpose of the proposal is to demonstrate the qualifications, competence, and capacity of the firms seeking to undertake the work for the City in conformity with the requirements of the specifications in the RFP. As such, the substance of the proposals will carry more weight than their form or manner of presentation.

The proposal should address all points outlined in the specifications of this RFP. The proposal should be prepared simply and economically, providing straightforward, concise description of the proposer's capability to satisfy the requirements of the RFP.

While additional data may be presented, the information requested in items 1 through 14, must be included. Items 1-14 represent the criteria against which proposals will be evaluated.

CGA understands the General Requirements of the proposal and has adequately addressed items 1 through 14 in a concise straightforward manner. All responses to the requirements and specifications of the RFP are provided under their respective tab (1-14).



SECTION 6 – PROFESSIONAL LICENSES AND CERTIFICATIONS

An affirmative statement should be included indicating that the firm and all assigned key professional staff possess all licenses and certifications required to provide the requested services in the State of Florida and Broward County.

The CGA/M.T.C team affirms that all assigned key professional staff possesses all licenses and certifications required to provide the requested services in the State of Florida and Broward County.

**Broward County
Board of Rules & Appeals**
Certification no: 357



Hereby certifies
Salvatore Ted Licitra
is competent as

ELECTRICAL PLANS EXAMINER/INSPECTOR
License Numbers: Building Official, please see reverse side.
BN 361 EC 2280 PX 169

Authorized signature:

Expiration Date: **12-31-2013**

**Broward County
Board of Rules & Appeals**
Certification no: 568



Hereby certifies
Salvatore Ted Licitra
is competent as

CHIEF ELECTRICAL INSPECTOR
For **PEMBROKE PINES** in accordance with the provisions as set forth in the
Florida Building Code, Broward County Administrative Code.
BN 361 EC 2280 PX 169

Authorized signature:

Expiration Date: **12-31-2013**

**Broward County
Board of Rules & Appeals**
Certification no: 507



Hereby certifies
Salvatore Ted Licitra
is competent as

CHIEF ELECTRICAL INSPECTOR
For **WEST PARK** in accordance with the provisions as set forth in the Florida
Building Code, Broward County Administrative Code.
BN 361 EC 2280 PX 169

Authorized signature:

Expiration Date: **12-31-2013**

**Broward County
Board of Rules & Appeals**
Certification no: 508



Hereby certifies
Robert J. Gonzalez
is competent as

CHIEF MECHANICAL INSPECTOR
For **WEST PARK** in accordance with the provisions as set forth in the Florida
Building Code, Broward County Administrative Code.
CMC053180 BN 2330 PX 1463 CMC053180

Authorized signature:

Expiration Date: **12-31-2013**

AC# 5727506

STATE OF FLORIDA

DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BUILDING CODE ADMINISTRATORS & INSPECTOR

SEQ# L11090602719

DATE	BATCH NUMBER	LICENSE NBR	CATEGORY
09/06/2011	110084788	BN817	BLDG

The STANDARD INSPECTOR
Named below IS CERTIFIED
Under the provisions of Chapter 468 FS.
Expiration date: NOV 30, 2013

DESHERNAIS, GEORGE WILLIAM JR
8460 NW 17 COURT
PEMBROKE PINES FL 33024

RICK SCOTT
GOVERNOR

DISPLAY AS REQUIRED BY LAW

KEN LAWSON
SECRETARY



**Broward County
Board of Rules & Appeals**

Certification no: 614

Hereby certifies
Otto A. Vinas
is competent as

CHIEF PLUMBING INSPECTOR

For **WEST PARK** in accordance with the provisions as set forth in the Florida Building Code, Broward County Administrative Code.

CFC1427362 PX 1763 BN 3009

Authorized signature:

Expiration Date: **12-31-2013**



**Broward County
Board of Rules & Appeals**

Certification no: 287

Hereby certifies
Otto Vinas
is competent as

PLUMBING PLANS EXAMINER/INSPECTOR

License Numbers: Building Official, please see reverse side.

CFC1427362 BN 3009 PX 1763

Authorized signature:

Expiration Date: **12-31-2013**



**Broward County
Board of Rules & Appeals**

Certification no: 270

Hereby certifies
Paul T. Fleming
is competent as

PLUMBING PLANS EXAMINER/INSPECTOR
License Numbers: Building Official, please see reverse side.

CFC032573 BN 2832 PX 2467

Authorized signature:

Expiration Date: **12-31-2013**



**Broward County
Board of Rules & Appeals**

Certification no: 570

Hereby certifies
Otto A. Vinas
is competent as

CHIEF PLUMBING INSPECTOR

For **PEMBROKE PINES** in accordance with the provisions as set forth in the Florida Building Code, Broward County Administrative Code.

CFC1427362 PX 1763 BN 3009

Authorized signature:

Expiration Date: **12-31-2013**



AC# 5758970

STATE OF FLORIDA

DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BUILDING CODE ADMINISTRATORS & INSPECTOR

SEQ# L11091902652

DATE	BATCH NUMBER	LICENSE NBR	CATEGORY
09/19/2011	118045201	PX2451	ELEC

The STANDARD PLANS EXAMINER
Named below IS CERTIFIED
Under the provisions of Chapter 468 FS.
Expiration date: NOV 30, 2013

KROPP, GEORGE WILLIAM
10932 NW 4 ST
CORAL SPRINGS FL 33071

RICK SCOTT
GOVERNOR

DISPLAY AS REQUIRED BY LAW

KEN LAWSON
SECRETARY



 STATE OF FLORIDA AC# 5706723
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

PX169 08/27/11 118027047

STANDARD PLANS EXAMINER
LICITRA, SALVATORE TED

IS CERTIFIED under the provisions of Ch.468 FS
Expiration date: NOV 30, 2013 L11082700426

 STATE OF FLORIDA AC# 5550142
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

EC13004625 11/22/10 100197972

CERTIFIED ELECTRICAL CONTRACTOR
PEREZ, VALENTINO
VALCO ELECTRIC INC.

IS CERTIFIED under the provisions of Ch.489 FS
Expiration date: AUG 31, 2012 L10112200538

**Broward County
Board of Rules & Appeals**

Certification no: 277

Hereby certifies
Gerardo Lomastro
is competent as

STRUCTURAL INSPECTOR

License Numbers: Building Official, please see reverse side.
CGC047359 BN 2061

Authorized signature:

Expiration Date: 12-31-2013



**Broward County
Board of Rules & Appeals**

Certification no: 284

Hereby certifies
Kenneth Paulison
is competent as

STRUCTURAL PLANS EXAMINER/INSPECTOR

License Numbers: Building Official, please see reverse side.
CGC005831 BN0003423 PX 2395

Authorized signature:

Expiration Date: 12-31-2013



**Broward County
Board of Rules & Appeals**

Certification no: 637

Hereby certifies
Craig Lewis
is competent as

STRUCTURAL PLANS EXAMINER/INSPECTOR

License Numbers: Building Official, please see reverse side.
CGC017708 BN 359 PX 966

Authorized signature:

Expiration Date: 12-31-2013



**Broward County
Board of Rules & Appeals**

Certification no: 274

Hereby certifies
Sanford Laguna
is competent as

STRUCTURAL PLANS EXAMINER/INSPECTOR

License Numbers: Building Official, please see reverse side.
CGC016797 BU 196 BN 548 PX 261

Authorized signature:

Expiration Date: 12-31-2013



**Broward County
Board of Rules & Appeals**

Certification no: 534

Hereby certifies
J. Daniel Ozuna
is competent as

STRUCTURAL PLANS EXAMINER/INSPECTOR

License Numbers: Building Official, please see reverse side.
CGC059406 BU 1679 BN 3484 PX 1475

Authorized signature:

Expiration Date: 12-31-2013





TEMPORARY STAFF APPROVAL OF BROWARD BORA CERTIFICATION APPLICATION



Name SANFORD LAGUNA
Jurisdiction CITY OF WEST PARK
Position ASSISTANT BUILDING OFFICIAL

Option One: For 120-Day Temporary Certification
Please be advised staff has approved the Building Official request for certification for the period specified below. Applicant shall submit his/her Provisional Certification prior to the expiration date to extend certification as specified in option two.
Issue Date: _____ Expiration Date: _____
Signature, Chief Code Compliance Officer _____ Date _____

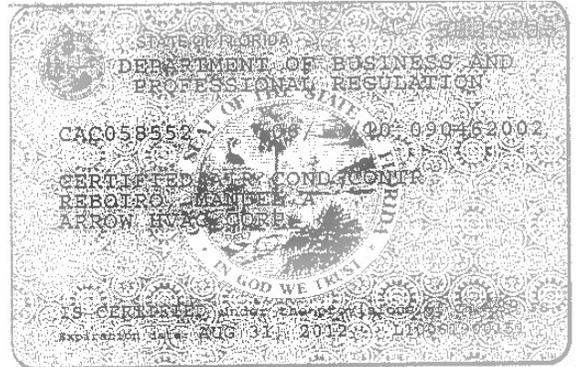
Option Two: Provisional Certification **BCAIB Expiration Date:** _____
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official. This certification expires either on the Broward County Board of Rules and Appeals expiration date OR on the BCAIB expiration date.
Signature, Chief Code Compliance Officer _____ Date _____

Option Three: Standard Certification (Previously Provisional Certification)
Please be advised that the Staff of the Broward County Board of Rules and Appeals has approved your requested certification application. A certification card will be issued shortly and mailed to the Building Official.
Signature, Chief Code Compliance Officer _____ Date _____

Option Four Standard Certification
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official.
Signature, Chief Code Compliance Officer [Signature] Date 11/21/11

Applicant's License Numbers
CCG 016787 PX261
BU196
BN 540

STRONGER CODES MEAN SAFER BUILDINGS
G:\RA\SHARED\Certification & Re-Certification\forms present\Temp form 8/12/09
4.30



Plans Examiner #PX1763

[Main Menu](#) [Logoff](#)
Logged in as **Vinas, Otto Antonio**

License Menu

Select the function you wish to perform.
Press "Back" to return to the main menu.

License Issued To: **VINAS, OTTO ANTONIO**
License Status: **Current, Active**
Originally Licensed On: **05/04/2000** (mm/dd/yyyy)
Expires On: **11/30/2013** (mm/dd/yyyy)
Modifiers: **Plumbing**



Standard Inspector #BN3009

[Main Menu](#) [Logoff](#)
Logged in as **Vinas, Otto Antonio**

License Menu

Select the function you wish to perform.
Press "Back" to return to the main menu.

License Issued To: **VINAS, OTTO ANTONIO**
License Status: **Current, Active**
Originally Licensed On: **09/30/1997** (mm/dd/yyyy)
Expires On: **11/30/2013** (mm/dd/yyyy)
Modifiers: **Plumbing**



AC# 5727607

STATE OF FLORIDA

DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BUILDING CODE ADMINISTRATORS & INSPECTOR

SEQ# L11090602820

DATE	BATCH NUMBER	LICENSE NBR	CATEGORY
09/06/2011	110084789	PX851	BLDG

The STANDARD PLANS EXAMINER
Named below IS CERTIFIED
Under the provisions of Chapter 468 FS.
Expiration date: NOV 30, 2013

DESHARNATS, GEORGE WILLIAM JR
8460 NW 17 COURT
PEMBROKE PINES FL 33024

RICK SCOTT
GOVERNOR

DISPLAY AS REQUIRED BY LAW

KEN LAWSON
SECRETARY

AC# 5707538

STATE OF FLORIDA

DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BUILDING CODE ADMINISTRATORS & INSPECTOR

SEQ# L11082800770

DATE	BATCH NUMBER	LICENSE NBR	CATEGORY
08/28/2011	118027251	PX2395	BLDG

The STANDARD PLANS EXAMINER
Named below IS CERTIFIED
Under the provisions of Chapter 468 FS.
Expiration date: NOV 30, 2013

PAULISON, KENNETH A
1730 NW 105TH AVE
HOLLYWOOD FL 33026-2838

RICK SCOTT
GOVERNOR

DISPLAY AS REQUIRED BY LAW

KEN LAWSON
SECRETARY

AC# 5707500

STATE OF FLORIDA

DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BUILDING CODE ADMINISTRATORS & INSPECTOR

SEQ# L11082800732

DATE	BATCH NUMBER	LICENSE NBR	CATEGORY
08/28/2011	118027251	BN3423	BLDG

The STANDARD INSPECTOR
Named below IS CERTIFIED
Under the provisions of Chapter 468 FS.
Expiration date: NOV 30, 2013

PAULISON, KENNETH A
1730 NW 105 AVE
PEMBROKE PINES FL 33026

RICK SCOTT
GOVERNOR

DISPLAY AS REQUIRED BY LAW

KEN LAWSON
SECRETARY



Broward County Board of Rules & Appeals
One North University Drive, Suite 3500B, Plantation FL 33324
TL 954.765.4500 ♦ FX 954.765.4504 ♦ www.broward.org/codesappeals

Name: Joseph Desbornis Jr
Jurisdiction: WEST PALM BEACH
Position: Chief Building Inspector

Option One: For 120-Day Temporary Certification
Please be advised staff has approved the Building Official request for certification for the period specified below. Applicant shall submit his/her Provisional Certification prior to the expiration date to extend certification as specified in option two.
Issue Date: _____ Expiration Date: _____
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Two: Provisional Certification BCAIB Expiration Date: _____
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official. This certification expires either on the Broward County Board of Rules and Appeals expiration date OR on the BCAIB expiration date.
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Three: Standard Certification (Previously Provisional Certification)
Please be advised that the Staff of the Broward County Board of Rules and Appeals has approved your requested certification application. A certification card will be issued shortly and mailed to the Building Official.
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Four Standard Certification
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official.
Signature, Chief Code Compliance Officer: _____ Date: 11/22/11
Applicant's License Numbers: CCO 055483
BN 817
PX 141

STRONGER CODES MEAN SAFER BUILDINGS
G:\RAISHARED\Certification & Re-Certification\forms present\Temp form 8/12/09
6.30

TEMPORARY STAFF APPROVAL OF BROWARD BORA CERTIFICATION APPLICATION



Broward County Board of Rules & Appeals
One North University Drive, Suite 3500B, Plantation FL 33324
TL 954.765.4500 ♦ FX 954.765.4504 ♦ www.broward.org/codesappeals

Name: JOSE DANIEL OZUNA
Jurisdiction: CITY OF WEST PALM BEACH
Position: Building Official

Option One: For 120-Day Temporary Certification
Please be advised staff has approved the Building Official request for certification for the period specified below. Applicant shall submit his/her Provisional Certification prior to the expiration date to extend certification as specified in option two.
Issue Date: _____ Expiration Date: _____
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Two: Provisional Certification BCAIB Expiration Date: _____
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official. This certification expires either on the Broward County Board of Rules and Appeals expiration date OR on the BCAIB expiration date.
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Three: Standard Certification (Previously Provisional Certification)
Please be advised that the Staff of the Broward County Board of Rules and Appeals has approved your requested certification application. A certification card will be issued shortly and mailed to the Building Official.
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Four Standard Certification
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official.
Signature, Chief Code Compliance Officer: _____ Date: 11/22/11
Applicant's License Numbers: BN 3184
PX 1475
BU 1679
CCO 059406
NOTES: EFFECTIVE JAN 1 2012

STRONGER CODES MEAN SAFER BUILDINGS
G:\RAISHARED\Certification & Re-Certification\forms present\Temp form 8/12/09
6.30

TEMPORARY STAFF APPROVAL OF BROWARD BORA CERTIFICATION APPLICATION



Broward County Board of Rules & Appeals
One North University Drive, Suite 3500B, Plantation FL 33324
TL 954.765.4500 ♦ FX 954.765.4504 ♦ www.broward.org/codesappeals

Name: JOSE DANIEL OZUNA
Jurisdiction: CITY OF PEMBROKE PINES
Position: Building Official

Option One: For 120-Day Temporary Certification
Please be advised staff has approved the Building Official request for certification for the period specified below. Applicant shall submit his/her Provisional Certification prior to the expiration date to extend certification as specified in option two.
Issue Date: _____ Expiration Date: _____
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Two: Provisional Certification BCAIB Expiration Date: _____
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official. This certification expires either on the Broward County Board of Rules and Appeals expiration date OR on the BCAIB expiration date.
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Three: Standard Certification (Previously Provisional Certification)
Please be advised that the Staff of the Broward County Board of Rules and Appeals has approved your requested certification application. A certification card will be issued shortly and mailed to the Building Official.
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Four Standard Certification
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official.
Signature, Chief Code Compliance Officer: _____ Date: 11/22/11
Applicant's License Numbers: CCO 059406
BN 3484
PX 1475
BU 1679

STRONGER CODES MEAN SAFER BUILDINGS
G:\RAISHARED\Certification & Re-Certification\forms present\Temp form 8/12/09
6.30

TEMPORARY STAFF APPROVAL OF BROWARD BORA CERTIFICATION APPLICATION



Broward County Board of Rules & Appeals
One North University Drive, Suite 3500B, Plantation FL 33324
TL 954.765.4500 ♦ FX 954.765.4504 ♦ www.broward.org/codesappeals

Name: SAMFORD HAGUNA
Jurisdiction: CITY OF PEMBROKE PINES
Position: Assistant Building Official

Option One: For 120-Day Temporary Certification
Please be advised staff has approved the Building Official request for certification for the period specified below. Applicant shall submit his/her Provisional Certification prior to the expiration date to extend certification as specified in option two.
Issue Date: _____ Expiration Date: _____
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Two: Provisional Certification BCAIB Expiration Date: _____
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official. This certification expires either on the Broward County Board of Rules and Appeals expiration date OR on the BCAIB expiration date.
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Three: Standard Certification (Previously Provisional Certification)
Please be advised that the Staff of the Broward County Board of Rules and Appeals has approved your requested certification application. A certification card will be issued shortly and mailed to the Building Official.
Signature, Chief Code Compliance Officer: _____ Date: _____

Option Four Standard Certification
Please be advised that the Staff of the Broward County Board of Rules and Appeals has temporarily approved your requested certification application, pending the vote of the Broward County Board of Rules and Appeals. Your application will be considered by the Board at its next meeting. Should the Board approve your application, a certification card will be issued shortly following the meeting and mailed to the Building Official.
Signature, Chief Code Compliance Officer: _____ Date: 11/22/11
Applicant's License Numbers: CCO 016787
BU 196
BN 545
NOTES: EFFECTIVE 11/12

STRONGER CODES MEAN SAFER BUILDINGS
G:\RAISHARED\Certification & Re-Certification\forms present\Temp form 8/12/09
6.30



**Broward County
Board of Rules & Appeals**
Certification no: 334



Hereby certifies
George W. Desharnais, Sr.
is competent as
STRUCTURAL PLANS EXAMINER/INSPECTOR
License Numbers: Building Official, please see reverse side.
CGC010953 BU 462 BN 1339 PX 583 IL 491

Authorized signature:  Expiration Date: 12-31-2013

**Broward County
Board of Rules & Appeals**
Certification no: 267



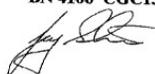
Hereby certifies
George Desharnais, Jr.
is competent as
STRUCTURAL PLANS EXAMINER/INSPECTOR
License Numbers: Building Official, please see reverse side.
CGC055093 BN 817 PX 851

Authorized signature:  Expiration Date: 12-31-2013

**Broward County
Board of Rules & Appeals**
Certification no: 644



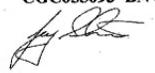
Hereby certifies
Jorge H. Ibacache
is competent as
STRUCTURAL INSPECTOR
License Numbers: Building Official, please see reverse side
BN 4106 CGC1514181

Authorized signature:  Expiration Date: 12-31-2013

**Broward County
Board of Rules & Appeals**
Certification no: 482



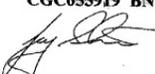
Hereby certifies
George Desharnais, Jr.
is competent as
CHIEF STRUCTURAL INSPECTOR
for **PEMBROKE PINES** in accordance with the provisions as set forth in the
Florida Building Code, Broward County Administrative Code.
CGC055093 BN 817 PX 851

Authorized signature:  Expiration Date: 12-31-2013

**Broward County
Board of Rules & Appeals**
Certification no: 278



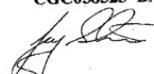
Hereby certifies
Jose R. Maderal
is competent as
STRUCTURAL INSPECTOR
License Numbers: Building Official, please see reverse side.
CGC055919 BN 1739

Authorized signature:  Expiration Date: 12-31-2013

**Broward County
Board of Rules & Appeals**
Certification no: 264



Hereby certifies
John Busha
is competent as
STRUCTURAL INSPECTOR
License Numbers: Building Official, please see reverse side.
CGC058525 BN 2967

Authorized signature:  Expiration Date: 12-31-2013



**Broward County
Board of Rules & Appeals**
Certification no: 569



Hereby certifies
Robert J. Gonzalez
is competent as
CHIEF MECHANICAL INSPECTOR

For **PEMBROKE PINES** in accordance with the provisions as set forth in the
Florida Building Code, Broward County Administrative Code.
CMC053180 BN 2330 PX 1463 CGC0057973

Authorized signature: 

Expiration Date: **12-31-2013**

**Broward County
Board of Rules & Appeals**
Certification no: 356



Hereby certifies
Robert J. Gonzalez
is competent as

MECHANICAL PLANS EXAMINER/INSPECTOR
License Numbers: Building Official, please see reverse side.
CMC053180 BN 2330 PX 1463 CGC0057973

Authorized signature: 

Expiration Date: **12-31-2013**

**Broward County
Board of Rules & Appeals**
Certification no: 630



Hereby certifies
Manuel A. Reboiro
is competent as

MECHANICAL PLANS EXAMINER/INSPECTOR
License Numbers: Building Official, please see reverse side.
CAC056552 BN 5702 PX 3223 CMC1250159

Authorized signature: 

Expiration Date: **12-31-2013**

**Broward County
Board of Rules & Appeals**
Certification no: 649



Hereby certifies
Ernest H. Smith
is competent as

MECHANICAL INSPECTOR
License Numbers: Building Official, please see reverse side.
BN 3952 RA0066503 199409885CTQB

Authorized signature: 

Expiration Date: **12-31-2013**

Licenses

Licensee Information	
Name:	ANNESE, RICHARD (Primary Name) (DBA Name)
License Information	
License Type:	Standard Inspector
Rank:	Inspector
License Number:	BN4670
Status:	Current, Active
Licensure Date:	01/12/2004
Expires:	11/30/2013
Special Qualifications	
Building	Qualification Effective 01/12/2004
License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX2430
Status:	Current, Active
Licensure Date:	10/04/2004
Expires:	11/30/2013
Special Qualifications	
Building	Qualification Effective 07/23/2004
License Information	
License Type:	Building Code Administrator
Rank:	Building Code A
License Number:	BU1594
Status:	Current, Active
Licensure Date:	10/30/2007
Expires:	11/30/2013
Special Qualifications	
Building	Qualification Effective

Miami-Dade Building And Neighborhood Compliance
BOARD OF RULES AND APPEALS

Hereby Certifies:



Richard Annese
to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011

1694



Charles Danger, P.E.
Secretary of the Board



Licensee Information	
Name:	HERNANDEZ, LUIS BELTRAN (DBA Name)
License Information	
License Type:	Standard Inspector
Rank:	Inspector
License Number:	BN4572
Status:	Current, Active
Licensure Date:	06/19/2003
Expires:	11/30/2013
Special Qualifications	
Building	Qualification Effective 06/19/2003
License Returned	11/09/2011
License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX2392
Status:	Current, Active
Licensure Date:	07/06/2004
Expires:	11/30/2013
Special Qualifications	
Building	Qualification Effective 07/06/2004
License Returned	11/09/2011

Miami-Dade Building And Neighborhood Compliance
BOARD OF RULES AND APPEALS

Hereby Certifies:



Luis B. Hernandez
to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011

1676



Charles Danger, P.E.
Secretary of the Board



Licensee Information	
Name:	TRIVERS, JOHN T (Primary Name) (DBA Name)

License Information	
License Type:	Standard Inspector
Rank:	Inspector
License Number:	BN1321
Status:	Current, Active
Licensure Date:	05/25/1994
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Commercial Electric	
Residential Electric	

License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX535
Status:	Current, Active
Licensure Date:	05/05/1994
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Electrical	

License Information	
License Type:	Building Code Administrator
Rank:	Building Code A
License Number:	BU1315
Status:	Current, Active
Licensure Date:	05/01/2003
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Standard	04/22/2002
Modular 1&2	05/01/2003

Licensee Information	
Name:	WATKINS, KIM R (Primary Name) (DBA Name)

License Information	
License Type:	Standard Inspector
Rank:	Inspector
License Number:	BN4981
Status:	Current, Active
Licensure Date:	05/02/2005
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Electrical Inspector	05/02/2005

License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX3232
Status:	Current, Active
Licensure Date:	04/21/2009
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Electrical	04/21/2009

Miami-Dade Building And Neighborhood Compliance
BOARD OF RULES AND APPEALS

Hereby Certifies:



John T Travers
to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011

1291



Charles Danger, P.E.
Secretary of the Board



Miami-Dade Building And Neighborhood Compliance
BOARD OF RULES AND APPEALS

Hereby Certifies:



Kim R Watkins
to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011

1850



Charles Danger, P.E.
Secretary of the Board



Licensee Information	
Name:	SARIEGO, JORGE LUIS (Primary Name) (DBA Name)

License Information	
License Type:	Standard Inspector
Rank:	Inspector
License Number:	BN4427
Status:	Current, Active
Licensure Date:	09/23/2002
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Mechanical	09/23/2002

License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX2121
Status:	Current, Active
Licensure Date:	09/23/2002
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Mechanical	09/23/2002

Licensee Details

Licensee Information	
Name:	GOOD, WILLIAM ALFRED (DBA Name)

License Information	
License Type:	Standard Inspector
Rank:	Inspector
License Number:	BN1605
Status:	Current, Active
Licensure Date:	07/01/1994
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Mechanical	

License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX706
Status:	Current, Active
Licensure Date:	07/01/1994
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Mechanical	

Miami-Dade County Building Code Compliance Office
BOARD OF RULES AND APPEALS



Hereby Certifies:

Jorge L Sariego

to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011

1743



Herminio Gonzalez, P.E.
Secretary of the Board

Miami-Dade Building And Neighborhood Compliance
BOARD OF RULES AND APPEALS



Hereby Certifies:

William A Good

to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011

1272



Charles Danger, P.E.
Secretary of the Board

Licensee Information	
Name:	OGDEN, MICHAEL T (Primary Name) (DBA Name)

License Information	
License Type:	Standard Inspector
Rank:	Inspector
License Number:	BN4279
Status:	Current, Active
Licensure Date:	03/04/2002
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Plumbing	03/04/2002

License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX2096
Status:	Current, Active
Licensure Date:	08/08/2002
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Plumbing	08/08/2002

Licensee Information	
Name:	DEJONGE, DAVID A (Primary Name) (DBA Name)

License Information	
License Type:	Standard Inspector
Rank:	Inspector
License Number:	BN4192
Status:	Current, Active
Licensure Date:	11/02/2001
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Plumbing	11/02/2001

License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX1974
Status:	Current, Active
Licensure Date:	11/02/2001
Expires:	11/30/2013

Special Qualifications	Qualification Effective
Plumbing	11/02/2001

Miami-Dade Building And Neighborhood Compliance
BOARD OF RULES AND APPEALS



Hereby Certifies:
Michael T Ogden
to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011

1715



Charles Danger, P.E.
Secretary of the Board



Miami-Dade County Building Code Compliance Office
BOARD OF RULES AND APPEALS



Hereby Certifies:
David A. De Jonge
to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011

1668



Hermínio Gonzalez, P.E.
Secretary of the Board



Licensee Details

Licensee Information	
Name:	CANKAT, MUSTAFA (Primary Name) (DBA Name)

License Information	
License Type:	Standard Plans Examiner
Rank:	Plans Examiner
License Number:	PX919
Status:	Current, Active
Licensure Date:	06/16/1995
Expires:	11/30/2013

License Information	
License Type:	Professional Engineer
Rank:	Prof Engineer
License Number:	18632
Status:	Current, Active
Licensure Date:	
Expires:	02/28/2013

Special Qualifications	Qualification Effective
Special Inspector	09/18/1985

Licensee Information	
Name:	SUTHERLAND, WAYNE ANTHONY

License Information	
License Type:	Professional Engineer
Rank:	Prof Engineer
License Number:	44353
Status:	Current, Active
Licensure Date:	05/08/1991
Expires:	02/28/2013

Special Qualifications	Qualification Effective

Miami-Dade Building And Neighborhood Compliance
BOARD OF RULES AND APPEALS

Hereby Certifies:

Mustafa Cankat

to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011



1430



Charles Denger, P.E.
Secretary of the Board

Miami-Dade Building And Neighborhood Compliance
BOARD OF RULES AND APPEALS

Hereby Certifies:

Wayne A Sutherland

to perform duties as: "See Back"
on behalf of: "See Back"
as set forth in the Code of Miami-Dade County

YEAR APPROVED: 2011



1800



Charles Denger, P.E.
Secretary of the Board



Certificate of Status

State of Florida *Department of State*

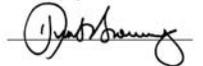
I certify from the records of this office that CALVIN, GIORDANO & ASSOCIATES, INC. is a corporation organized under the laws of the State of Florida, filed on June 27, 1985.

The document number of this corporation is M17373.

I further certify that said corporation has paid all fees due this office through December 31, 2011, that its most recent annual report was filed on March 15, 2011, and its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

Given under my hand and the Great Seal of Florida, at Tallahassee, the Capital, this the Seventeenth day of March, 2011


Secretary of State



Authentication ID: 000197848590-031711-M17373
To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.
<https://efile.sunbiz.org/certauthver.html>

State of Florida *Department of State*

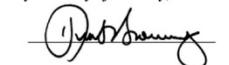
I certify from the records of this office that M. T. CAUSLEY, INC. is a corporation organized under the laws of the State of Florida, filed on August 29, 1997.

The document number of this corporation is P97000075597.

I further certify that said corporation has paid all fees due this office through December 31, 2011, that its most recent annual report was filed on January 20, 2011, and its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

Given under my hand and the Great Seal of Florida, at Tallahassee, the Capital, this the Twenty First day of January, 2011


Secretary of State



Authentication ID: 900192059229-012111-P97000075597
To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.
<https://efile.sunbiz.org/certauthver.html>



Certificate of Insurance



CERTIFICATE OF LIABILITY INSURANCE

CALVI-2 OP ID: E1

DATE (MM/DD/YYYY)
01/11/12

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Brown & Brown of Florida, Inc. 1201 W Cypress Creek Rd # 130 P.O. Box 5727 Ft. Lauderdale, FL 33310-5727 Stephen E. Patton, AAI	954-776-2222 954-776-4446	CONTACT NAME: PHONE (A/C, No, Ext): E-MAIL ADDRESS:	FAX (A/C, No):
INSURED Calvin, Giordano & Associates, Inc. Attn: Dennis Giordano 1800 Eller Drive #600 Ft. Lauderdale, FL 33316		INSURER(S) AFFORDING COVERAGE INSURER A : Hartford Casualty Ins. Co 29424 INSURER B : Hartford Ins Co of Midwest 37478 INSURER C : American Guar & Liab Ins Co 26247 INSURER D : Hartford Fire Insurance Co. 19682 INSURER E : Continental Casualty Company 20443 INSURER F :	

COVERAGES CERTIFICATE NUMBER: REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> GENERAL LIABILITY <input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PROJECT <input type="checkbox"/> LOC			21UUNLK3645	01/01/12 08/27/11	01/01/13 08/27/12	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 300,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
B	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> HIRED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> NON-OWNED AUTOS			21UENJB7000	01/01/12	01/01/13	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
C	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> EXCESS LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> CLAIMS-MADE DED <input checked="" type="checkbox"/> RETENTION \$ 0			AUC594612803	01/01/12	01/01/13	EACH OCCURRENCE \$ 10,000,000 AGGREGATE \$ 10,000,000
D	<input checked="" type="checkbox"/> WORKERS COMPENSATION AND EMPLOYERS' LIABILITY <input type="checkbox"/> ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below		Y/N N/A	21WBNO3209	01/01/12	01/01/13	<input checked="" type="checkbox"/> WC STATUTORY LIMITS <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
E	<input checked="" type="checkbox"/> Professional Liab <input checked="" type="checkbox"/> Claim Made			AEH288358005 RETENTION: \$200,000	08/27/11	08/27/12	Per Claim 5,000,000 Aggregate 5,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

CERTIFICATE HOLDER Calvin, Giordano & Associates Inc 1800 Eller Drive #600 Ft Lauderdale, FL 33316	CALVING	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE <i>Michael J. Kelly</i>
---	---------	--

© 1988-2010 ACORD CORPORATION. All rights reserved.



SECTION 7 – FIRM QUALIFICATIONS AND EXPERIENCE

Indicate the firm’s number of years of experience in providing the required services. The proposal must demonstrate the qualifications and experience of the firm.

Calvin, Giordano & Associates, Inc. (CGA) is a multi-disciplinary firm that began as a small two person-surveying firm in Florida 75 years ago. From 1937 to 2012, we have grown to over 200 employees; expanded geographically with offices in Fort Lauderdale, West Palm Beach, Fort Pierce, Homestead, Clearwater, and Jacksonville and most recently in Atlanta, Georgia. We have also strategically added an exceptionally broad range of services to meet our clients’ needs.

Professional Services:

• Building Code Services	• Civil Engineering
• Code Enforcement	• Traffic Engineering
• Planning and Zoning	• Landscape Architecture
• Survey and Mapping	• Environmental Planning
• Construction Management Services and Inspection	• Emergency Management Services
• Public Administration / Management	• Geographical Information Services
• Redevelopment and Urban Design	• Indoor Air Quality
• Information Technologies	• Human Resources Management

CGA has served as professional consultants to various municipalities throughout South Florida including the cities of Dania Beach, Hollywood, North Miami, Pembroke Pines, Sunny Isles and Weston, many of which are ongoing clients for more than 20 years.

Building Code Services

The Building Code Services Department provided by the CGA/M.T.C Team offers local governments the ability to improve service, control costs and address personnel concerns, while maintaining control of those services. As a professional services resource, the CGA/M.T.C Team can tailor services and personnel to suit your specific needs. The CGA/M.T.C Team can staff a full-service building department, providing technicians, inspectors, plans examiners and the building official. On the other hand, CGA also offers a la carte services, with specific personnel and services on call for the specific needs of the municipality or government agency. Whichever scenario is utilized, whether all services are out-sourced to CGA, or any portion of those vital services are contracted, the key to success for both the client and their citizens is that the municipality at all times maintains control over those services. *The CGA/M.T.C Team, as the Contract Service Provider, takes our direction from the appropriated appointed administrator.*

A key benefit to CGA’s flexible plan is that City does not have to deal with fluctuation in workload or other personnel issues. As the contractor, CGA can utilize more or less personnel to meet changing demands. Additionally, the City does not have to worry when personnel resign or retire from a position, since the private provider is the one to ensure that adequate staffing is in place at all times.



The type of services the CGA/M.T.C Team provides includes:

Building Department Administration

- Software development and support
- Permit technicians and permit administrators
- File Maintenance and organization
- Preparation and filing of all required forms and documents
- Development and comparative analysis of permit fee schedules

Plan Review for Permit Issuance

- Plan review for all building code disciplines by certified professionals with complete knowledge and understanding of the code
- Establish turnaround times for all project types
- Establish plan review for clients where timing is crucial
- Peer review completed for quality assurance
- FEMA requirements checked for compliance

Inspection Services

- All building code inspections conducted by certified professionals with a complete knowledge and understanding of the code
- Inspections completed (pass or fail) the following business day, thoroughly and completely
- Special needs inspections for code compliance
- After hours, weekend and holiday inspections are available
- Handicap accessibility a priority
- Personal vehicle radio provided, company vehicle, laptop computer
- Cell phone



Mr. Causley established M.T. Causley, Inc, a State of Florida Corporation, in 1996 with 5 employees in Homestead, Florida. Although small, Mr. Causley was confident that with the caliber of its staff, M.T. Causley had the experience and knowledge necessary to assist cities and counties in reaching the optimum level of service to their residents.

Mr. Causley was focused on exceeding the expectation of clients and was committed to providing efficient, prompt, and excellent customer service. That dedication to service has led M.T. Causley to expand its workforce to over 40 employees, with multiple locations, and has recently expanded services to the eastern portion of Tennessee.

Today, 15 years later, M.T. Causley's primary focus continues to be customer satisfaction. Mr. Causley has an active, hands-on approach to each city and county they serve and acts as the project manager. Consequently, M.T. Causley has never sold, assigned or transferred any agreement, nor has it ever been barred from performing services. Its clients are confident that services will be delivered on-time utilizing a cost-effective approach.

M.T. Causley's sole purpose is to provide building department services and has proven its competence by successfully assisting many cities and counties throughout Florida with these services. To meet the individual needs of each client, M.T. Causley maintains a wide range of qualifications ranging from building officials, plans examiners, inspectors, and engineers to general contractors, sub-contractors and flood plain managers. Unlike other firms, M.T.C's staff has the ability to cross-cover when necessary, allowing for uninterrupted services.



M.T. Causley’s mission is to meet the needs when and where its clients’ needs are. M.T.C’s reputation supports the fact that M.T. Causley can provide efficient, effective, professional, ethical services in a timely manner and strive to work with all clients to achieve a high-quality level of service.

The proposal should indicate the total number of employees of the firm, including the number of staff in the local office, the staff to be employed for the City’s Project on a full-time basis, and the number of the staff to be employed on a part-time basis.

CGA has grown to over 200 employees. If selected for this contract, CGA intends to staff the City’s Project with nine (9) positions on a full-time basis, and four (4) staff positions on a part-time basis.

Provide a list of government and private clients your firm has on contract through 2016. Please provide the dollar amount of each contract and a brief description of the services, including the number of employees your firm is supervising on each project. List and describe any potential conflicts of interest between the City and your firm’s other clients that may affect the firm’s representation of the City’s interests.

(Applicable to this RFP)

CITY OF PEMBROKE PINES

DOLLAR AMOUNT OF CONTRACT	\$3,000,000/yr (average)
BRIEF DESCRIPTION	Full Building Department administration, Building Official, permit processing, plan review and field inspections. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment. Provided the City with a total turnkey option, contracting services saved the City \$2.5 million annual operating deficit, and employed former city employees (2009-Present).
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 25

CITY OF WEST PARK

DOLLAR AMOUNT OF CONTRACT	\$200,000/yr (est.)
BRIEF DESCRIPTION	Full Building Code administration, permit processing, building official, plan review and inspection. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment. Established the newly incorporated City’s services since 2005 as the primary contract services provider.
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 7



CITY OF WESTON

DOLLAR AMOUNT OF CONTRACT	\$875K/yr
BRIEF DESCRIPTION	Building Code administration including intake and processing of Building Permits, zoning plan review and inspections, engineering plan review and inspections Primary service provider since incorporation in 1994 to present. The City of Weston remains one of the premier contract service municipalities in the country.
Number Of Employees Firm Is Supervising On Each Project	Approximately 6



Current Clients for M.T. Causley, Inc

TOWN OF JUNO BEACH

DOLLAR AMOUNT OF CONTRACT	\$120,689/yr (average)
BRIEF DESCRIPTION	Assisted with the establishment of the Building Department. Services include Building Official who performs plan review and inspections services for all trades
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 2

CITY OF PAHOKEE

DOLLAR AMOUNT OF CONTRACT	\$27,056/yr (est.)
BRIEF DESCRIPTION	Full Building Code administration, permit processing, building official, plan review and inspection. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment.
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 1



CITY OF ANNA MARIA

DOLLAR AMOUNT OF CONTRACT	\$143,900/yr (est.)
BRIEF DESCRIPTION	Full Building Code administration, permit processing, building official, plan review and inspection. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment.
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 1

CITY OF BRADENTON BEACH

DOLLAR AMOUNT OF CONTRACT	\$148,000/yr (est.)
BRIEF DESCRIPTION	Full Building Code administration, permit processing, building official, plan review and inspection. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment.
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 1

CITY OF BELLEVIEW

DOLLAR AMOUNT OF CONTRACT	\$36,000/yr (est.)
BRIEF DESCRIPTION	Full Building Code administration, permit processing, building official, plan review and inspection. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment.
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 1

TOWN OF HAVERHILL

DOLLAR AMOUNT OF CONTRACT	\$40,000/yr (est.)
BRIEF DESCRIPTION	Full Building Code administration, building official, plan review and inspection. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment.
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 1



CITY OF NORTH BAY VILLAGE

DOLLAR AMOUNT OF CONTRACT	\$106,000/yr (est.)
BRIEF DESCRIPTION	Full Building Code administration, building official, plan review and inspection. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment.
NUMBER OF EMPLOYEES FIRM IS SUPERVISING ON EACH PROJECT	Approximately 4

The CGA/M.T.C Team does not currently have, nor does it foresee any private sector service conflicts; any conflicts of any kind in the City. The CGA/M.T.C Team will commit to not accepting nor entering into any potential conflict situations in the City.

List and describe all legal claims against any person or firm that is a member of the team alleging error and/or omissions, or any breach in professional ethics, including those settled out of court, during the past five (5) years. If not applicable, please so state.

Litigation

Customer satisfaction is CGA's primary objective for every project undertaken by the firm. As such, CGA endeavors to complete each project on time and within budget. CGA is proud to assert that CGA has not failed to provide products, perform services, or furnished goods for which we have been contracted.

In the last five (5) years CGA has been involved in the following litigation:

1. James A. Cummings, Inc. v. Calvin, Giordano & Associates, Inc., Case No: 06-019973(18) in the 17th Judicial Court, in and for Broward County. This case which was filed in 2006 was related to the Palm Beach County Airport Parking Structure. The case was settled in August 2007.
2. Yvette Lorenzo, personal representative of the estate and survivors of Orestes Lorenzo v. Florida Department of Transportation, City of Pembroke Pines, William J. Russo, Natasha Russo, and Calvin, Giordano & Associates, Inc., Case No: 0601924(12) in the 17th Judicial Court, in and for Broward County. CGA was a co-defendant in a wrongful death action brought by the deceased's relatives. This case was filed on or about June 30, 2006, and was settled to the satisfaction of both parties in September 2008.
3. Vue Condominium Association, Inc. vs. Vue Fort Lauderdale, L.L.C., ET AL, Case No. CACE09012422 .Suit was filed March 3, 2009. This is a typical condominium construction defect suit involving the developer, contractor, numerous subcontractors and all the design team. The condominium association voluntarily dismissed its claim against Calvin Giordano February 2011.
4. Walnut Creek Community Development District vs. Standard Pacific of South Florida, GP, Inc., Et Al, Case No. CACE10019353. Suit was filed May 4, 2010. The case concerns the failure of an HDPE drainage system and is in the early stages of discovery. The other parties include the developer, the pipe manufacturer and the contractor which is defunct but which may have insurance coverage. Our understanding is that the problems are primarily the result of defective manufacture of the HDPE pipe although design and construction deficiencies also are alleged.



Calvin, Giordano & Associates, Inc.
EXCEPTIONAL SOLUTIONS



Litigation History for M.T. Causley

M.T. Causley, Inc. has not had any disciplinary action, prior or pending litigation or investigation, either civil or criminal, major disputes, contract defaults or liens since the inception of the company, nor have its employees. Additionally, M.T. Causley, Inc. has not been convicted of a public entity crime or placed on the convicted vendor list.



SECTION 8 – TEAM’S EXPERIENCE/QUALIFICATION

Provide a list of the personnel to be used on this project and their qualifications. A resume of key management personnel, including education, experience, and any other pertinent information shall be included for each member to be assigned to this project. Proposer, whenever applicable, will not be required to provide resumes or qualifications for current City employees for this RFP.

Below is a list of personnel that will be assigned to the City. Resumes of key management personnel, including education, experience and other pertinent information can be found at the end of this section.

LIST OF PERSONNEL CALVIN, GIORDANO & ASSOCIATES, INC. / M.T. CAUSELY, INC.

POSITION	PRIMARY STAFF	ALTERNATE STAFF / AVAILABILITY AS NEEDED
Principal in Charge	Shelley Eichner, AICP	
Contract Administrator	George Keller, Jr.	
Project Manager	Sandy Laguna	
Transition Coordinator	Richard Cannone	
Chief Building Official	J. Daniel Ozuna John Travers	Richard Annese
Building Inspector	George Desharnais	
Building Plans Examiner	George Desharnais Ken Paulison Richard Annese	Luis Hernandez, LEED AP
Building Inspector	George Desharnais Ken Paulison Richard Annese	Luis Hernandez, LEED AP
Chief Electrical Inspector	Salvatore Ted Licitra George Kropp John Travers	Kim Watkins
Electrical Plans Examiner/Inspector	George Kropp Salvatore Ted Licitra John Travers	Kim Watkins
Chief Mechanical Inspector	Manuel Reboiro Robert Gonzalez Jorge L. Sariego	William Good
Mechanical Plans Examiner/Inspector	Manuel Reboiro Robert Gonzalez Jorge L. Sariego	William Good



**LIST OF PERSONNEL
CALVIN, GIORDANO & ASSOCIATES, INC. / M.T. CAUSELY, INC.**

POSITION	PRIMARY STAFF	ALTERNATE STAFF / AVAILABILITY AS NEEDED
Chief Plumbing Inspector	Paul Fleming Otto Vinas Michael Ogden	Robert Hernandez
Plumbing Plans Examiner/Inspector	Paul Fleming Otto Vinas Michael Ogden	David DeJonge
Structural Plans Examiner/Inspector	Mustafa Cankat, PE	Wayne Sutherland, PE
Roofing Inspectors	Richard Annese	Luis Hernandez, LEED AP
Permit Technician	Joanne Maglietta Julissa Arauz Nate Mateo	
FEMA Records	Robert Jackson, PSM	
FEMA Disaster Inspector	Paul Patterson	

Resumes

See following pages for staff resumes.

Provide the name(s) of the person, within your organization, who will be assigned to the City for this project.

George Keller, Jr., will serve as the Contract Administrator and the City's primary contact.

Sanford Laguna will serve as the Project Manager will coordinate all day-to-day activities.

Richard Cannone will serve as the Transition Coordinator assisting with the development and implementation of the transition plan.



SHELLEY EICHNER, AICP

Senior Vice President

SUMMARY OF QUALIFICATIONS

Ms. Eichner is a Senior Vice President and a Partner of Calvin, Giordano & Associates and oversees all private sector and public sector planning activities. She has nearly 30 years of diversified planning and platting experience in securing land development approvals, land use plan amendments and local government planning.

Ms. Eichner previously served as Senior Planner for Broward County's Department of Planning and Environmental Protection. She managed and supervised plat applications, created a permit monitoring system, and monitored compliance with all aspects of development approvals. Duties included coordinating the development review agencies in the preparation and adoption of the ordinances amending the Weston Development of Regional Impact.

PROJECT EXPERIENCE

Growth Management Director and Provision of General Planning Services: City of West Park, City of Weston, Town of Surfside, Town of Loxahatchee Groves. Responsible for all planning activities, including plat and site plan review as well as the creation and modification of land development regulations; establishment of zoning, landscaping, sign codes; and, preparation of a master park plan. Oversaw communication and coordination between city management, elected officials, major developers, and residents.

Site Plan Review: City of Miramar, City of North Lauderdale. Supervised preparation and presentation of site plan reviews and reports under an ongoing cost recovery process. Plans from the cities are distributed to various plan review disciplines and the final reports are presented in a cohesive and consistent manner.

Comprehensive Planning: Supervised preparation of comprehensive plans, evaluation and appraisal reports, EAR-based amendments, water supply plan goals, and capital improvements element updates for various local governments.

Zoning Codes: City Weston, City of West Park, City of Sunny Isles Beach, Town of Surfside. Responsible for preparation, presentation and adoption of zoning codes. Direction required the coordination of workshops and consensus building among the elected officials, residents and developers in the city.

Transit Oriented Development: Sheridan Station-side Village, Hollywood, Florida. Coordinated all planning and engineering services for the site plan application and land use plan amendment for the Sheridan Station-side Village, a mixed-use development integrating an existing Tri-rail station and other transit services.

Town Center Zoning Overlay Districts: City of Hollywood, City of Miami Gardens, City of Sunny Isles Beach. Responsible for development of zoning overlay district comprising zoning criteria, architectural, and landscape requirements leading to town center master plan implementation and for special districts.

Ongoing Private Development Coordination: Responsible for coordinating all aspects of land development activities including platting and site planning, rezoning, and obtaining all government approvals and building permits. Specific tasks involve ensuring that engineering, survey, landscape architecture, and construction management personnel are working together to bring a project to completion.

EDUCATION

M.P.A., Florida Atlantic University, Boca Raton, Florida

B.A., Psychology and Management, McGill University, Montreal, Canada

PROFESSIONAL REGISTRATION

American Institute of Certified Planners
No. 116948

PROFESSIONAL ASSOCIATIONS

American Planning Association -
Past President of Broward Chapter

PROFESSIONAL MEMBERSHIPS

Broward County Management Efficiency and Study Committee, Member (Appointed by County Commission); Chair of Growth Management Subcommittee, 2004-2006, & 2009-2011

Technical Advisory Group to the Broward County League of Cities, Chair, 2003-2006

Chair Staff Working Group, School Board of Broward County, 2005-Present
Broward County Oversight Committee, 2009-Present

Broward County League of Cities Scholarship Committee, Chair, 2010 - Present



GEORGE R. KELLER, JR.

Vice President, Governmental Services

SUMMARY OF QUALIFICATIONS

Mr. Keller is a Vice-President with Calvin, Giordano & Associates, Inc. (CGA) and has been a member of its Management Team since 2005. As Vice-President of Governmental Services, he is responsible for acquiring, developing, and managing a variety of public agency contracts, government relations, special projects, consulting services; as well as professional and business development. Prior to joining CGA, Mr. Keller also served as Regional District Manager for Severn Trent Services, engaged in the administration of a variety of special government districts throughout the state of Florida. Mr. Keller also served for twenty-seven years in a wide range of senior public administrator roles in municipal, county and regional government, in the State of Florida.

AREAS OF EXPERIENCE

Contract Governmental Services

Mr. Keller is responsible for the overall management and development of CGA's Governmental Services, serving since 2005. Contract Governmental Services provide public entities with options and alternatives to needed essential services, for the jurisdiction's constituents. The application of sound business practices, raised performance expectations, "in-house" developed technology, customer service training, and experienced "hands on" managers; delivers enhanced service levels at decreased operating costs. CGA's Contract Governmental Services are tailored and scaled to the needs of the client, eliminating waste and duplication; including hourly, by project, and long-term operations. CGA's Contract Governmental Services include Municipal Code Enforcement, Building Code Services, Finance and Administration, Wind Mitigation Inspections, Project Management, Grants Administration, and Consulting Services, amongst others.

Administration

Mr. Keller served as a senior member of Broward County's (\$2.5 billion plus budget/7,000 employees) Management Team, directing the Safety & Emergency Services Department (\$88 million budget/900 employees). Departmental operations included Building Code Services, Zoning, Code Enforcement, Emergency Management, Telecommunications, Medical Examiner/Trauma Services, and Fire Rescue. He also served as one of Broward County's Legislative Coordinators, EOC liaisons, and member of the County's E-Government Task Force. Additionally, he volunteered to serve in the creation of the Broward Emergency Support Team (BEST) providing professional field support to first responders. Mr. Keller has extensive Labor Relations experience representing the agency in arbitrations, mediations, negotiations, grievances and litigation.

Previously, Mr. Keller served as the City of Hollywood's Interim City Manager and Assistant City Manager. As a Member of the City of Hollywood senior management team, he was engaged in the overall operations of the municipality. As Director of the Department of Development Administration, he managed all aspects of Land Use Planning, Real Estate Development, Building Construction, Engineering, Neighborhood Programs, and Capital Improvement Programs. He served as a member of the City's Emergency Response Team as well as the Post Disaster Recovery Department Director. As Assistant City Manager, Mr. Keller was responsible for Growth Management, Economic Development, Annexation, Engineering, Public Works, the Community

EDUCATION

Master of Arts, with Teaching Certification

Urban Geography/Urban and Regional Planning
University of Florida,
Gainesville, Florida, 1978

Bachelor of Science, Urban Geography, with Honors
University of Florida,
Gainesville, Florida, 1976

Nova Southeastern
University Law School
Coursework, 1996

Florida Real Estate License
(Inactive)

Florida Real Estate
Appraisal Coursework

Professional Development
Seminars/Continuing
Education

PROFESSIONAL MEMBERSHIPS

American Planning
Association

AICP (former)

PROFESSIONAL ASSOCIATIONS

International City/County
Manager's Association,
20 Year Service Award

Hollywood Housing
Authority, Board of
Commissioners, 1994-
1997



George Keller, Page 2

Redevelopment Agency, and Neighborhood Improvement Programs. He served as representative and staff liaison to a variety of agencies, advisory boards and organizations at public meetings; and facilitated the implementation of quality development and growth of the tax base.

Mr. Keller administered the U.S. Department of Housing and Urban Development Community Development Program. Responsibilities included the management and evaluation of a multi-million dollar program engaging in neighborhood redevelopment and housing assistance. Specific projects included public works/infrastructure, housing rehabilitation, new housing development and commercial revitalization. He coordinated directly with local, state and federal governments/agencies, private professional, technical and clerical staff. He also has extensive public relations involving the general public, intergovernmental coordination and the news media.

Economic Development/Redevelopment

Mr. Keller managed the City of Hollywood's "City Business Center" created to promote economic and business development in the community by facilitating investment and building the tax base through all regulatory processes. He was a senior participant in the production of the City's Economic Development Strategic Plan, Urban Land Institute Downtown Plan and Visions 2000 Program. He served as Interim Director for both the Community Redevelopment Agency and Economic Development Advisory Board; and implemented electronic building plan review and permitting in the City.

Mr. Keller developed local programs/ordinances engaged in downtown redevelopment, beach revitalization and neighborhood preservation. He participated in the production of RFP's and grant applications for consulting services and development projects. Mr. Keller was active in the preparation of economic development programming, and annexation proposals for the local government and property owners.

Budget and Financial Management

Prepared, submitted and managed annual operating and multi-year capital budgets for large, diverse departmental/municipal responsibilities. Identified and developed new and increased revenue sources; while increasing efficiencies/containment through process improvement and applied technology. Administered creative competitive grant applications and procurement from local, state and federal sources. Supported an aggressive posture for public agencies to pursue traditional private sector entrepreneurial opportunities and roles to generate revenues. Prepared program based budgets involving cost estimation and allocation, personnel evaluation and project scheduling. Production of a comprehensive scheme for neighborhood redevelopment and commercial revitalization. Represented the City as a member of the Negotiating Team "at the table" with a variety of bargaining units. Evaluated and developed organizational systems and personnel utilization for productivity increase, cost benefit analysis, and quality control.

Planning and Research

Mr. Keller has completed extensive research and projection of census data applied in developing funding proposals and targeting areas of benefit. Random sample surveying of populations to determine demographic bases, housing conditions and economic data. Development of statistical basis for multi-year plan of neighborhood redevelopment and housing assistance. Assessment of land use, development patterns, population trends, and services required.

Conducted site selection and property acquisition involved in the development of new housing and capital improvements. Developed and updated computerized mapping and databases for various urban areas in Florida. Databases are utilized in assimilating census information and increasing efficiency of service delivery systems.



George Keller, Page 3

HONORS

- ICMA 20 Year Service Award
- American Institute of Certified Planners (former)
- Meritorious Service Award, City of Hollywood, 1999
- 1990 Price Waterhouse/South Florida Business Journal "Up and Comers" Award
- Leadership Hollywood Program Graduate
- Hollywood Education Civic Institute Graduate
- The Hollywood Historical Society, Inc. Lifetime Member



SANFORD LAGUNA

Project Manager

SUMMARY OF QUALIFICATIONS

Mr. Laguna has over 27 years in building code enforcement and 17 years of experience directing and managing plan review and inspectors. He has worked with various municipalities throughout South Florida to deliver Building Code Services.

EXPERIENCE

Building Official, City of Pembroke Pines; Duties include: Enforcing the Federal laws, State Statutes, and County and City Codes related to construction; monitoring, coordinating, and assuring compliance with codes, including building , plumbing, mechanical, electrical, gas, fire prevention, energy, accessibility codes; supervising of reviews, and approval of permits, and assuring that all departments' and agencies ' requirements are satisfied before, during, and at completion of the permit process; the coordination of meetings , record keeping, and public information requests , special requests, and investigations; continuing the development of computer programs for monitoring, coordinating , reports, and archiving; member: Structural and Pool Committees , various subcommittees, and ad hoc committees of the Broward County Board of Rules and Appeals.

Chief Plans Examiner, City of Pembroke Pines; Duties included : Overseeing the review and approval of plans and revisions with respect to building codes , State and County laws, and zoning ordinances; supervised the pricing , review, and approval of permits, assuring that all requirements of other departments and agencies were satisfied prior to approval of permits; approving and monitoring the approval of zoning certificates; training plans examiners ; performing as Acting Building Official in the absence of the Building Official (including interviewing and making recommendations for hiring of new employees); preparing remarks for and attending Staff Review Meeting preliminary to site plan approval; coordinating approval of plumbing, mechanical, electrical, fire prevention , structural , and zoning before plans and permits were issued; responding to inquiries from builders , developers, contractors, architects, engineers, business persons, and property owners; assisting in planning and implementation of City construction projects.

Adjunct Lecturer, Florida International University, School of Engineering and Design, Construction Department at Miami and Broward Divisions; taught South Florida Building Code, NFPA Life Safety Code, Quality Control in Construction, and Environmental Controls in Building (Mechanical and Electrical Systems).

Building Plans Examiner and Zoning Technician; City of Pembroke Pines; assisted the Chief Plans Examiner with responsibilities as listed above (including training other plans examiners); prepared remarks for and attended Staff Review Meetings preliminary to site plan approval ; served as Acting Building Official; successfully defended code interpretations at hearings of the Broward County Board of Rules and Appeals.

Building Inspector and Zoning Technician; City of Pembroke Pines.

EDUCATION

1991 | M.S., Construction Management, Florida International University

1988 | B.S., Construction Management, Florida International University

LICENSES AND CERTIFICATIONS

Building Code Administrator
State of Florida

General Contractor,
State of Florida

Building Official, Broward County Board of Rules and Appeals

Building Inspector and Building Plans Examiner, State of Florida, Broward County Board of Rules and Appeals, and International Building Code



RICHARD D. CANNONE

Transition Coordinator/Planning Administrator

Richard Cannone has recently joined Calvin, Giordano & Associates, Inc. as the Planning Administrator. Mr. Cannone will be responsible for the preparation of comprehensive land use plan amendments for public and private clients, as well as assisting the Planning Department with required analyses for EAR-based Amendments and Comprehensive Plans. In addition to comprehensive planning, Mr. Cannone will assist the Department in representing various municipal clients of CGA by reviewing applications, preparing staff reports and attending meetings for current planning activities, including but not limited to development applications such as rezoning, site plan and plat review, special exception, conditional use and amendments to the comprehensive plan. When required, Mr. Cannone will be responsible for project management, scheduling and budgeting for private and public sector clients.

City of Clairton, Clairton, Pennsylvania. City Manager/Finance Director/Tax Collector. Chief Executive Officer of a Pennsylvania Third Class City located in the Pittsburgh, Pennsylvania metropolitan area. Responsible to a five member City Council for the day-to-day operations of the municipality including, but not limited to, finance and budgeting, economic development, building, planning, code enforcement, community development, public works, library, contract management for utilities and other contracts, public safety (police, volunteer fire and EMS), risk management, recreation administration, labor negotiations and personnel matters. Mr. Cannone was responsible for approximately 30 full-time and part-time employees with an annual budget of approximately \$4 million.

City of Hallandale Beach, Hallandale Beach, Florida. Director, Development Services, Housing, Economic Development and CRA Departments. Performed highly complex and responsible managerial and administrative work directing physical and economic development/redevelopment, community redevelopment, planning and zoning programs, and code enforcement/compliance to ensure growth of City and efficient use of City's resources in adherence with long and short-term goals, ordinances, policies and procedures pertaining to development services. Directed and supervised the operation and oversaw the daily activities of the Economic Development, Planning and Zoning, Code Compliance, Building, Community Redevelopment Agency and Engineering divisions within the Department of Development Services that included a staff of 35 full time employees and a budget of approximately \$15 million. Acted as primary liaison with the public and City officials in the receipt, processing, review and recommendation of all land development applications. Responded to public inquiries regarding City development and planning. Consulted with investors and developers who are reviewing the City, prepared and gave presentations to various interested civic and professional groups as it relates to redevelopment of the City.

EDUCATION

- Urban Land Institute – Washington D.C. Certificate in Real Estate Development Finance – In Progress
- St. Thomas University – Miami, Florida
- MS Public Management – 2006
- Iowa State University – Ames, Iowa
- BS Community and Regional Planning – 1995

TRAINING

- Affordable Housing Finance
- Home Inspection
- Community/Neighborhood Organizing
- Effective Lobbying
- Asset and Property Management
- Conflict Resolution
- Communicating with difficult people
- Economic Development Marketing
- Economic Development Finance
- NIMS IS 700, IS 800, ICS 100, ICS 200



Richard D. Cannone, Page 2

Greenberg Traurig, Ft. Lauderdale, Florida. Senior Land Planner. Senior Land Planner with International Law firm. Worked closely with land use and environmental attorneys in developing and implementing innovative growth management and project strategies to assist clients with problem solving and achieving compliance with planning and regulatory requirements. Planning functions included development of project entitlement strategies; analysis of statutory and rule requirements and evaluation of local government comprehensive plans, zoning/land development regulations and permitting requirements; planning analysis related to various comprehensive planning/regulatory issues such as urban sprawl, concurrency, financial feasibility, environmental protection, coastal planning, affordable housing; and developments of regional impact evaluation and processing including ADAs, NOPCs, binding letters, clearance letters. Functions as project manager in leading consultant teams on project implementation. Prepared zoning/land use applications, developments of regional impact applications; prepared concurrency determination applications; coordinated development project consultants; conducted land use and zoning analyses; assisted in preparing development agreements; conducted land use and zoning due diligence reports; assisted in drafting land use and zoning legislation.

City of Coral Gables, Coral Gables, Florida. Principal Planner. Performed professional planning and supervisory duties. Reviewed of all Planning Department applications to include comprehensive land use plan amendments, rezoning, developments of regional impact, notice of proposed change applications, annexations, site plans, plats, abandonments, and conditional uses. Advised developers and property owners of policies and regulations. Prepared technical studies, statistical reports, graphics, exhibits, and written and oral presentations. Attended city and public meetings. Assisted in the rewrite of the Comprehensive Land Use Plan, Zoning Code and City Code. Assisted in the preparation of the department budget.

City of Largo, Largo, Florida. Program Planner/CRA Manager. Responsible for all aspects of two community development redevelopment districts, including budgeting, property acquisition, business assistance programs and housing programs. Functioned as liaison with resident and community groups. Coordinated multi-departmental planning projects. Preparation/amendment of the Comprehensive Plan, Comprehensive Development Code, and Neighborhood and Special Area plans. Coordinated participation in the National Insurance Flood Program/Community Rating System. Implemented planning strategies. Prepared planning work scopes. Performed quality control and monitored program activities. Prepared budgets and analysis of departmental programs. Prepared and implemented community outreach and technical assistance programs. Served as a facilitator for the City's Strategic Plan and implementation. Ensured compliance with the City's CDBG and SHIP entitlement funds. Assisted in the facilitation and creation of the City's Strategic Plan.



J. DANIEL OZUNA, EI

Chief Structural/Bldg Official

SUMMARY OF QUALIFICATIONS

Mr. Ozuna is a civil engineer and a certified general contractor with over twenty-six years (26) professional experience. His specialty includes building inspection and building plans examination. Mr. Ozuna has 17 years of experiences in building code enforcement, directing and managing plan review and inspections. He has worked with various municipalities throughout South Florida to deliver Building Code Services.

PROJECT EXPERIENCE

City of West Park / Calvin, Giordano & Associates, Inc.

Interim Building Official (October 2011 – Present)
Assistant Building Official (May 2011 - October 2011)
Chief Structural Inspector (June 2008 – Present)

City of Pembroke Pines / Calvin, Giordano & Associates, Inc.

Interim Building Official (October 2011 – Present)
Assistant Building Official (May 2011 – October 2011)
Building Inspector and Building Plans Examiner (July 2009 – Present)

Town of Surfside / Calvin, Giordano & Associates, Inc.

Building Inspector and Building Plans Examiner (June 2008 – November 2009)

Duties as a Interim Building Official and Assistant Building Official include:

Enforcing the Federal laws, State Statutes, and County and City Codes related to construction; monitoring, coordinating, and assuring compliance with codes, including building , plumbing, mechanical, electrical, gas, fire prevention, energy, accessibility codes; supervising of reviews, and approval of permits, and assuring that all departments' and agencies ' requirements are satisfied before, during, and at completion of the permit process; the coordination of meetings , record keeping, and public information requests , special requests, and investigations; continuing the development of computer programs for monitoring, coordinating , reports, and archiving; member: Structural and Pool Committees , various subcommittees, and ad hoc committees of the Broward County Board of Rules and Appeals.

Duties as a Chief Structural Inspector include: Duties included : Overseeing the review and approval of plans and revisions with respect to building codes , State and County laws, and zoning ordinances; supervised the pricing , review, and approval of permits, assuring that all requirements of other departments and agencies were satisfied prior to approval of permits; approving and monitoring the approval of zoning certificates; training plans examiners ; performing as Acting Building Official in the absence of the Building Official (including interviewing and making recommendations for hiring of new employees); preparing remarks for and attending Staff Review Meeting preliminary to site plan approval; coordinating approval of plumbing, mechanical, electrical, fire prevention , structural , and zoning before plans and permits were issued; responding to inquiries from builders , developers, contractors, architects, engineers, business persons, and property owners; assisting in planning and implementation of City construction projects.

EDUCATION

Bachelor of Science,
Civil Engineering - 1
Insituto Tecnologico de
Santo Domingo 1986

Postgraduate Studies
Formulation & Evaluation of
Infrastructure Projects
Latin American Institute of
Building & Planning 1987

Post Graduate Studies –
Program Management
Universidad Catolica Madre
y Maestra, 1987

PROFESSIONAL REGISTRATION

State of Florida
EI 1096ET130

State of Florida Building
Code Administrators &
Inspectors

Lic#BN-0003484

Lic#BU-1679

Lic# PX0001475

State of Florida Const.
Industry Licensing Board

CGC059406

Miami-Dade County Board
of Rules & Appeals

Building Inspector
(Structural)

Plans Examiner Bldg.
2003155

Broward County Board
of Rules & Appeals
Chief Structural Inspector
No. 532

Assistant Bldg Official
No. 642 & 643

Structural Plan Examiner/
Inspector No 534



J. Daniel Ozuna, Page 2

Duties as a Building Inspector and Building Plans Examiner include: Duties include : Responsible for duties as assigned by the Chief Structural Inspector. The Structural Plans Examiner fulfills the duties of the Chief Structural Inspector during the absence of the Chief Structural Inspector with full responsibilities of the position.

Examines all plans and/or specifications and applications for permits. If the application or plans and/or specifications do not conform to the requirements of all pertinent laws or regulations, the Structural Plans Examiner shall reject such application in writing, stating the reasons therefore and citing the relevant code section(s). Plans and/or specifications which are rejected, as stated herein above, shall be returned for correction.

Upright Engineering/ Building and Accessibility Consultant (ADA Fair Housing Act manual – ANSI) (Nov. 2007 – June 2008).

WSG Development, Construction Manager, Canyon Ranch Living, Miami Beach (Nov 2005 – Nov 2007): Overall project responsibility:

- Implemented project procedures and controls
- Assure flow of project documentation [request for information, submittals, reporting]
- Managed project personnel and consultants
- Developed and Managed overall design and construction schedule
- Assisted in negotiation of design consultant agreements
- Coordinated project permit(s)| Inspection process and city issues
- Pre-construction Coordination | Value engineering | constructability reviews
- Project quality control
- Pay application process

City of Miami Beach, Senior Engineering Inspector, Building Inspector, and Building Plans Examiner, Building Department, (May 2002 – December 2005): Highly responsible, advanced technical, supervisory, and administrative work in enforcing compliance with applicable national, state, and local laws, codes, ordinances, and regulations in the City’s Building Services Department through reviewing civil engineering plans and specifications of new and existing building and demolition plans, also SFBC and Florida Building Code building inspections and Plans reviewing.

Senior Engineering Inspector and Building Inspector, City of Miami Beach, Building Department (July 2001 – May 2002): Highly responsible, advanced technical, supervisory, and administrative work in enforcing compliance with applicable national, state, and local laws, codes, ordinances, and regulations in the City’s Building Services Department through reviewing civil engineering plans and specifications of new and existing building and demolition plans, also, SFBC building inspections.

Engineering and Building Inspector, City of Miami Beach, Building Department, (July 1998 – July 2001): Responsible technical work in enforcing compliance with applicable national, state, and local laws, codes ordinances, and regulations in the City’s Building Services department through reviewing civil engineering plans and specifications of new and existing building sites, and also performing South Florida Building Code building inspections.



J. Daniel Ozuna, Page 3

City of Miami Beach, Engineering Inspector, Building Department (June 1995 – July 1998): Responsible technical work in enforcing compliance with applicable national, state, and local laws, codes ordinances, and regulations in the City's Building Services department through reviewing civil engineering plans and specifications of new and existing building sites. Work includes field and office duties.

All Dade General Construction, Production Manager, (Aug 1993 - June 1995)

Constructora Hartman, Project Engineer, Rio Piedras, Puerto Rico, (Feb. 1992 - June 1993)

Manuel Tortosa Rengel E.C., Production Engineer, Granada, Spain (Jan 1989 – Jan. 1992): Madrid - Granada Highway, section from Pantano Cubillas - Las Cuevas. Project Engineer of Santa Fe-La Malaha Route, Spain

Liga Municipal Dominicana, Inspection Engineer, Santo Domingo, Dominican Republic (Nov 1986 - Dec 1988)



GEORGE W. DESHARNAIS, Jr.

Chief Inspector/Building Inspector/Plans Examiner

SUMMARY OF QUALIFICATIONS

Mr. Desharnais is a certified building inspector and plans examiner with more than twenty-four (24) years professional experience. His specialty includes building inspection and building plans examination.

PROFESSIONAL EXPERIENCE

2000-Present

Chief Building Inspector, City of Pembroke Pines

Responsibilities as Chief included supervising up to 21 plans examiners and building inspectors. Served as Acting Building Official.

1993-2000

Building Plans Examiner and Building Inspector; City of Pembroke Pines; assisted the Chief Plans Examiner and Chief Building Inspector with responsibilities (including training other plans examiners); served as Acting Building Official.

1986-1993

Bal Harbor Village – Building Inspector and Plans Examiner

1978-1986

Homesite Builders, Inc.

Supervised all phases of residential and commercial construction projects in Dade and Broward Counties.

EDUCATION

Graduated from Hialeah High School 1971

PROFESSIONAL CERTIFICATION

Standard Inspector
Lic# BN817

Standard Plans Examiner
Lic# PX851

Certified General Contractor
CGC 055093

Building Inspector and
Plans Examiner, State
of Florida and Broward
County Board of Rules
and Appeals



KEN PAULISON

Building Inspector/Plans Examiner

SUMMARY OF QUALIFICATIONS

Mr. Paulison is a certified building inspector and plans examiner with more than twenty-nine years professional experience and over thirteen years in building code enforcement. His specialties include building inspection and plan review of residential and commercial construction.

PROFESSIONAL EXPERIENCE

2010-Present, Building Inspector and Plans Examiner; CGA Services for the City of Pembroke Pines; assisted the Chief Building Inspector with commercial and residential plan review and inspections.

2009-2010, Building Inspector and Plans Examiner; Nova Engineering, services for the City of Pembroke Pines; assisted the Chief Building Inspector with commercial and residential plan review and inspections.

1998-2009, Building Inspector and Plans Examiner; City of Pembroke Pines; assisted the Chief Building Inspector with commercial and residential plan review and inspections.

1992-1997, Facilities Supervisor, Kislak Mortgage Corporation; responsible for maintaining corporate facilities and branch offices; coordinated staff relocations, designed and erected modular office stations.

1991-1992, Supervisor, Ralph Martin Construction, Inc.; responsible for supervising interior and exterior metal framing, drywall, and stucco crews on large public projects; Supervised up to 55 employees; involved with all phases of construction.

1982-1990, General Contractor; responsible for all phases of commercial and residential construction.

EDUCATION

North Miami
Senior High School

PROFESSIONAL CERTIFICATION

Standard Inspector,
Lic# BN3423

Standard Plans Examiner
Lic# PX2395

Certified General
Contractor, CGC 005831

Building Inspector
and Plans

Examiner,
State of Florida and

Broward County Board of
Rules and Appeals



SALVATORE TED LICITRA

Chief Electrical Inspector

SUMMARY OF QUALIFICATIONS

Mr. Licitra has more than 20 years of experience as an electrical inspector. Responsibilities include electrical inspections and plan review of municipal and private projects to assure compliance with the South Florida Building Code and the National Electric Code within the jurisdiction of the Broward County Board of Rules and Appeal.

EXPERIENCE

2007-Present: Chief Electrical Inspector, Calvin, Giordano & Associates, Inc., Fort Lauderdale, FL

- Chief Electrical Inspector at Pembroke Pines and West Park; Review and approve all commercial, residential, pools, and industrial plans for permit approval.
- Inspect commercial, industrial, and residential buildings to ensure the work was in accordance with the Florida Building Code.

2006-2007: Chief Electrical Inspector, Capri Engineering, West Palm Beach, FL

- Major projects inspected included Marina Grande 264 units, Condominium Twin Tower, 26 Story high rise building in Riviera Beach
- Performed all the electrical rough inspections and finals on this project.
- Inspected all the units and common areas including fire pumps, boilers, roof top A/C units and main electrical rooms.
- Inspected commercial, industrial and residential buildings to ensure the work was in accordance with the Florida Building Code and the National Electrical Code.

1985-2006: Chief Electrical Inspector/Plans Examiner/Supervisor, Broward County, Fort Lauderdale, FL

- Inspected commercial, industrial and residential buildings to ensure the work was in accordance with the Florida Building Code and the National Electrical Code.
- Supervised inspectors and plans examiners for all inspections and plan reviews.
- Review and approved electrical plans for permit approval.
- Some major projects included renovations and new terminals for the Fort Lauderdale-Hollywood International Airport, The rental car facility, 8 story parking garage, rental car facility that included parking on all levels including 64 gasoline dispensers on the bottom level, Resource recovery plants

1969-1985: Journeyman Wireman, IBEW Local Union, Hollywood, FL

- Installed various electrical work for residential, commercial and industrial projects.

LICENSES

Department of Business and Professional, Master Electrician, EC000228

Department of Business and Professional Standard Plans Examiner, PX169, 2005

Department of Business and Professional Standard Inspector, BN361, 2005

Certified by Broward County Board of Rules and Appeals

PROFESSIONAL ASSOCIATIONS

Member of the Board of Directors International Association of Electrical Inspectors



MANUEL A. REBOIRO

Mechanical Inspector/Plans Examiner

SUMMARY OF QUALIFICATIONS

Mr. Reboiro is a certified mechanical inspector and plans examiner with more than thirty five (35) years professional experience and over three years in mechanical code enforcement. His specialties include mechanical inspection and plans examination.

PROFESSIONAL EXPERIENCE

2011, Mechanical Plans Examiner and Inspector; CGA Services for the City of Pembroke Pines; assists the Chief Mechanical Inspector with plan review and inspections (including training another inspector).

2008-2010, Mechanical Plans Examiner and Inspector; MTCI Services for the Cities, Homestead, Miami Beach, Florida City, Palmetto Bay, Key West, Coral Gables, and North Miami.

1977-2008, Arrow HVAC and Construction, Montvale, NJ, President and manager; provided Federal, State, and local government, as well as, private sector mechanical and other construction services.

EDUCATION

North Bergen Vocational School

Universidad de Oriente, Stgo de Cuba, Mechanical Engineering, one year

PROFESSIONAL CERTIFICATION

Standard Inspector,
Lic# BN5702

Standard Plans Examiner,
Lic# PX3223

Certified Air Conditioning,
Contractor CAC 058552

Mechanical Inspector and
Plans Examiner, State of

Florida and Broward County
Board of Rules and Appeals



ROBERT GONZALEZ

Chief Mechanical Plans Examiner

SUMMARY OF QUALIFICATIONS

Mr. Gonzalez has more than 12 years of experience as Mechanical Plans Examiner and mechanical inspector. His responsibilities include mechanical inspections and plan review of municipal and private projects to assure compliance with the South Florida Building Code.

EXPERIENCE

Chief Mechanical Plans Examiner and Inspector, Calvin, Giordano & Associates, Inc., Fort Lauderdale, FL (2007)

- Responsibilities include the supervision of all mechanical plans examiners and inspectors
- Review and approval of residential, commercial, and industrial type of projects to comply with the Florida Building Code.

Chief Mechanical Inspector, CSA Group, Weston, FL (9/2005-2/2007)

- Reviewed all residential, commercial and industrial plans for compliance with the Florida Building Code.
- Inspected mechanical installation for compliance with approved plans for final sign off.

Mechanical Inspector, Mechanical Plans Examiner, Broward County, Fort Lauderdale, FL (7/1994-9/2005)

- Conducted plan examination for the City of Dania and Miramar.
- Review all documentation to comply with the Florida Building Code and Mechanical Code.
- Conducted inspections on residential, commercial, and industrial projects.

Mechanical Designer I, CES Consulting Group Inc., Pompano Beach, FL (1992-1993). Designed cooling and heating load calculations for residential and commercial projects.

President, USA Construction Inc., Miami, FL (1990-1991). Remodel several residential projects.

Vice President, American Hood Installation & A/C Corp, Miami, FL (1988-1989)

- Sales and installation for various commercial, residential projects
- Installation of commercial kitchen hoods
- Sales of various projects sold internationally

Mechanical Manager, R.V. Air Conditioning, Inc., Hialeah, FL (1981-1987)

- Installation of Air Conditioning and Refrigeration Units for Residential, Commercial and Industrial projects.
- Supervision of employees for various construction projects
- Designed mechanical plans to meet the minimum standards for the various codes for Metro Dade County, Broward County, and West Palm Beach.

EDUCATION

Bachelor of Arts, St.
Thomas University, 1984

LICENSES AND CERTIFICATIONS

Department of Professional Regulation Class A Air Conditioning Contractor's License, 1987

Department of Professional Regulation, Mechanical Contractor's License, 1991

Department of Professional Regulations, Sheet Metal Contractor's License, 1992

Department of Professional Regulation, General Contractor's License, 1993

Ferris State University Certificate, Universal Technician, 1995

Department of Business and Professional Standard Inspector, BN2330, 2005

Department of Business and Professional Standard Inspector, PX1463, 2005

International Code Council Residential Combination Inspector, 5166039-R5

Certified by Broward County Board of Rules and Appeals



PAUL T. FLEMING

Plumbing Inspector/Plans Examiner

SUMMARY OF QUALIFICATIONS

Over twenty-five years experience implementing, maintaining and supervising both residential and commercial plumbing installations and repair. Work experience includes specialty plumbing such as backflow prevention installation and certification, medical gases to include nitrous oxide, oxygen, vacuum, kidney dialyses and surgical laser equipment, steam and condensation lines.

Inspection of on-going projects included use of both the South Florida Building Code and Florida State Plumbing Code.

PROJECT EXPERIENCE

■ Plumbing Inspector/Plans Examiner, Calvin, Giordano and Associates, Fort Lauderdale, FL

- **PLUMBING INSPECTOR/ PLANS EXAMINER** responsible for performing plumbing inspections on both residential and commercial properties on an on-call basis for the City of Pembroke Pines and West Park, Fl. Inspections include natural/propane gas, pool piping and irrigation systems, medical gas instillations and all applications of hospital piping and equipment.

■ Plumbing Inspector, City of Pembroke Pines 1996 – 2009, Pembroke Pines, FL

- **PLUMBING INSPECTOR** responsible for performing plumbing inspections on both residential and commercial properties, including natural/propane gas inspections, pool piping and irrigation systems, medical gas instillations and all applications of hospital piping and equipment. Other tasks involve organizing, training and implementing archiving plans and City documents on large and small scanners and investigating expired and void permits.
- **PLANS EXAMINER CERTIFIED** to review and approve commercial and residential architectural plans.

■ Paul T. Fleming Plumbing, Inc., 1984-1996, Hollywood, FL

- **OWNER-STATE CERTIFIED** responsible for the total operations of a small business including the estimation of both residential and commercial remodel and repair. Clientele of customers built primarily on references scattered throughout Dade, Broward and Palm Beach counties to include North and South Hospital Districts, Department of Housing and Urban Development, City of Hollywood Housing Development and Facilities Maintenance and various food chains.

■ A-1 American Plumbing, 1977-1984, Fort Lauderdale, FL

- **JOURNEYMAN PLUMBER** working as both service repair plumber and foreman on contracted jobs. Responsible for planning and ordering materials, coordinating work activities and supervising several employees in various specialty plumbing situations.

EDUCATION

1993 Palm Beach Contractor's School West Palm Beach, FL Continuing Education for the renewal of State License

1991 American Society of Sanitary Engineers Dania, FL Certified Backflow Technician

1984 All State Construction College Hollywood, FL

Licensed Florida State Certified Plumbing Contractor

1972-1976 Plumber's and Pipefitter's Local Union #719

Journeyman's Course Ft. Lauderdale, FL

Journeyman Plumber's License

1967-1971 United States Air Force Post Graduate Studies – Program Management Universidad Catolica Madre y Maestra, 1987

COMMUNITY SERVICE

Member: 2008-Present American Legion Post 92, Hollywood, FL

Board Member: 2001-Present Florida Association of Plumbers, Gas and Mechanical Inspectors President: 2000-2001 Florida Association of Plumbers, Gas and Mechanical Inspectors



OTTO A. VINAS

Plumbing Inspector/Plans Examiner

SUMMARY OF QUALIFICATIONS

Mr. Vinas is a certified plumbing inspector with more than thirteen (13) years professional experience. He is experienced in all aspects of commercial and residential plumbing installations and plans examination.

PROFESSIONAL EXPERIENCE

Chief Plumbing Inspector

2010 – Present Calvin, Giordano & Associates, Inc.

Responsible for the plans review, inspection, enforcement, and interpretation of the Florida Plumbing Code within the City of Pembroke Pines

Chief Plumbing Inspector

2009-2010 – Nova Engineering/Calvin, Giordano & Associates

Responsible for the plans review, inspection, enforcement, and interpretation of the Florida Plumbing Code within the City of Pembroke Pines

Plans Examiner/Plumbing Inspector

11/1997-2009 – City of Pembroke Pines, Pembroke Pines, Florida

Owner

1992-1997 – Otto A. Vinas Plumbing, Inc., Pembroke Pines, Florida

Superintendent

1988-1992 – Fast Freddy Plumbing, Inc., Hollywood, Florida

EDUCATION

Broward Community
College 1986

Cooper City High School,
1981

PROFESSIONAL CERTIFICATIONS

Standard Plumbing Plans
Examiner, LIC # PX 1763

Standard Plumbing
Inspector, LIC# BN3009

Certified Plumbing,
Contractor, LIC #
CFC1427362

PROFESSIONAL MEMBERSHIPS

Florida Association of
Plumbers

Gas & Mechanical
Inspectors

American Legion



JOANNE MAGLIETTA

Assistant Contract Administrator

SUMMARY OF QUALIFICATIONS

Ms. Maglietta has worked in the engineering/construction industry since 1989. Ms. Maglietta has extensive computer knowledge on operative systems such as Microsoft Word, Microsoft Excel, Microsoft PowerPoint, Outlook.

PROJECT EXPERIENCE

Centex Homes, Boynton Beach, FL (February 2002–October 2006)

Land Development Purchasing Manager

- Projected land development and amenity costs for prospect communities
- Managed outsourced architect on designing, drawing and finalizing the design for community amenities
- Estimated costs and set budgets for land development and amenity construction costs
- Oversaw permitting for all amenities and land development construction
- Created scopes of work for all contracted trades
- Negotiated pricing with contractors for land development and amenity construction
- Created and maintained all contracts for land development and amenity construction
- Managed all land development and amenity costs
- Projected and oversaw construction schedules and construction deadlines
- Kept detailed spreadsheets to indicate budget cost, permit status and construction schedules

Budgets Manager

- Audited estimates and purchasing contracts for home construction
- Watched market for fluctuation for the opportunity for price decreases
- Negotiated pricing and finalized contracts with contractors for home construction
- Managed purchase order staff
- Oversaw and approved budgets for every home under construction
- Projected look forwards for future job costs and price increase
- Tracked estimating and purchasing errors for future error prevention
- Followed construction schedules to orchestrate purchase order releases

Estimator

- Red-lined construction plans
- Created itemized takeoffs
- Analyzed plans and specs for possible price reductions on unnecessary materials based on building codes and the market
- Worked with contractors on verifying itemized takeoffs before being contracted

CERTIFICATIONS AND TRAINING

EPA Inspectors License - State of Florida

Field Superintendent Training - Florida Builders Association

Florida Building Code Requirements - Florida Builders Association

Estimating 101 - Centex Homes

Field Management Training - Centex Homes

Notary of Public - State of Florida

Currently studying for General Contractors License (Commercial and Residential)

AWARDS

Estimating and Purchasing Team Player of the Year 2003 – 2004 / Centex Homes

Construction Services Employee of the Year 2005–2006 / Centex Homes

Centexcellence Award 2003 / Centex Homes

Centexcellence Award 2004 / Centex Homes

Centexcellence Award 2005 / Centex Homes

Centexcellence Award 2006 / Centex Homes



Joanne Maglietta, Page 2

Options Coordinator

- Established community options list based on market needs
- Estimated and purchased all trades for community home options
- Set budgets and retail numbers for all community home options
- Created and maintained contracts for all community home options
- Designed and maintained options sheets for homebuyer contracts

Project Manager, D. Brothers Construction, Coral Springs, FL (May 2000–February 2002)

- Created construction schedule and managed contractors to make sure project met deadlines
- Oversaw construction of light commercial and high-end residential custom homes
- Estimated job costs, created budgets and finalized contracts
- Created material cut sheets and ordered construction supplies
- Scheduled construction trades
- Worked with designers and owners on personalized construction needs
- Managed entire job budget and all contractors for assigned project



JULISSA E. ARAUZ-VALVERDE

Permit Administrator

SUMMARY OF QUALIFICATIONS

Ms. Arauz-Valverde has managed the fees charges and transactions, communication with all outside agencies including and not limited to Fire Prevention Bureau, Engineering Department, Utilities Department, Parks and Recreation, Planning and Zoning. Ms. Arauz-Valverde coordinates the review process among the various disciplines, developers, contractors, property owners, and City Administration.

PROJECT EXPERIENCE

July 2009 – Present **City of West Park – Permit Administrator.** Processes permit applications and plan intake; review plans, and permit documents, and other pertinent information at the public counter in order to verify accuracy, completeness of information, and compliance with established codes, ordinances, policies, and procedures. Assists building inspectors by performing code and records research and compiling data. Provides information to members of the public/permit applicants regarding building permit requirements, inspection, and general requirements of the permit process; obtains general information from customers regarding permitting needs; assists the public in completing building permit applications; responds to telephone inquiries regarding permits, permit processes, building codes, and other related ordinances and local laws. Processes and issues building, electrical, plumbing, mechanical, and other related permits. Calculates fees based on established fee schedules, and monitors approval of plans by other regulatory agencies. Maintains computer files and other manual logs on all building permits and related documents.

Jan. 2009 – July 2009 **Town of Surfside – Building Department Clerk.** Prepare daily inspections, review permit applications. Initiate new water and sewer service requests for residential and commercial customers. Calculate permit and impact fees, receive money for permits, reconcile the cash drawer daily. Perform a wide variety of general clerical work including the maintenance of accurate and detailed files and records, verify accuracy of information, research discrepancies and record information. Prepare monthly permit reports, enter a variety of data and information into various computer programs. Operate a variety of office equipment including telephones, computers, copy machines and facsimile machines; input and retrieve data and text.

2005-2009 M. Hajjar & Associates, Inc. Structural Engineers & Consultants. Computer Aided Design Operator/Project Manager Assistant. Assisting on the development of structural design projects from architects and the computer-aided drawings from concepts and layouts developed by structural project engineers to follow.

Project manager assistance on multi-million dollar Miami-Dade County Public Schools project. Daily scheduling of over 20 inspectors in different schools. Documents control, management, accounting, data entry and filing. Weekly contractor's invoices approval.

2004-2005 A. Aznarez & Associates – General Contractor. Computer Aided Design Operator/Office Manager. Develops detailed computer-aided drawings from concepts and layouts developed by project engineers (architectural, structural, electrical, plumbing, mechanical), design presentations, maintenance of document files and master drawings, both electronically and hard copy for the facilities, follow-ups on project status.

EDUCATION

2008- BA, Florida International University

Architecture AA, Miami-Dade College

2000-2004 Computer Aided Design Operator Certificate, Miami-Dade College

Florida Notary Public

1998-2000 High School Diploma, Coral Gables Sr. High - Miami, FL

Honors Program (AP)



Julissa E. Arauz-Valverde, Page 2

2000-2004 Pneumatic Exports, Inc. General Manager Assistant. Some specific duties include: Receives and reviews documents used in the area of work assigned to assure that they are complete and accurate; prepares and types a variety of correspondence related to the area of work; initiates various documents used in connection with work performed. Data entry, accounts receivable, accounts payable, daily assignments via e-mail and online postings. Stock orders sender/receiver, inventory manager, sales and customer service representative, organized filing system, a variety of clerical duties.



ROBERT JACKSON, PSM

Director of Surveying and Mapping

SUMMARY OF QUALIFICATIONS

Mr. Jackson has 40 years of experience in all phases of land surveying including boundary, coastal control, hydrographic, route surveys, topographic, and as-built surveys; sketch and descriptions; legal descriptions, record plats; and, boundary descriptions for annexations and de-annexations for municipalities.

Mr. Jackson is highly active in professional surveying organizations and is currently President of the Florida Surveying and Mapping Society. In this role, he reviews Florida surveying laws and is helping to develop a plan to professionally address GIS mapping and new technologies in surveying. As part of this, he implemented memorandums of understanding with allied professions (planners, geologists, biologists, environmental scientists, lawyers, engineers, architects, landscape architects). He assisted the promotion of an effective voice in the Florida legislature and taught Florida Laws, a six-hour course required for professional surveyors. He supports the four-year-degree requirement and to benefit the University of Florida Scholarship Fund for the Geomatics program, he has organized golf tournaments which raised approximately \$10,000. As part of the Planting Seeds Program, he is spear-heading a plan to introduce the surveying profession to students throughout the nation. Prior to CGA, Mr. Jackson worked for the Florida Department of Transportation as a rodman, instrument man, and party chief. His last position there was in the Right-of-Way (R/W) Engineering Department Calculation Section, where he prepared R/W maps.

PROJECT EXPERIENCE

Diplomat Hotel, Hollywood, Florida. Prepared coastal control surveys for the 38-story Diplomat Hotel in accordance with 61G17-6 and 62B-33.09 of the Florida Administrative Code. Consultant for compliance with FEMA requirements; provided exhibits and elevation certificates that reflected compliance with FEMA.

City of Weston, Florida. Serves as the FEMA Administrator as a function of a multi-service, multi-year contract that CGA has with the City. Back in 1996 Mr. Jackson developed a close working relationship with the Ms, Susan Wilson, CFM Chief, Floodplain Management and Insurance Branch Division DHS/FEMA Region IV in having the City accepted into the National Flood Insurance Program. In 2008, Mr. Jackson was tasked by the City of Weston to have the City become participants of the Community Rating System. CGA performed various engineering and surveying services, assembled existing information, consulted with the City's Public Works Department, prepared the application package, and submitted the request to FEMA's Ms, Susan Wilson and Ms Sue Hopfensperger, CFM ISO/CRS Specialist for this application. CGA personnel worked with the ISO/CRS reviewer to eventually have the City become CRS participants with a Classification of 8.

FEMA Administration for the City of West Park, Florida. Work closely with Ms, Susan Wilson, CFM Chief, Floodplain Management and Insurance Branch Division DHS/FEMA Region IV on requirement issues and work closely with Ms Mollie Heibert Rosario, MS, CFM Floodplain Management Specialist National Flood Insurance Program/Mitigation out of Tallahassee who performs the Community Assistance Contact Report.

PROFESSIONAL REGISTRATION

Professional Surveyor and Mapper, State of Florida No. 4158

PROFESSIONAL ORGANIZATIONS

Past President, Florida Surveying and Mapping Society

Richard Annese

Mr. Annese has managed a wide range of construction projects including commercial and retail projects as well as single- and multi-family homes. Over the past 6 years, Mr. Annese has been dedicated to building department services conducting technical field inspections of new and existing building construction, assuring all structural and roofing work conforms to all applicable building codes.

Municipal Experience:

(Includes new and existing residential and commercial structures)

- **City of North Bay Village**, North Bay Village, FL– Building Official
- **City of North Miami**, North Miami, FL - Building and Roofing Inspector
- **City of North Miami Beach**, North Miami Beach, FL - Roofing Inspector
- **Village of Palmetto Bay**, Palmetto Bay, FL - Building and Roofing Inspector responsible for unsafe structures and ADA inspections
- **Town of Miami Lakes**, Miami Lakes, FL - Building and Roofing Inspector responsible for unsafe structures
- **Village of El Portal**, El Portal, FL - Building and Roofing Inspector
- **City of Miami Gardens**, Miami Gardens, FL - Code Compliance Officer, Building and Roofing Inspector
- **City of Miami Beach**, Miami Beach, FL - Building and Roofing Inspector
- **City of Lake Worth**, Lake Worth, FL - Project Manager and Inspector for conducting 3,000+ Certificate of Use licenses
- **City of Florida City**, Florida City, FL - Building and Roofing Inspector



Building Official, Plans Examiner & Inspector

EDUCATION:

Suny Brockport, BS

STATE OF FLORIDA LICENSES

Building Official, BU1594

Standard Inspector, BN4670

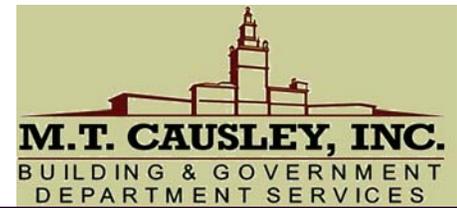
Standard Plans Examiner, PX2430

Certified General Contractor,
CGC1504596

Certified Roofing Contractor,
CCC1326047

ICC Certified Building Official

Luis B. Hernandez, LEED AP



Mr. Hernandez has more than 17 years progressive building experience and has a strong background and experience in Miami-Dade County and Florida building codes. Mr. Hernandez has extensive experience in review of architectural plans compliance with Florida Building Codes and local ordinances for commercial and residential construction. Mr. Hernandez provides residential and commercial building and roofing inspections as a Building and Roofing Inspector, ensuring compliance with the Florida Building Code and local ordinances.

Mr. Hernandez is also skilled at creating AutoCAD designs and project budgets, material requisitions and job pricing. Mr. Hernandez serves as Fire Safety Plans Examiner and Inspector assessing compliance with NFPA 1 and NFPA 101 Code Standards.

Municipal Experience:

(Includes new and existing residential and commercial structures)

- ◆ **City of Lake Worth**, Lake Worth, FL - 4,000+ Certificate of Use Inspections
- ◆ **City of Coral Gables**, Coral Gables, FL - Building Plans Examiner and Inspector
- ◆ **City of Florida City**, Florida City, FL - Building Plans Examiner and Inspector
- ◆ **City of Hialeah**, Hialeah, FL - Building Plans Examiner and Inspector
- ◆ **Miami-Dade County Building Department**, Miami, FL - Building Plans Examiner and Inspector
- ◆ **City of Homestead**, Homestead, FL - Building Plans Examiner
- ◆ **City of Key West**, Key West, FL - Building Plans Examiner
- ◆ **City of Marathon**, Marathon, FL - Building Plans Examiner and Inspector
- ◆ **City of Miami**, Miami, FL - Building Plans Examiner
- ◆ **City of Miami Beach**, Miami Beach, FL - Building Plans Examiner
- ◆ **City of North Miami**, North Miami, FL - Building Inspector
- ◆ **Town of Miami Lakes**, Miami Lakes, FL - Building Plans Examiner and Inspector



**Chief Building Plans
Examiner and Inspector
Fire Safety Inspector I
Fire Plans Examiner
Residential Roofing Inspector
Certified Roofing Contractor
HQV Housing Quality
Standards Specialist**

EDUCATION:

Miami-Dade Community
College
Florida International
University

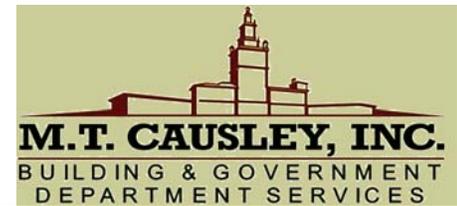
MEMBERSHIP:

National Fire Protection Association
Florida Fire Marshals and Inspectors
Association
Florida Association of Fire and Life
Safety Educators
International Code Council

STATE OF FLORIDA LICENSES

Standard Plans Examiner, PX2392
Standard Inspector, BN4572
LEED AP NC
Fire Safety Inspector I, 135157
Fire Inspector II, 5168064-67
Fire Plans Examiner, 237620
Fire Inspector II, 237621
Certified General Contractor,
CGC060017
Certified Commercial Roofing
Contractor, CCRC1329439

John Travers



After serving in the United States Armed Forces, Mr. Travers began his career in the construction industry as an electrical contractor. Mr. Travers worked on a wide range of projects including small and large residential developments, mix-use buildings, retail centers and large, complex commercial facilities.

For the past 26 years, Mr. Travers has been dedicated to conducting technical field inspections of new and existing building construction, assuring work conforms with all applicable building codes. Additionally, Mr. Travers has carried out the role of Codes & Education Director for Miami-Dade County providing continuing education courses.

Municipal Experience:

(Includes new and existing residential and commercial structures)

- ◆ **City of Hialeah**, Hialeah, FL
 - Chief Electrical Inspector (1990 - 2005)
 - Community Development Director (2005 – 2011): administer and manage all operations of the Building, Zoning, Code Compliance and Occupational License Divisions, as well as the Emergency Operations Center Coordinator in liaison to Hialeah Fire Department and Miami-Dade County EOC.
- ◆ **City of Pahokee**, Pahokee, FL - Electrical Plans Examiner and Inspector
- ◆ **Miami-Dade County**, Miami, FL
 - Codes and Education Director: Maintain Continuing Education Courses and program for licensed electricians, contractors and engineers in the South Florida area. Provide multi-media presentations and educational seminars.
- ◆ **City of Hialeah Gardens**, Hialeah Gardens, FL - Chief Electrical Inspector
- ◆ **Town of Medley**, Medley, FL - Chief Electrical Inspector



**Building Code Administrator
Electrical Plans Examiner and
Inspector
Electrical Contractor**

EDUCATION:

Miami-Dade College
International Association of Arson
Investigators
Skillpath Seminars

STATE OF FLORIDA LICENSES

Standard Plans Examiner, PX535
Standard Inspector, BN1321
Building Code Administrator, BU1315
Electrical Contractor, EC0001068
Broward County Master Electrician
Contractor, 81-CME-764-X
Miami-Dade Construction Trades
Qualifying Board, 199412963

CONTINUING EDUCATION INSTRUCTOR:

State of Florida, ECLB-0000860
Miami-Dade County, DO-18
Florida Board of Professional
Engineers, 5017

ORGANIZATIONS & ASSOCIATIONS:

National Fire Protection Association
#1144373
Int'l Brotherhood of Electrical Workers
Int'l Association of Electrical Inspectors
South Florida Building Officials Council

Kim Watkins

Mr. Watkins has over 22 years experience responsible for planning, directing and coordinating activities with heavy emphasis on safety, quality control and efficient labor force management and supervision.

Mr. Watkins has been responsible for the installation, plan, repair, maintain and oversee electrical wiring projects in commercial, residential and industrial settings. For the past 6 years, Mr. Watkins has assisted cities and counties throughout Florida by inspecting all new and existing structures to ensure compliance with all applicable current codes.

Municipal Experience:

(Includes new and existing residential and commercial structures)

- ◆ **City of Marathon**, Marathon, FL - Electrical Plans Examiner and Inspector
- ◆ **City of North Miami**, North Miami, FL - Electrical Inspector
- ◆ **City of Florida City**, Florida City, FL - Electrical Inspector
- ◆ **City of Key West**, Key West, FL - Electrical Inspector
- ◆ **City of Miami Beach**, Miami Beach, FL - Electrical Inspector
- ◆ **City of Homestead**, Homestead, FL - Electrical Inspections
- ◆ **City of Miami Gardens**, Miami Gardens, FL - Electrical Inspections
- ◆ **Village of Wellington**, Wellington, FL - Electrical Inspector
- ◆ **City of North Miami**, North Miami, FL - Electrical Inspector
- ◆ **City of Palm Beach**, Palm Beach, FL - Electrical Inspector

Educational Experience:

- ◆ **Bay Point Schools**, Miami, FL - New construction of a 75,000 SF all-boy boarding school
- ◆ **Palm Beach Community College**, New construction of school expansion
- ◆ **North Broward Preparatory School**, Coconut Creek, FL - New construction of a 300,000 square foot school
- ◆ **Miami Dade Community College**, Miami, FL - Renovation of the science laboratory
- ◆ **Keys Gate Charter School**, Homestead, FL - interior renovation of an existing 50,000 SF building into a middle school
- ◆ **Key Gate High School**, Homestead, FL - new construction of a 3-story, 120,000 SF high school.



**Electrical Plans Examiner and
Inspector
Electrical Contractor
HQV Housing Quality Standard
Specialist**

STATE OF FLORIDA LICENSES:

Standard Inspector, BN4981

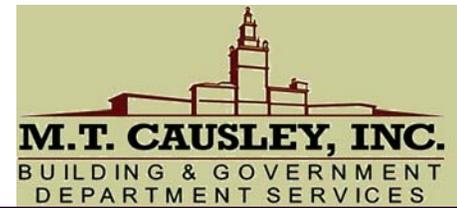
Plans Examiner, PX3232

Electrical Contractors License,
EC13002785

DESIGNATIONS:

HQV Housing Quality Standard
Specialist

Jorge L. Sariego



With over 20 years experience in HVAC installations and maintenance, Mr. Sariego has been responsible for managing multiple projects concurrently. Mr. Sariego has also been responsible for project coordination, gauge/evaluate labor productivity, material and equipment ordering, scheduling, budgeting and quality control.

For the past 8 years, Mr. Sariego has provided code enforcement services including reviewing and understanding of mechanical drawings, parts lists and detailed specifications to perform detailed inspections of mechanical projects.

Municipal Experience:

(Includes new and existing commercial and residential projects)

- ◆ **City of Miami Beach**, Miami Beach, FL—Mechanical Plans Examiner & Inspector for the City.
 - **W Hotel**, Miami Beach, FL - New construction of a 23-story, 312 room and bungalows boutique hotel.
 - **Mondrian Hotel**, Miami Beach, FL - New construction of a 17-story, 300+ room and suite hotel.
- ◆ **City of North Miami**, North Miami, FL—Mechanical Plans Examiner & Inspector
- ◆ **City of Coral Gables**, Coral Gables, FL - Mechanical Plans Examiner & Inspector
- ◆ **City of Boca Raton**, Boca Raton, FL - Mechanical Plans Examiner & Inspector
- ◆ **Village of Palmetto Bay**, Palmetto Bay, FL - Mechanical Plans Examiner & Inspector
- ◆ **Village of Pinecrest**, Pinecrest, FL - Mechanical Plans Examiner and Inspector
- ◆ **City of Marathon**, Marathon, FL - Mechanical Plans Examiner and Inspector
- ◆ **Indian River County**, Vero Beach, FL - Mechanical Plans Examiner and Inspector
- ◆ **City of Miami Lakes**, Miami Lakes, FL - Mechanical Plans Examiner and Inspector
- ◆ **City of Miami Gardens**, Miami Gardens, FL - Mechanical Plans Examiner and Inspector
- ◆ **City of Homestead**, Homestead, FL - Mechanical Plans Examiner and Inspector
- ◆ **City of Florida City**, Florida City, FL - Mechanical Plans Examiner and Inspector
- ◆ **Village of Wellington**, Wellington, FL - Mechanical Plans Examiner and Inspector

**Mechanical Plans Examiner
and Inspector
Air Conditioning Contractor
Mechanical Contractor
General Contractor**

EDUCATION:

Miami-Dade Community College

STATE OF FLORIDA LICENSES:

Standard Inspector, BN4427

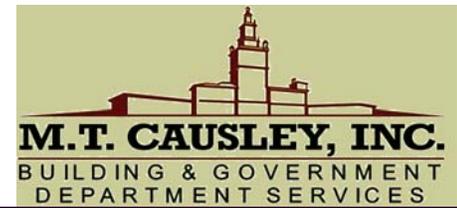
Standard Plans Examiner PX2121

Air Conditioning Contractor,
CAC057101

Mechanical Contractor,
CMC1249661

General Contractor, CGC1517630

William A. Good



Mr. Good has more than 45 years of experience within all facets of construction. Mr. Good was an air conditioning, refrigeration and pipefitting education center instructor for over 25 years. He possesses an in-depth knowledge of the systems.

Mr. Good has provided code enforcement services to many cities and counties throughout Florida for more than 25 years and is well-versed in the latest building codes.

Municipal Experience:

(Includes new and existing residential and commercial structures)

- ◆ **City of Coral Gables**, Coral Gables, FL - Mechanical Plans Examiner & Inspector
- ◆ **City of Homestead**, Homestead, FL - Mechanical Inspector
- ◆ **City of El Portal**, El Portal, FL - Chief Mechanical Inspector and Mechanical Plans Examiner
- ◆ **City of North Miami**, North Miami, FL - Mechanical Plans Examiner and Inspector
- ◆ **City of Florida City**, Florida City, FL - Mechanical Plans Examiner and Inspector
- ◆ **Village of Palmetto Bay**, Palmetto Bay, FL - Mechanical Plans Examiner and Inspector

Educational Experience:

- ◆ **Miami-Dade Community College**, Miami, FL
 - Kendall Campus - Install and service building controls
 - Downtown Campus - Mechanical test and balance
 - Wolfson Campus - New construction of a 200,000 SF, 6-floor classroom facility
- ◆ **Keys Gate Charter School**, Homestead, FL - interior renovation of an existing 50,000 SF building into a middle school
- ◆ **Key Gate High School**, Homestead, FL - new construction of a 3-story, 120,000 SF high school.



**Mechanical Plans Examiner
and Inspector
Air Conditioning Contractor
Registered Mechanical
Contractor**

EDUCATION:

University of Florida

STATE OF FLORIDA LICENSES:

Standard Inspector, BN1605

Plans Examiner, PX706

Air Conditioning Contractor,
CAC0008814

Registered Mechanical Contractor,
RM0066455

DESIGNATIONS:

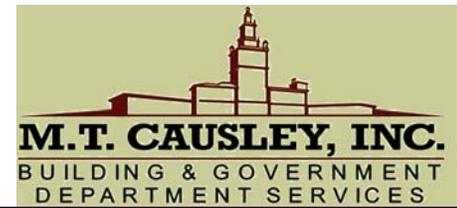
CFC Qualification Type, I, II, III &
Universal

Building Officials Association of
Florida

American Society of Heating,
Refrigerating & Air-Conditioning
Engineers, Inc.

Florida Association of Plumbing,
Gas and Mechanical Inspectors

Michael Ogden



As superintendent of a plumbing construction company responsible for residential and commercial projects including medical centers, multi-story condominiums and motels; Mr. Ogden has tremendous experience regarding plumbing systems. Mr. Ogden has worked with various municipalities within South Florida and is well-versed with the current building codes and regulations.

Having provided plan review services for the past 13 years, Mr. Ogden has the experience and knowledge to effectively perform both plan review and inspection services.

Municipal Experience:

(Includes new and existing commercial and residential projects)

- ◆ **City of Coral Gables**, Coral Gables, FL - Plumbing Inspector
- ◆ **City of Florida City**, Florida City, FL- Plumbing Plans Examiner and Inspector
- ◆ **City of Key West**, Key West, FL - Plumbing Inspector
- ◆ **City of Homestead**, Homestead, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of Marathon**, Marathon, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of Miami Gardens**, Miami Gardens, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of North Miami**, North Miami, FL– Chief Plumbing Official

Educational Experience:

- ◆ **Advanced Learning Center Charter School**, Miami, FL - state-of-the-art, interior build-out for a 26,586 sq. ft. classroom facility.
- ◆ **Keys Gate Charter School**, Homestead, FL - new construction of a 50,000 SF middle school
- ◆ **Miami Dade College**, Miami, FL
 - Wolfson Campus - New construction of a 200,000 SF 6-floor classroom facility
- ◆ **University of Miami**
 - University Village - 2, 4-story parking garages along with an 800 bed student housing village with seven buildings.
 - Ryder Center - 9,000+ people convocation center
- ◆ **Nova Southeastern University**, Miami, FL
 - Kendall - interior renovation of a 2-floor 30,000+ SF nursing program expansion



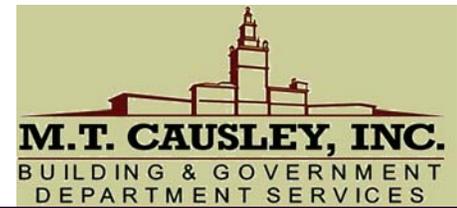
**Plumbing Plans Examiner and Inspector
Certified Plumbing Contractor**

STATE OF FLORIDA LICENSES
Standard Plans Examiner, PX2096

Standard Inspector, BN4279

Certified Plumbing Contractor,
CFC027506

David DeJonge



With over 40 years experience in the plumbing trade, Mr. DeJonge has been responsible for managing and overseeing the installation, maintenance and alteration of all piping, fixtures, and appliances in connection with sanitary or storm drainage facilities, the venting system, and the public and private water supply systems.

For the past 12 years, Mr. DeJonge has been responsible for ensuring that plumbing and drainage systems are in compliance with all applicable codes. Mr. DeJonge has also been responsible for reviewing plan specifications for proposed plumbing and gas installation activities, recommending changes where necessary to meet regulatory compliance.

Municipal Experience:

(Includes new and existing residential and commercial structures)

- ◆ **City of Coral Gables**, Coral Gables, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of Florida City**, Florida City, FL- Plumbing Plans Examiner and Inspector
- ◆ **City of Key West**, Key West, FL - Plumbing Inspector
- ◆ **City of Aventura**, Aventura, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of Marathon**, Marathon, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of Miami Beach**, Miami Beach, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of Palm Beach**, Palm Beach, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of Miami Lakes**, Miami Lakes, FL - Plumbing Plans Examiner and Inspector
- ◆ **Village of Palmetto Bay**, Palmetto Bay, FL - Plumbing Plans Examiner and Inspector
- ◆ **Village of Pinecrest**, Pinecrest, FL - Plumbing Plans Examiner and Inspector
- ◆ **Village of Wellington**, Wellington, FL - Plumbing Plans Examiner and Inspector
- ◆ **City of Boca Raton**, Boca Raton, FL - Plumbing Plans Examiner and Inspector
- ◆ **Town of Jupiter**, Jupiter, FL - Plumbing Inspector



**Plumbing Plans Examiner and
Inspector
Certified Plumbing
Contractor**

EDUCATION:

Florida International University

STATE OF FLORIDA LICENSES

Standard Plans Examiner, PX1974

Standard Inspector, BN 4192

Certified Plumbing Contractor,
CFC037084

MEMBERSHIP:

Plumber's Local Union 519

Southern Building Code Congress
International, Inc.

Mustafa Cankat, PE

Mr. Cankat has over 20 years of experience providing professional engineering services within Florida. Mr. Cankat has provided professional services for all types of projects including complex phased construction projects where the facilities were fully occupied. Mr. Cankat's extensive experience in South Florida allows him to understand the conditions of our climate, soil, etc. taking this into consideration for each project.

Municipal Experience:

(Includes new and existing residential and commercial structures)

- ◆ **City of Homestead**, Homestead, FL - Chief Structural Plans Reviewer
- ◆ **City of Florida City**, Florida City, FL - Chief Structural Plans Reviewer
- ◆ **City of North Bay Village**, North Bay Village, FL - Chief Structural Plans Reviewer
- ◆ **City of Miami Gardens**, Miami Gardens, FL - Structural Plans Reviewer

Educational Experience:

- ◆ **Advanced Learning Center Charter School**, Miami, FL. State-of-the-art, interior build-out for a 26,586 sq. ft. classroom facility.
- ◆ **Miami Dade College**, Miami, FL
 - Wolfson Campus - New construction of a 200,000 SF 6-floor classroom facility
- ◆ **Nova Southeastern University**, Miami, FL
 - Kendall - interior renovation of a 2-floor 30,000+ SF nursing program expansion

Professional Experience:

- ◆ **Homestead-Miami Motorsports Complex**, Homestead, FL - Threshold Inspections
- ◆ **Coca-Cola Bottling Plants** throughout the United States
- ◆ **Administration/Maintenance Building and Customs Building**, Opa-Locka and Kendall Airports
- ◆ **Miscellaneous Consulting Engineering Services for Miami International Airport**, Miami, FL
- ◆ **Barclay's Bank**, Grand Cayman, Cayman Islands
- ◆ **George Town Hospital**, Grand Cayman, Cayman Islands
- ◆ **Shell Refinery**, Curacao, NA



**Structural Engineer
Plans Examiner**

EDUCATION:

M.S. Civil Engineering, Middle East
Technical University
B.S. Civil Engineering, Middle East
Technical University

REGISTERED PROFESSIONAL ENGINEER :

State of Florida, 18632
State of California, C-31094,
State of Georgia, 15566
State of Alabama, 16104
State of Nevada, 012117

AFFILIATIONS:

Society of Turkish Civil Engineers
American Society of Civil Engineers

Wayne Sutherland, PE

Mr. Sutherland has over 30 years experience in structural and civil engineering, construction management, construction field supervision, quantity estimating, plan review and inspections. Mr. Sutherland has provided structural design and analysis on a wide range on projects including steel frame, concrete and wood buildings, large concrete utility structures, residential and mix-use buildings, bridges, roads, transmission towers, storage silos, quantity/cost estimation of construction projects.

Additionally, Mr. Sutherland has carried out the role of project manager on projects such as commercial buildings, housing, roadways and water supply projects.

Project Experience includes: *New, Renovations, and Additions*

Municipal Experience:

(Includes new and existing residential and commercial structures)

- ◆ **Miami-Dade County Building Department**, Miami, FL - Structural Plans Examiner
- ◆ **City of Miami Beach**, Miami Beach, FL - Structural Plans Examiner
- ◆ **City of North Bay Village**, North Bay Village, FL - Structural Plans Examiner
- ◆ **City of Homestead**, Homestead, FL - Structural and Building Plans Examiner and Inspector

Professional Experience:

- ◆ **Design, inspection and costing of roads & water supply projects:** Jamaica
- ◆ **Five lane three span concrete bridge**, Dade County, Florida
- ◆ **Miami International Airport**, Miami, FL - Structural design and detailing of several large airside underground utility concrete structures for
- ◆ Steel frame and concrete structures, New York, New Jersey, Miami, Florida and Jamaica
- ◆ Construction management of housing projects: Jamaica
- ◆ Field engineering on **schools, fire-stations, office buildings and several commercial buildings** : New York, New Jersey, Connecticut, Long Island, N.Y.
- ◆ Quality estimating on office buildings and residential projects
- ◆ Structural inspections of various concrete, steel and wood structures



**Structural Engineer
General Contractor
Roofing Contractor**

EDUCATION:

M.S. Civil Engineering, Florida
International University
B.S. Civil Engineering, Polytechnic Uni-
versity of New York

STATE OF FLORIDA LICENSES

Professional Engineer, 44353

Certified General Contractor,
CGC058375

Certified Roofing Contractor,
CFC037084

Mr. Mateo began working with M.T. Causley in 2005. Since then, Mr. Mateo has carried out the role of Permit Clerk in several cities and has gained extensive knowledge of several permitting software. Property owners and contractors enjoy working with Mr. Mateo because of his ability to empathize and his ability to working with others.

Mr. Mateo understands the needs of the contractors and property owners and is able to answer questions and assist with completing applications and other required forms.

MUNICIPAL EXPERIENCE:

◆ **City of Miami Beach**, Miami Beach, FL

Responsibilities include:

- Assist property owners, developers and contractors to obtain necessary documents (between 25 - 35 per day)
- Receives various construction permit applications from a variety of sources
- Issues and distributes plans to appropriate personnel for review and inspection
- Issues construction permits following review and approval
- Operates microfilming equipment, calculators, and other office equipment
- Enters the applicable contractor, architect, and construction related data into Permit Plus, City's computerized permitting system.
- Assembles and summarizes material from files, cross references data, locates information requested and prepares simple analysis of data
- Records Clerk responsible for assigning plans for 24 hour reviews or regular drop-off

◆ **City of Miami Gardens**

Responsibilities include:

- Responsible for coordination of plans review and inspections, as well as two permit clerks
- Senior Permit Technician – Responsible for coordination of plans review and inspections, as well as four permit clerks.



Permit Clerk

LICENSES:

Notary Public
Claims Adjuster

CERTIFICATIONS

I-Code for Permit Techs

◆ **Town of Miami Lakes, Miami Lakes, FL**

Responsibilities include:

- Senior Permit Clerk – Responsible for coordination of plans review and inspections
- Communicate both orally and in written format with the public, contractors and City staff.
- Computer Systems: CityView.

◆ **City of North Bay Village, North Bay Village, FL**

Responsibilities include:

- Assist property owners, developers and contractors to obtain necessary documents
- Receives various construction permit applications from a variety of sources
- Issues and distributes plans to appropriate personnel for review and inspection
- Issues construction permits following review and approval
- Operates microfilming equipment, calculators, and other office equipment
- Enters the applicable contractor, architect, and construction related data into Permit Plus, City's computerized permitting system.
- Assembles and summarizes material from files, cross references data, locates information requested and prepares simple analysis of data



SECTION 9 – PROJECT MANAGER’S EXPERIENCE

Provide a comprehensive summary of the experience and qualification of the individual(s) who are proposed to serve as the Project Manager(s) for the City’s Contract. These individuals must have a minimum of (5) five years experience in their designated professional specialization.

Describe the responsibilities of the management that will perform the work.

List the name, title or position, and duties of management or senior position that will be assigned to this Project. For each individual, include a resume or summary of qualifications and experience that demonstrates the person’s knowledge and understanding of the type of services to be performed.

City’s Primary Contact

George Keller, Jr., Vice President of Governmental Services with **Calvin, Giordano & Associates, Inc. (CGA)** will serve as the **Contract Administrator** and the City’s primary contact. He has been a member of its Management Team since 2005. Mr. Keller is responsible for managing a variety of public agency contracts, government relations, special projects, EOC representation, business development and internal CGA Quality Management. Prior to joining CGA, Mr. Keller also served as Regional District Manager for Severn Trent Services, engaged in the administration of special government districts in the state of Florida. He served for approximately twenty-seven years in a variety of public administrator roles in local government, in the State of Florida.

Mr. Keller’s first duty for this project will be staffing transition, and the evaluation of processes and procedures prior to beginning the transition period. He will oversee the implementation of the transition plan. For more information regarding Mr. Keller’s background, training, experience and qualifications please see his resume on the following page.

Project Manager

The assigned Project Manager, **Sanford Laguna**, has approximately 30 years in public administration and more than 18 years of experience in directing and managing plans review and inspections services. He has been with Calvin, Giordano, & Associates for over two years serving as the Chief Building Official at various municipalities. Mr. Laguna has also served for many years on the Structural Committee and the Pool Committee for the Broward County Board of Rules and Appeals. He will coordinate all activities for the department with individuals from both the City staff and CGA/M.T.C team to create a cohesive and efficient relationship. For more information regarding Mr. Laguna’s background, training, experience and qualifications please see his resume on the following page.

Transition Coordinator

Richard Cannone has over ten years of planning, development and administrative experience and will serve as the Transition Coordinator assisting with the development and implementation of the transition plan. Mr. Cannone previously served as the Director of Development Services for the City of Hallandale Beach, which oversaw the Building Division. Mr. Cannone has an intimate knowledge base of the city’s internal/external operations, protocol and service needs of the community as well as the CGA’s operations, protocol and software ensuring a seamless transition. For more information regarding Mr. Cannone’s background, training, experience and qualifications please see his resume on the following page.



GEORGE R. KELLER, JR.

Vice President, Governmental Services

SUMMARY OF QUALIFICATIONS

Mr. Keller is a Vice-President with Calvin, Giordano & Associates, Inc. (CGA) and has been a member of its Management Team since 2005. As Vice-President of Governmental Services, he is responsible for acquiring, developing, and managing a variety of public agency contracts, government relations, special projects, consulting services; as well as professional and business development. Prior to joining CGA, Mr. Keller also served as Regional District Manager for Severn Trent Services, engaged in the administration of a variety of special government districts throughout the state of Florida. Mr. Keller also served for twenty-seven years in a wide range of senior public administrator roles in municipal, county and regional government, in the State of Florida.

AREAS OF EXPERIENCE

Contract Governmental Services

Mr. Keller is responsible for the overall management and development of CGA's Governmental Services, serving since 2005. Contract Governmental Services provide public entities with options and alternatives to needed essential services, for the jurisdiction's constituents. The application of sound business practices, raised performance expectations, "in-house" developed technology, customer service training, and experienced "hands on" managers; delivers enhanced service levels at decreased operating costs. CGA's Contract Governmental Services are tailored and scaled to the needs of the client, eliminating waste and duplication; including hourly, by project, and long-term operations. CGA's Contract Governmental Services include Municipal Code Enforcement, Building Code Services, Finance and Administration, Wind Mitigation Inspections, Project Management, Grants Administration, and Consulting Services, amongst others.

Administration

Mr. Keller served as a senior member of Broward County's (\$2.5 billion plus budget/7,000 employees) Management Team, directing the Safety & Emergency Services Department (\$88 million budget/900 employees). Departmental operations included Building Code Services, Zoning, Code Enforcement, Emergency Management, Telecommunications, Medical Examiner/Trauma Services, and Fire Rescue. He also served as one of Broward County's Legislative Coordinators, EOC liaisons, and member of the County's E-Government Task Force. Additionally, he volunteered to serve in the creation of the Broward Emergency Support Team (BEST) providing professional field support to first responders. Mr. Keller has extensive Labor Relations experience representing the agency in arbitrations, mediations, negotiations, grievances and litigation.

Previously, Mr. Keller served as the City of Hollywood's Interim City Manager and Assistant City Manager. As a Member of the City of Hollywood senior management team, he was engaged in the overall operations of the municipality. As Director of the Department of Development Administration, he managed all aspects of Land Use Planning, Real Estate Development, Building Construction, Engineering, Neighborhood Programs, and Capital Improvement Programs. He served as a member of the City's Emergency Response Team as well as the Post Disaster Recovery Department Director. As Assistant City Manager, Mr. Keller was responsible for Growth Management, Economic Development, Annexation, Engineering, Public Works, the Community

EDUCATION

Master of Arts, with Teaching Certification

Urban Geography/Urban and Regional Planning
University of Florida,
Gainesville, Florida, 1978

Bachelor of Science, Urban Geography, with Honors
University of Florida,
Gainesville, Florida, 1976

Nova Southeastern
University Law School
Coursework, 1996

Florida Real Estate License
(Inactive)

Florida Real Estate
Appraisal Coursework

Professional Development
Seminars/Continuing
Education

PROFESSIONAL MEMBERSHIPS

American Planning
Association

AICP (former)

PROFESSIONAL ASSOCIATIONS

International City/County
Manager's Association,
20 Year Service Award

Hollywood Housing
Authority, Board of
Commissioners, 1994-
1997



George Keller, Page 2

Redevelopment Agency, and Neighborhood Improvement Programs. He served as representative and staff liaison to a variety of agencies, advisory boards and organizations at public meetings; and facilitated the implementation of quality development and growth of the tax base.

Mr. Keller administered the U.S. Department of Housing and Urban Development Community Development Program. Responsibilities included the management and evaluation of a multi-million dollar program engaging in neighborhood redevelopment and housing assistance. Specific projects included public works/infrastructure, housing rehabilitation, new housing development and commercial revitalization. He coordinated directly with local, state and federal governments/agencies, private professional, technical and clerical staff. He also has extensive public relations involving the general public, intergovernmental coordination and the news media.

Economic Development/Redevelopment

Mr. Keller managed the City of Hollywood's "City Business Center" created to promote economic and business development in the community by facilitating investment and building the tax base through all regulatory processes. He was a senior participant in the production of the City's Economic Development Strategic Plan, Urban Land Institute Downtown Plan and Visions 2000 Program. He served as Interim Director for both the Community Redevelopment Agency and Economic Development Advisory Board; and implemented electronic building plan review and permitting in the City.

Mr. Keller developed local programs/ordinances engaged in downtown redevelopment, beach revitalization and neighborhood preservation. He participated in the production of RFP's and grant applications for consulting services and development projects. Mr. Keller was active in the preparation of economic development programming, and annexation proposals for the local government and property owners.

Budget and Financial Management

Prepared, submitted and managed annual operating and multi-year capital budgets for large, diverse departmental/municipal responsibilities. Identified and developed new and increased revenue sources; while increasing efficiencies/containment through process improvement and applied technology. Administered creative competitive grant applications and procurement from local, state and federal sources. Supported an aggressive posture for public agencies to pursue traditional private sector entrepreneurial opportunities and roles to generate revenues. Prepared program based budgets involving cost estimation and allocation, personnel evaluation and project scheduling. Production of a comprehensive scheme for neighborhood redevelopment and commercial revitalization. Represented the City as a member of the Negotiating Team "at the table" with a variety of bargaining units. Evaluated and developed organizational systems and personnel utilization for productivity increase, cost benefit analysis, and quality control.

Planning and Research

Mr. Keller has completed extensive research and projection of census data applied in developing funding proposals and targeting areas of benefit. Random sample surveying of populations to determine demographic bases, housing conditions and economic data. Development of statistical basis for multi-year plan of neighborhood redevelopment and housing assistance. Assessment of land use, development patterns, population trends, and services required.

Conducted site selection and property acquisition involved in the development of new housing and capital improvements. Developed and updated computerized mapping and databases for various urban areas in Florida. Databases are utilized in assimilating census information and increasing efficiency of service delivery systems.



George Keller, Page 3

HONORS

- ICMA 20 Year Service Award
- American Institute of Certified Planners (former)
- Meritorious Service Award, City of Hollywood, 1999
- 1990 Price Waterhouse/South Florida Business Journal "Up and Comers" Award
- Leadership Hollywood Program Graduate
- Hollywood Education Civic Institute Graduate
- The Hollywood Historical Society, Inc. Lifetime Member



SANFORD LAGUNA

Project Manager

SUMMARY OF QUALIFICATIONS

Mr. Laguna has over 27 years in building code enforcement and 17 years of experience directing and managing plan review and inspectors. He has worked with various municipalities throughout South Florida to deliver Building Code Services.

EXPERIENCE

Building Official, City of Pembroke Pines; Duties include: Enforcing the Federal laws, State Statutes, and County and City Codes related to construction; monitoring, coordinating, and assuring compliance with codes, including building , plumbing, mechanical, electrical, gas, fire prevention, energy, accessibility codes; supervising of reviews, and approval of permits, and assuring that all departments' and agencies ' requirements are satisfied before, during, and at completion of the permit process; the coordination of meetings , record keeping, and public information requests , special requests, and investigations; continuing the development of computer programs for monitoring, coordinating , reports, and archiving; member: Structural and Pool Committees , various subcommittees, and ad hoc committees of the Broward County Board of Rules and Appeals.

Chief Plans Examiner, City of Pembroke Pines; Duties included : Overseeing the review and approval of plans and revisions with respect to building codes , State and County laws, and zoning ordinances; supervised the pricing , review, and approval of permits, assuring that all requirements of other departments and agencies were satisfied prior to approval of permits; approving and monitoring the approval of zoning certificates; training plans examiners ; performing as Acting Building Official in the absence of the Building Official (including interviewing and making recommendations for hiring of new employees); preparing remarks for and attending Staff Review Meeting preliminary to site plan approval; coordinating approval of plumbing, mechanical, electrical, fire prevention , structural , and zoning before plans and permits were issued; responding to inquiries from builders , developers, contractors, architects, engineers, business persons, and property owners; assisting in planning and implementation of City construction projects.

Adjunct Lecturer, Florida International University, School of Engineering and Design, Construction Department at Miami and Broward Divisions; taught South Florida Building Code, NFPA Life Safety Code, Quality Control in Construction, and Environmental Controls in Building (Mechanical and Electrical Systems).

Building Plans Examiner and Zoning Technician; City of Pembroke Pines; assisted the Chief Plans Examiner with responsibilities as listed above (including training other plans examiners); prepared remarks for and attended Staff Review Meetings preliminary to site plan approval ; served as Acting Building Official; successfully defended code interpretations at hearings of the Broward County Board of Rules and Appeals.

Building Inspector and Zoning Technician; City of Pembroke Pines.

EDUCATION

1991 I.M.S., Construction Management, Florida International University

1988 I.B.S., Construction Management, Florida International University

LICENSES AND CERTIFICATIONS

Building Code Administrator
State of Florida

General Contractor,
State of Florida

Building Official, Broward County Board of Rules and Appeals

Building Inspector and Building Plans Examiner, State of Florida, Broward County Board of Rules and Appeals, and International Building Code



RICHARD D. CANNONE

Transition Coordinator/Planning Administrator

Richard Cannone has recently joined Calvin, Giordano & Associates, Inc. as the Planning Administrator. Mr. Cannone will be responsible for the preparation of comprehensive land use plan amendments for public and private clients, as well as assisting the Planning Department with required analyses for EAR-based Amendments and Comprehensive Plans. In addition to comprehensive planning, Mr. Cannone will assist the Department in representing various municipal clients of CGA by reviewing applications, preparing staff reports and attending meetings for current planning activities, including but not limited to development applications such as rezoning, site plan and plat review, special exception, conditional use and amendments to the comprehensive plan. When required, Mr. Cannone will be responsible for project management, scheduling and budgeting for private and public sector clients.

City of Clairton, Clairton, Pennsylvania. City Manager/Finance Director/Tax Collector. Chief Executive Officer of a Pennsylvania Third Class City located in the Pittsburgh, Pennsylvania metropolitan area. Responsible to a five member City Council for the day-to-day operations of the municipality including, but not limited to, finance and budgeting, economic development, building, planning, code enforcement, community development, public works, library, contract management for utilities and other contracts, public safety (police, volunteer fire and EMS), risk management, recreation administration, labor negotiations and personnel matters. Mr. Cannone was responsible for approximately 30 full-time and part-time employees with an annual budget of approximately \$4 million.

City of Hallandale Beach, Hallandale Beach, Florida. Director, Development Services, Housing, Economic Development and CRA Departments. Performed highly complex and responsible managerial and administrative work directing physical and economic development/redevelopment, community redevelopment, planning and zoning programs, and code enforcement/compliance to ensure growth of City and efficient use of City's resources in adherence with long and short-term goals, ordinances, policies and procedures pertaining to development services. Directed and supervised the operation and oversaw the daily activities of the Economic Development, Planning and Zoning, Code Compliance, Building, Community Redevelopment Agency and Engineering divisions within the Department of Development Services that included a staff of 35 full time employees and a budget of approximately \$15 million. Acted as primary liaison with the public and City officials in the receipt, processing, review and recommendation of all land development applications. Responded to public inquiries regarding City development and planning. Consulted with investors and developers who are reviewing the City, prepared and gave presentations to various interested civic and professional groups as it relates to redevelopment of the City.

EDUCATION

- Urban Land Institute – Washington D.C. Certificate in Real Estate Development Finance – In Progress
- St. Thomas University – Miami, Florida
- MS Public Management – 2006
- Iowa State University – Ames, Iowa
- BS Community and Regional Planning – 1995

TRAINING

- Affordable Housing Finance
- Home Inspection
- Community/Neighborhood Organizing
- Effective Lobbying
- Asset and Property Management
- Conflict Resolution
- Communicating with difficult people
- Economic Development Marketing
- Economic Development Finance
- NIMS IS 700, IS 800, ICS 100, ICS 200



Richard D. Cannone, Page 2

Greenberg Traurig, Ft. Lauderdale, Florida. Senior Land Planner. Senior Land Planner with International Law firm. Worked closely with land use and environmental attorneys in developing and implementing innovative growth management and project strategies to assist clients with problem solving and achieving compliance with planning and regulatory requirements. Planning functions included development of project entitlement strategies; analysis of statutory and rule requirements and evaluation of local government comprehensive plans, zoning/land development regulations and permitting requirements; planning analysis related to various comprehensive planning/regulatory issues such as urban sprawl, concurrency, financial feasibility, environmental protection, coastal planning, affordable housing; and developments of regional impact evaluation and processing including ADAs, NOPCs, binding letters, clearance letters. Functions as project manager in leading consultant teams on project implementation. Prepared zoning/land use applications, developments of regional impact applications; prepared concurrency determination applications; coordinated development project consultants; conducted land use and zoning analyses; assisted in preparing development agreements; conducted land use and zoning due diligence reports; assisted in drafting land use and zoning legislation.

City of Coral Gables, Coral Gables, Florida. Principal Planner. Performed professional planning and supervisory duties. Reviewed of all Planning Department applications to include comprehensive land use plan amendments, rezoning, developments of regional impact, notice of proposed change applications, annexations, site plans, plats, abandonments, and conditional uses. Advised developers and property owners of policies and regulations. Prepared technical studies, statistical reports, graphics, exhibits, and written and oral presentations. Attended city and public meetings. Assisted in the rewrite of the Comprehensive Land Use Plan, Zoning Code and City Code. Assisted in the preparation of the department budget.

City of Largo, Largo, Florida. Program Planner/CRA Manager. Responsible for all aspects of two community development redevelopment districts, including budgeting, property acquisition, business assistance programs and housing programs. Functioned as liaison with resident and community groups. Coordinated multi-departmental planning projects. Preparation/amendment of the Comprehensive Plan, Comprehensive Development Code, and Neighborhood and Special Area plans. Coordinated participation in the National Insurance Flood Program/Community Rating System. Implemented planning strategies. Prepared planning work scopes. Performed quality control and monitored program activities. Prepared budgets and analysis of departmental programs. Prepared and implemented community outreach and technical assistance programs. Served as a facilitator for the City's Strategic Plan and implementation. Ensured compliance with the City's CDBG and SHIP entitlement funds. Assisted in the facilitation and creation of the City's Strategic Plan.



SECTION 10 – PAST PERFORMANCE (REFERENCES)

Provide five (5) references of similar engagements, scope of work and complexity that have been completed by your company within the last five (5) years which demonstrate the experience of the company and team that will be assigned to provide the services as required by this Project. Please provide the following information for the references:

- Client name, address, phone number, email
- Description of the scope of work
- Total cost of services

CITY OF PEMBROKE PINES

BUILDING ADMINISTRATION, PERMIT PROCESSING, PLAN REVIEW, INSPECTION SERVICES

CONTACT INFORMATION	Charles F. Dodge, City Manager 10100 Pines Boulevard, Pembroke Pines, FL 33026 (954) 431-4884, cdodge@ppines.com
SERVICES PROVIDED	Full Building Department administration, Building Official, permit processing, plan review and field inspections. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment. Provided the City with a total turnkey option, contracting services saved the City \$2.5 million annual operating deficit, and employed former city employees (2009-Present).
TOTAL COST OF SERVICES	\$3,000,000/yr (average)

CITY OF WESTON

BUILDING CODE ADMINISTRATION, PERMIT PROCESSING, ENGINEERING/SITE PLAN INSPECTION, CODE ENFORCEMENT

CONTACT INFORMATION	John Flint, City Manager 2500 Weston Road, Suite 100, Weston, FL 33331 (954) 385-2000, jflint@westonfl.org
SERVICES PROVIDED	Building Code administration including intake and processing of Building Permits, zoning plan review and inspections, engineering plan review and inspections Primary service provider since incorporation in 1994 to present. The City of Weston remains one of the premier contract service municipalities in the country.
TOTAL COST OF SERVICES	\$875K/yr



CITY OF NORTH LAUDERDALE
BUILDING OFFICIAL, INSPECTION/PLAN REVIEW SERVICES

CONTACT INFORMATION	Tammy Reid-Holguin, Community Development Director 701 SW 71st Avenue, North Lauderdale, FL 333068 (954) 724-7048, tholguin@nlauderdale.org
SERVICES PROVIDED	Supplied required building official services including supervision of staff, issuing of Certificate of Occupancy and Completion plan review and inspection, supplemental plan review and inspections (2005-2009).
TOTAL COST OF SERVICES	Variable, on an as-needed basis

TOWN OF SURFSIDE
BUILDING ADMINISTRATION, PERMIT PROCESSING, PLAN REVIEW/INSPECTION SERVICES

CONTACT INFORMATION	Roger Carlton, Town Manager 9293 Harding Avenue, Surfside, FL 33154 (305) 993-1051, rcarlton@townofsurfsidefl.gov
SERVICES PROVIDED	Full Building Department administration, Building Official, plan review and field inspections. Provide all required forms, perform permit intake, plan review, inspections, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment. Assisted the Town in creating part-time staffing plans to address budgetary shortfalls. Re-established the Town's compliance with FEMA flood plan management standards (2007-2009).
TOTAL COST OF SERVICES	\$460K (total)

CITY OF WEST PARK
BUILDING ADMINISTRATION, PERMIT PROCESSING, PLAN REVIEW, INSPECTION SERVICES

CONTACT INFORMATION	Mr. W. Ajibola Balogun, City Administrator 3150 SW 52nd Avenue, Pembroke Park, FL 33023 (954) 989 2688, abalogun@cityofwestpark.org
SERVICES PROVIDED	Full Building Code administration, permit processing, building official, plan review and inspection. Provide all required forms, perform permit intake, issuance of Certificates of Occupancy and or completion. Respond in emergency situations for damage assessment. Established the newly incorporated City's services since 2005 as the primary contract services provider.
TOTAL COST OF SERVICES	\$200K/yr (est.)



M.T. CAUSELY, INC. REFERENCES

TOWN OF JUNO BEACH

CONTACT INFORMATION	Damian Peduto 14050 US Highway 1, Suite E, Juno Beach, FL (561) 626-1122, dpeduto@juno-beach.fl.us
SERVICES PROVIDED	Building official, plans review and inspection services for all trades
TOTAL COST OF SERVICES	\$500,000/yr

CITY OF ANNA MARIA

CONTACT INFORMATION	Mayor Fran Bradford 10005 Gulf Drive, Anna Maria, FL 34216 (941) 708-6130, ammayor@cityofannamaria.com
SERVICES PROVIDED	Building official, plans review and inspection services for all trades
TOTAL COST OF SERVICES	\$170,000/yr

CITY OF BRADENTON BEACH

CONTACT INFORMATION	Nora Idso 107 Gulf Drive North, Bradenton Beach FL 34217 (941)778-1005, noraidso@hotmail.com
SERVICES PROVIDED	Building Official, plans review and inspection services for all trades
TOTAL COST OF SERVICES	\$110,000/yr

CITY OF BELLEVIEW

CONTACT INFORMATION	Sandi McKamey, MMC, CPM City Clerk/Administrator (352) 233-2116, smckamey@blleviewfl.org
SERVICES PROVIDED	Building official, plans review and inspection services for all trades
TOTAL COST OF SERVICES	\$50,000/yr



SECTION 11 – PROPOSER’S APPROACH TO PROJECT

Proposer should demonstrate in their Proposal the approach to the Project for the work required, including, but not limited to, staffing requirements, proposed schedules, performance benchmarks and plans. Proposer must provide a detailed description and timeline of how the services will be transitioned from City staff to the Agreement.

Calvin, Giordano & Associates (CGA) has been providing professional consulting services in the **Broward County** area for 75 years. CGA is a financially strong employee owned company of over two hundred (200) professional staff members. Through the years CGA’s commitment to provide “exceptional solutions” and innovative ideas has allowed us to be the recipients of numerous awards.

The CGA/M.T.C Team knows that in order for any company to achieve a winning solution and to offer the highest level of service to the client it must first understand what the client requires. What does the client really need and why they need it. Further, the provider of any service, of course, must also have a complete understanding of the service they are providing. This would include how the service works from a process standpoint, how it works from a financial perspective, and most importantly the understanding of the end user and their concerns.

The CGA/M.T.C Team also understand that a Building Department exists for several reasons which are critical to a municipality and its residents. Many municipalities are currently turning to the private sector for professional support in a variety of outsourcing services. This trend is steadily increasing across the Country. The use of private contractors is a way that municipalities control costs and personnel concerns without losing control of those services.

Whether it is because cities build out, or the constant ebb and flow of development, or economic market conditions, the fact is that Building Department costs, revenues and staffing have become more difficult to manage. With that in mind, Building Code Services Department is poised to provide municipalities such as the City of Hallandale Beach and other governmental agencies with the resources to required to provide effective compliance with Florida Building Code, State and Federal Statues, Local Ordinances and other rules and regulations in the construction industry, all the while keeping our client’s costs down.

Customer Service is the top priority for the CGA/M.T.C Team. Our objective is to create a seamless partnership with the staff, residents of the community and its business. Our goal is to serve as a resource and facilitate the permitting and completion of their project as efficiently as possible. It matters not how difficult or easy the project, or how challenging a client may be. We know that communication and empathy with and for our clients can assist in making what can be a daunting process more efficient, less confrontational and beneficial for all.

Understanding Services to be Provided

We will tailor our services to meet the City of Hallandale Beach unique needs. As outlined in the City’s Request for Proposal, the City is requiring staffing of the entire Building Department, a total turnkey service package. It also includes the need for CGA to provide all administrative and clerical staffing. The entire staff and CGA/M.T.C Team will be responsive to the City Manager or designee.

The City requires that the successful contractor provide, Building Code Plan Review, Inspections and Permit Administration services to the City as required by State Statute and Rules, Broward County and City Ordinances. The CGA/M.T.C team and our Staff have been providing these services for several years. Our Plan Review and Inspection Staff have a minimum of eight (8) years and as many as twenty-four, enforcing the South Florida Building Code, and the current Florida Building Code, all within the Broward County area.



Another requirement that the City has is that the provider fulfill its set time frames for plan review and inspections. The CGA/M.T.C Team is already adhering to these same time frames in the Cities with whom we have current contracts, as they are part of their requirements. Moreover, CGA consistently meets set time frames; both our clients and our staff pride themselves on it.



The **CGA/M.T.C Team Inspectors and Plans Examiners** are all equipped with late model vehicles with the Company name and logo. **Each car has a laptop computer, with web-based software** and printer installed in it. This provides staff with enhanced communication abilities. They can instantly and in real time provide to a client inspection results, photographs and computer printed red tags or other printed documents in the field. There can be minor plan review from the field with the

emailing of minor plans and applications. In addition, of course, every employee has a cell phone. The cell phone numbers are shared with our municipal partners, and our customers as well are considered as also partners, the homeowner, contractors, developers and design professional.

We also understand the need to respond in emergency situations. CGA staff is on call 24 hours a day and 7 days a week and whether it is a fire in a house or a car driving through a storefront we are ready to go. We have done hurricane preparedness inspections and hurricane aftermath inspections. All our inspectors have received ISO training and Certifications as required by FEMA.



The Building Services Department here at CGA understands the specific needs of the Zoning and Planning Departments. We have not only worked alongside City Zoning and Planning Officials but we also have an in house Planning and Zoning staff that provide outside services to other municipalities. This gives us both a great resource and perspective to the tasks and talents of these important partners in the process.

The failure of any community to have an efficient and qualified Building Code Enforcement program in place could cause great harm to the community. The Building Codes and other related regulations were written to protect the health and safety of all citizens. They were also written to prevent the loss of property and the diminishing of property values. If CGA is selected, we will provide the highest level of Building Code Services possible to the City of Hallandale Beach to keep it a safe and wholesome place to live and work.

Plan Reviewers

Plan Reviewers are responsible for reviewing the permit applications, plans and all other required documents including shop drawings and product approvals. Plan Reviewers create comments regarding conflicts of the plans with applicable codes.

Plans Examiners also meet with and assists Design Professionals, Contractors and Homeowners to answer questions about the Code and its intent. In addition, Plans Examiners also ensure turn-around times for all project types as required. Expedited plan review for clients with time problems or the need for a very aggressive schedule is addressed.



All trades or disciplines included in the proposed services (structural, mechanical, electrical, plumbing) review the plans and specifications for all types of residential, commercial and industrial projects to ensure compliance with adopted building, electrical, mechanical, plumbing codes, and other City Ordinances and State Statutes. Upon completion of each review, the plans examiner shall approve the proposed work or reject it for specific code deficiencies.

Inspectors

Inspectors are responsible for inspecting the construction work for compliance with codes, plans and all other required documents including shop drawings and product approvals. Inspectors create comments regarding conflicts of the construction work with plans and applicable codes.

Inspectors will also meet with and assists Design Professionals, Contractors and Homeowners to answer questions about the Code and its intent. In addition, inspectors also ensure services to be performed in the time frame as required. Inspections to be done after regular business hours or on weekends and holidays for clients with time problems or the need for a very aggressive schedule is addressed.

All trades or disciplines included in the proposed services (structural, mechanical, electrical, plumbing) inspect all types of residential, commercial and industrial projects to ensure compliance with adopted building, electrical, mechanical, plumbing codes, and other City Ordinances and State Statutes. Upon completion of every inspection, the inspectors shall approve the work or reject it for specific code deficiencies or conflicts with the plans and specifications.

Code of Ethics

The CGA/M.T.C Team staff pledges that the protection of life, health and property is their solemn responsibility. All the individuals entrusted with the enforcement of the codes shall be committed to a standard of professional behavior that exemplifies the highest ideals and principals of ethical conduct. The governing concepts embodied in this philosophy are characterized herein below, for the benefit and guidance of those so engaged, and for the enlightenment of the public so served.

The CGA/M.T.C Team shall:

- At all times place the public's welfare above all other interests and recognize that their chief function is to serve the best interests of all people
- At all times demonstrate integrity, honesty and fairness in all transactions and constantly strive for excellence in all matters of ethical conduct.
- Maintain professional competence in all areas of employment responsibility and encourage the same for all associates at all levels of the organization.
- Accept no personal favors for public services rendered and conscientiously avoid all circumstance that could compromise professional integrity either real or perceived.
- Recognize the ongoing need for the development of new technologies, methods and ideas to enhance the public safety and welfare.
- Reach out a hand of cooperation and understanding to the Community, to Design Professionals, to Contractors and Developers in order establish an alliance whereas the public welfare does not suffer but is enhanced and all interests are considered and appreciated.



Transition Plan

CGA understands and appreciates the importance to the City's elected officials, present staff, residents and various customers that it is imperative that a seamless transition take place from what is now a "traditional in house" City Employee service, to one that is provided by a new "Team" consisting of the City's Building Department staff and the CGA/M.T.C Team dedicated staff. The CGA/M.T.C Team veteran staff comes with an understanding and appreciation that they will become an integral part of The City of Hallandale Beach staff, with the award of this contract. The Transition Plan includes these three basic components, and can begin concurrently with each other.

- 1. Information Gathering** - The first component would include the necessary research and meeting(s) with the City Manager, the Building Official, staff members and any other individuals whom the City deems necessary. This will establish the appropriate and essential lines of communication from the beginning. We would also expect that the exact performance requirements and expectations of the City would be expressed and discussed during this initial meeting. This phase would include discussions concerning the existing City Staff and the direction the City would like to take with specific employees and the process that needs to be followed. All issues concerning the existing personnel would need to be addressed through the Hallandale Beach Human Resource Office, as the City deems necessary. We understand the impact that this agreement may have, and will do everything to be sensitive and flexible both during the transition and afterwards. Part of this component would also address issues such as vehicles, office equipment, paper goods, technology and software and all the other hardware and equipment necessary to operate a first class Building Department. Although CGA has done some research on the past and present workload of the City's Building Department, additional information on existing projects, future projects and long-term plans for the City will be essential.
- 2. Evaluation and Recommendations for Improvement** - The second component consists of evaluating the present business practices, the service and staffing levels. This would include the following and may run concurrently with first component if desired by the City. The CGA/M.T.C Team senior staff will review all policies, procedures, checklists, etc. that are now utilized. CGA/M.T.C Team will review these various documents to evaluate their efficiency and effectiveness, and to determine whether procedures and policies are being followed. This task would include observing administrative and technical personnel to determine customer service awareness and delivery. We would also want to introduce staff to the various software suites that the Building Department utilizes and do any necessary training.

The CGA/M.T.C Team proposes to utilize its own custom designed operating software, "INKforce" (*see **INKforce brochure at the end of this section***). This valuable resource and tool is in use at numerous local government locations and will serve to modernize, expedite, and improve service for all of the City's customers. INKforce is provided by the CGA/M.T.C Team at no additional cost to the City. Existing permits will be completed with the current HTE Sunguard software. New permits will be initiated with the INKforce software. The CGA/M.T.C Team Data Technologies staff will work with City Staff to implement and parallel the systems.

During this phase, CGA would also want to begin the review of the record keeping and archiving procedures including both paper and electronic documents. When these tasks have been completed, a report would be created and made available to the Building Official and the City Manager for their review. This report would include any recommendations for improvement or adjustment to existing staffing levels, processes and procedures. At the direction of the City, CGA/M.T.C Team would adjust or rewrite the written procedures and policies, create the appropriate work flow charts and checklists, and create a new Organizational Chart for the new



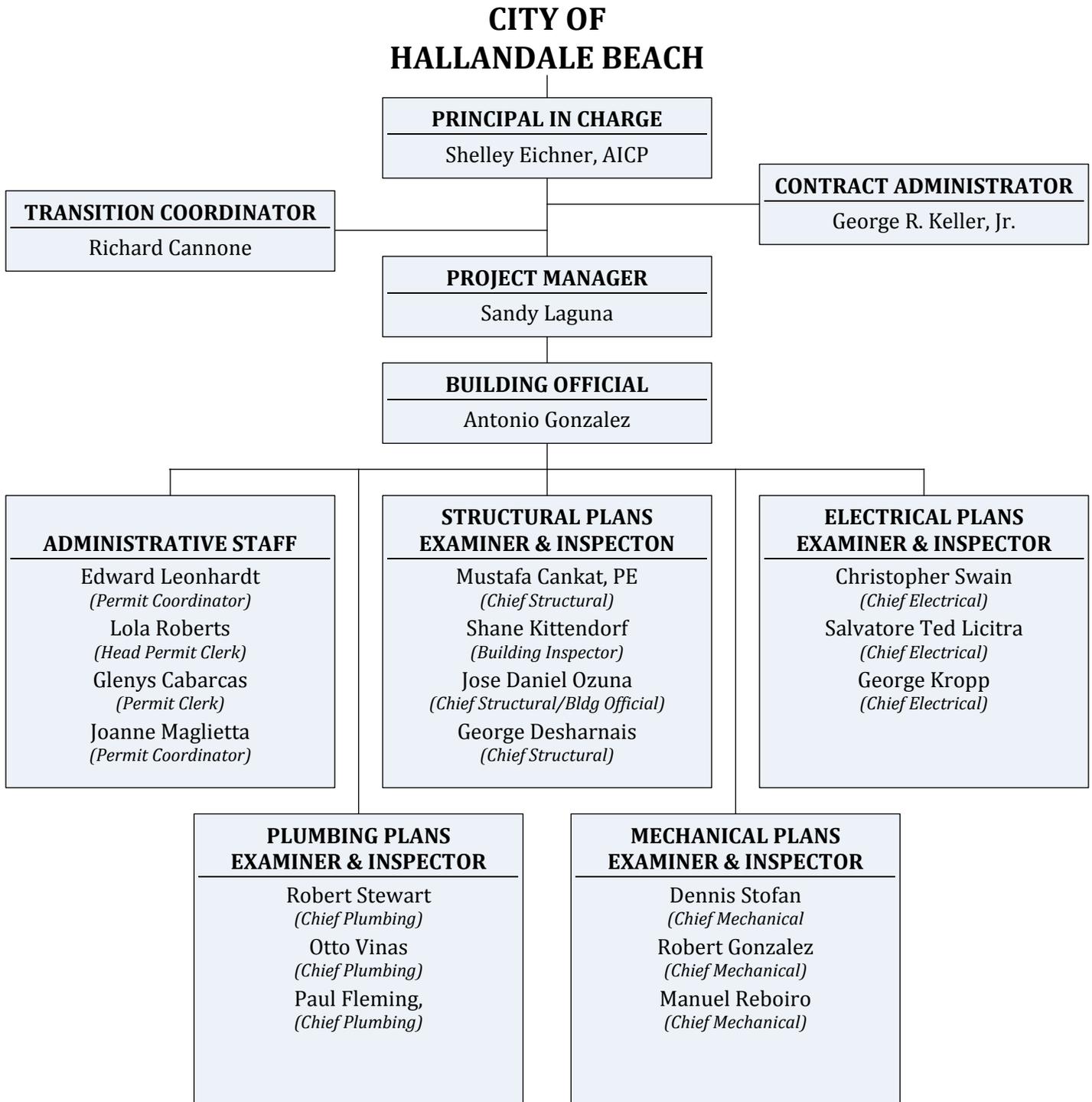
Building Department “Team” demonstrating the structure necessary to serve the public in a customer friendly and efficient manner. *(See Organizational Chart on the following page)*

3. **Implementation** - The third component would be implementation of the agreement and the kick-off of all services and operations. We believe this will be a successful effort, because both the City’s staff and CGA/M.T.C staff all have a wide range of experience managing and working in a Building Department setting. The first step in this component would include senior managers and Human Resources Director meeting with all City staffers. Offers of employment would be made to those individuals who are continuing forward. If the offer of employment is accepted the employee will become part of the family and would continue to work in the City as required. Once all the personnel issues have been addressed, a meeting will be conducted with the entire team to move forward as the “Hallandale Beach Building Department.” The Building Code Services Staff has adopted a “Code of Ethics” and will expect the entire new team, to affirm or reaffirm that they will follow that Code.

At this point the staffing resources and responsibilities will be complete with all the Team Members identified. The processes and procedures will be finished and the key personnel in place. Staff will be directed by the building official, project manager, consistent with the City Manager, as per the procedures, as will the administrative staff. Supervisors will continually monitor and evaluate their staff to determine whether they need any additional training or counseling. Supervisors will continually monitor service levels including turnaround times and quality to assure staffing levels are appropriate. There will be weekly meetings with the City Officials and senior staff to discuss solutions to problems that are identified with the workflow and customer service levels. Work processes will be adjusted to flow efficiently and improve with experience. Written procedures will be updated as necessary. Customers will be interviewed and surveyed for satisfaction throughout the term of the contract. See sample monthly progress reports in **Section 14**.



Organizational Chart





exceptional government solutions

INKforce™ Building and Permitting Tracking Software (BPT)

developed by Calvin, Giordano & Associates, Inc.



The INKforce™ Building and Permitting Tracking module (BPT) is a turn-key web-based solution which enables both contractors and residents the ability to streamline the building and permitting process with this end-to-end solution. All key functions including registration, application, payment of fees, plan reviews, approvals, and even messaging is accomplished online which frees up valuable time for your entire staff. INKforce™ BPT dynamically filters and routes each application to the appropriate parties while load balancing each request based on its complexity. Paper trail inspections are a thing of the past. The BPT module allows inspectors to record their inspections in real time directly from the field by utilizing bar code technology and wireless handheld devices. The BPT module creates and tracks all permit associated documents throughout their entire life cycle, deliver inspection status and alerts field inspectors, while providing web-based reports, citations and notifications to both residents and government staff.

General Capabilities

- Manages the lifecycle of a permit
- Global and localized inspection configuration
- Creation of unlimited job types
- Automatic fee configuration
- Customizable fees administration
 - Fixed fees
 - Percentage fees
 - Sliding scale fees
 - Quantity based fees
- Permit sequence history monitoring
- User based auditing
- Building code integration to support ISO standards
- Property management administration
- Contractor profile management system
- Full GIS integration
- Permit requirements analyzer
- Imaging and document management storage
- Real time inspection routing
- Global and localized permit requirements configuration
- Online permit applications
- Bulk inspection assignments

developed by



Partner Network
Silver



Calvin, Giordano & Associates, Inc.
EXCEPTIONAL SOLUTIONS

Microsoft
CERTIFIED
Partner



exceptional government solutions

- Plans inventory management
- Plan review module to meet with ISO standards
- Executive console monitoring
- Inspections are dynamically displayed on Permit Cards

Searching Capabilities

- By folio/pin, All related permit data, owner, address, or GIS
- Property history
- By region or zone
- Contractor
- Building codes

Bar Codes

- All bar codes are related to the original permit
- All applications are bar coded for to avoid redundancy in data entry
- All hard copy documents submitted by the application are bar coded with labels
- Permit cards are bar coded

GIS Capabilities

- Identify property, owner, folio, etc via G.I.S.
- Find property on map
- Turn on/off layers
- Print map
- Schedule inspections / follow ups via GIS
- Create and manage zones geographically

Security Capabilities

- Manage users based license type
- Manage groups and associated users to those groups (Building Reviewers, Permit Administrators, Inspectors, Contractors, Residents)
- Objects in database (Tables, Controls, Store procedures)
- Manage permissions
- Maintain building code database
- De-Activate un-used records

Reports Capabilities

- Multiple out-of-the box reports
- Create any custom report on system fields
- Render reports to any format (PDF, XML, DOC, XLS, HTML)
- Graphical reports functionality standard



developed by



esri Partner Network Silver



Calvin, Giordano & Associates, Inc.
EXCEPTIONAL SOLUTIONS



Partner



exceptional government solutions

- Management and decision maker specific reports for analysis, performance, etc
- Documents by Geographical location using GIS technology
- Custom reporting using Reporting Services engine and report builder

Citizen Access

- Track permits by property
- Online collaboration with building department
- View payment related information
- Read only access for all permit data

Mobile Capabilities

- Inspectors utilize Smart Phone devices to perform inspections in real-time
- Full permit details displayed to the inspectors in the field
- Image capturing and uploading real-time from the field





SECTION 12 – FINANCIAL RESOURCES

Provide evidence of your company's financial stability and sufficient financial resources to complete a Project of this scope. Proposers shall provide a statement of Proposer's financial stability, including information as to current or prior bankruptcy proceedings. Proposals shall include a copy of the most recent annual financial report/annual audit. Financial reports provided shall include, at a minimum, a Balance Sheet, an Income Statement and a Statement of Cash Flows.

Since our beginnings in 1937, CGA and its predecessors have always proven to be financially solid companies, never having filed for bankruptcy nor heavily burdened by economic fluctuations.

For your general information, the firm's bank reference and contact is:

Bank Reference: SunTrust Bank
Contact: Alan McKay, A.V.P., Commercial Banking
Tel: (954) 765-7512

CGA's gross revenues for the past eleven (11) years are as follows:

YEAR	GROSS REVENUE
2001	\$ 8,568,007.00
2002	\$10,080,100.00
2003	\$11,334,700.00
2004	\$14,956,500.00
2005	\$17,337,500.00
2006	\$21,088,000.00
2007	\$23,135,273.00
2008	\$22,761,855.00
2009	\$23,064,685.00
2010	\$37,848,979.00
2011	\$25,500,000.00 (est.)

See following pages for CGA's financial statements.

Please advise if there are any anticipated changes of ownership or control of your company.

There are no anticipated changes of ownership or control of Calvin, Giordano & Associates, Inc.



Compiled Financial Statements
2010, 2009, 2008
{Confidential}

CALVIN GIORDANO & ASSOCIATES, INC.
COMPILED FINANCIAL STATEMENTS

Years Ended
December 31, 2010 and 2009

CALVIN GIORDANO & ASSOCIATES, INC.
Compiled Financial Statements
Years Ended
December 31, 2010 and 2009

CONTENTS

	<u>PAGE</u>
Accountants' Compilation Report	1
<u>Financial Statements</u>	
Balance Sheets	2
Statements of Income	3
Statements of Stockholders' Equity	4
Statements of Cash Flows	5
Notes to Financial Statements	6-11
<u>Supplementary Information</u>	
Operating Expenses	12
Direct Cost	13



Clausson P. Lexow, CPA, P.A.
Accounting, Tax & Management Advisory Services

ACCOUNTANTS' COMPILATION REPORT

Board of Directors
Calvin Giordano & Associates, Inc.
Ft. Lauderdale, Florida

We have compiled the accompanying balance sheets of Calvin Giordano & Associates, Inc. as of December 31, 2010, and the related statements of income, stockholders' equity and cash flow for the year then ended, and the accompanying supplementary information contained in Schedules I and II, which are presented only for supplementary analysis purposes. The prior year, 2009, presented for comparative purposes was compiled by other accountants, except for Supplementary Schedule II - Direct Cost. We have not audited or reviewed the accompanying financial statements and supplementary schedules and, accordingly, do not express an opinion or provide any assurance about whether the financial statements and supplementary schedules are in accordance with accounting principles generally accepted in the United States of America.

Management is responsible for the preparation and fair presentation of the financial statements and supplementary schedules in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements and supplementary schedules.

Our responsibility is to conduct the compilation in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist management in presenting financial information in the form of financial statements and supplementary schedules without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements or supplementary schedules.

We are not independent with respect to Calvin Giordano & Associates, Inc.

Clausson P. Lexow, CPA, P.A.

June 15, 2011
Hollywood, Florida

CALVIN GIORDANO & ASSOCIATES, INC.

Balance Sheets

December 31, 2010 and 2009

	<u>Assets</u>	
<u>Current Assets</u>	2010	2009
Cash and Equivalents	\$ 155,875	\$ 97,627
Accounts receivable	7,825,806	6,297,415
Prepaid expenses	435,157	183,682
Total Current Assets	<u>8,416,838</u>	<u>6,578,724</u>
<u>Long-term notes receivable, shareholders</u>	745,775	
<u>Property & Equipment, net of accumulated depreciation</u>	114,069	110,018
<u>Goodwill</u>	47,551	47,551
	<u>\$ 9,324,233</u>	<u>\$ 6,736,293</u>
 <u>Liabilities and Stockholders' Equity</u>		
 <u>Current Liabilities</u>		
Bank line of credit	\$ 1,500,000	\$ 830,979
Accounts payable and accrued expenses	1,159,838	245,259
Shareholder loans	-	383,975
Notes payable, insurance	213,628	173,110
Current portion of long-term debt	198,454	-
Income taxes payable	-	57,227
Total Current Liabilities	<u>3,071,920</u>	<u>1,690,550</u>
 <u>Long -Term Liabilities</u>		
Deferred income taxes	2,484,172	2,313,094
Long -Term Debt, net of current portion	577,015	
Total Long-Term Liabilities	<u>3,061,187</u>	<u>2,313,094</u>
Total Liabilities	<u>6,133,107</u>	<u>4,003,644</u>
 <u>Stockholders' Equity</u>		
Common stock (Par value \$.01, 50,000 shares authorized; 16,250 shares issued, 16,250 shares outstanding in 2010 and 2009, respectively, and additional capital)	-	-
Retained earnings	3,191,126	2,732,649
Total Stockholders' Equity	<u>3,191,126</u>	<u>2,732,649</u>
	<u>\$ 9,324,233</u>	<u>\$ 6,736,293</u>

See accompanying notes and Accountants' Compilation Report

CALVIN GIORDANO & ASSOCIATES, INC.

Statements of Income

Years Ended December 31, 2010 and 2009

	<u>2010</u>	<u>2009</u>
<u>Services Revenue</u>	\$ 33,454,584	\$ 22,438,621
<u>Other Revenue</u>	<u>4,034,292</u>	<u>626,065</u>
Total Revenues	37,488,876	23,064,686
<u>Cost of Revenue Earned</u>		
Direct labor	9,155,293	8,364,254
Direct costs	<u>16,071,139</u>	<u>3,501,879</u>
Total Cost of Revenue Earned	<u>25,226,432</u>	<u>11,866,133</u>
Gross Profit	12,262,444	11,198,553
Operating Expenses	<u>11,244,038</u>	<u>10,887,201</u>
Income from Operations	1,018,406	311,352
<u>Other Expenses</u>		
Interest expense	152,752	61,853
ESOP Contributions	<u>286,820</u>	<u>29,979</u>
Total Other Expenses	<u>439,572</u>	<u>91,832</u>
Income before Income Taxes	578,834	219,520
<u>Provision for Income Taxes</u>		
Current income taxes (Benefit)	(50,722)	57,527
Deferred income taxes	<u>171,079</u>	<u>61,883</u>
Total Porvision for Income Taxes	<u>120,357</u>	<u>119,410</u>
Net Income	<u><u>\$ 458,477</u></u>	<u><u>\$ 100,110</u></u>

See accompanying notes and Accountants' Compilation Report

CALVIN GIORDANO & ASSOCIATES, INC.

Statements of Stockholders' Equity

Years ended December 31, 2010 and 2009

	Common Shares Outstanding	Treasury Stock	Retained Earnings	Total Stockholders' Equity
Balance December 31, 2008	\$ 16,250	\$ -	\$ 2,632,539	\$ 2,632,539
Net income			100,110	100,110
Balance December 31, 2009	16,250	-	2,732,649	2,732,649
Redemption of treasury stock	(2,500)	(1,002,925)		(1,002,925)
Reissuance of treasury stock	2,500	1,002,925		1,002,925
Net income			458,477	458,477
Balance December 31, 2010	\$ 16,250	\$ -	\$ 3,191,126	\$ 3,191,126

See accompanying notes and Accountant's Compilation Report

CALVIN GIORDANO & ASSOCIATES, INC.

Statements of Cash Flows

Years Ended December 31, 2010 and 2009

<u>Cash Flows from Operating Activities:</u>	<u>2010</u>	<u>2009</u>
Net Income	\$ 458,477	\$ 100,110
Adjustment to reconcile net income to net cash provided (used) by operating activities:		
Depreciation	45,593	53,432
Treasury stock contributed to ESOP	257,150	-
(Increase) decrease in accounts receivable	(1,528,391)	496,681
(Increase) decrease in prepaid expenses	(251,475)	(8,176)
(Decrease) increase in accounts payable	914,579	(592,739)
Increase (decrease) in income taxes payable	(57,227)	49,672
Increase (decrease) in net deferred tax liability	171,078	61,883
Net cash provided by operating activities	<u>9,784</u>	<u>160,863</u>
<u>Cash Flows from Investing Activities:</u>		
Purchases of equipment	(49,644)	(27,588)
Net cash (used) by investing activities	<u>(49,644)</u>	<u>(27,588)</u>
<u>Cash Flows from Financing Activities:</u>		
(Payments) proceeds on bank line of credit	669,020	(541,542)
Proceeds (repayment) of shareholder notes	(383,975)	383,975
Purchase of treasury stock	(200,585)	
(Payments) on treasury stock purchase money note	(53,489)	
Proceeds (payments) on notes payable, insurance	40,518	29,562
Proceeds (payments) on notes payable, equipment	26,619	
Payments on long-term debt	-	(16,249)
Net cash (used) provided by financing activities	<u>98,108</u>	<u>(144,254)</u>
Net increase (decrease) in cash	58,248	(10,979)
Cash at beginning of year	97,627	108,606
Cash at end of year	<u>\$ 155,875</u>	<u>\$ 97,627</u>
<u>Supplemental Cash Flow Information:</u>		
Cash paid for interest	<u>\$ 25,151</u>	<u>\$ 66,112</u>
Cash paid for income taxes	<u>\$ 107,227</u>	<u>\$ 3,395</u>

See accompanying notes and Accountants' Compilation Report

CALVIN, GIORDANO & ASSOCIATES, INC.
Notes to Financial Statements
Years Ended December 31, 2010 and 2009

1. Summary of Significant Accounting Policies

Business Activities

The Company, founded in 1937, engages in civil engineering, surveying, and planning. The Company performs a variety of services, including transportation projects, site development, surveying and management of outsourced municipal activities. The Company's main office is in Ft. Lauderdale, Florida, with a branch office in West Palm Beach, Florida.

Concentration of credit risk

The Company serves the South Florida area and regularly grants credit to a variety of customers in the normal course of business. Concentration of credit risk with respect to trade receivables is limited due to the large number of customers comprising the Company's customer base.

Use of Estimates

The preparation of financial statements requires the use of estimates by management. Such estimates are based on prior operating history and industry standards. Actual results could differ from those estimates.

Accounts Receivable

No allowance for uncollectible accounts receivable has been provided since management believes that the balances are substantially collectible.

Depreciation

The Company uses the accelerated methods of depreciation over their expected useful lives, which range from 5-7 years

Goodwill

Goodwill is reviewed for impairment annually.

CALVIN, GIORDANO & ASSOCIATES, INC.
Notes to Financial Statements (Continued)

Summary of Significant Accounting Policies (continued)

Income Taxes

The Company accounts for income taxes under an asset and liability approach that requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been recognized in the Company's financial statements or tax returns.

Deferred tax liabilities and deferred tax assets are provided for temporary differences related to certain income and expense items (principally depreciation, and net operating loss) which are recognized for financial accounting purposes in one period and for income tax purposes in another period. Deferred tax assets are reduced by the valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax liabilities result, generally, from differences in depreciation reported for financial statement purposes and depreciation allowable for income tax purposes.

The Company uses the cash basis of accounting for income tax purposes. Consequently, certain revenues are recognized when received rather than when earned, and certain expenses and purchases of assets are recognized when cash is disbursed rather than when the obligation is incurred. The resulting temporary differences give rise to the deferred tax assets and liabilities.

2. Advertising Costs

Advertising costs are charged to operations when incurred. Advertising costs were approximately \$115,000 in 2010, and \$156,000 in 2009.

3. Property and Equipment

	<u>2010</u>	<u>2009</u>
Leasehold improvements	\$ 20,000	\$ 20,000
Furniture and fixtures	224,491	224,491
Equipment and computer software	<u>1,320,212</u>	<u>1,287,051</u>
Total	1,564,704	1,531,542
Less: accumulated depreciation	<u>1,450,634</u>	<u>1,421,524</u>
Property and equipment, net	\$ <u>114,069</u>	\$ <u>110,018</u>

Depreciation expense is \$45,593 in 2010 and \$53,432 in 2009

CALVIN, GIORDANO & ASSOCIATES, INC.
Notes to Financial Statements (Continued)

4. Bank Line of Credit

In February 2010, the Company obtained a bank line of credit of \$1,500,000, with daily adjustable interest at prime (3.25%) as of December 31, 2010, due on demand, personally guaranteed by the shareholders, and collateralized by the Company's accounts receivable.

5. Notes Payable and Long-Term Debt

Shareholder loans, which consisted of demand non-interest bearing notes of approximately \$384,000, were repaid in full during 2010.

The Company entered into a 4.84%, 12 month note in the amount of approximately \$341,000 in August 2010 to finance insurance premiums. They repaid a similar note obtained in 2009 for approximately \$289,000; balance as of December 31, 2009 was approximately \$173,000.

The Company also entered into a 5.5% 36-month note for the purchase of equipment of approximately \$29,000 during 2010. Maturities for this note are approximately \$9,000 for 2011, \$10,000 for 2012, and \$7,000 for 2013.

The Company issued a note payable to a former shareholder for redemption of his 2,500 shares of stock in the Company for approximately \$802,000 in August 2010. The note is payable in monthly installments of \$13,372 plus interest, at prime plus 1%, adjustable monthly (4.25%) as of December 31, 2010. Maturities of the note for the next five years are approximately \$160,500 per year through 2015

6. Stock Redemption and Issuance of Treasury Stock

The Company issued a note payable to a former shareholder for redemption of his 2,500 shares of stock in the Company for approximately \$802,000 in August 2010. The note is payable in monthly installments of \$13,372 plus interest, at prime plus 1%, adjustable monthly (4.25%) as of December 31, 2010. Maturities of the note for the next five years are approximately \$160,500 per year through 2015.

CALVIN, GIORDANO & ASSOCIATES, INC.
Notes to Financial Statements (Continued)

Stock Redemption and Issuance of Treasury Stock (continued)

The Company redeemed the stock to treasury at cost, approximately \$1,003,000. The Company reissued 1,859 shares on December 31, 2010, to the principal shareholders, financed by interest-only notes of approximately \$746,000 for five years at the Applicable Federal Rate (APR) of 1.77%, payable monthly. The Company contributed 641 shares to the ESOP, valued at approximately \$257,000, leaving no shares in treasury.

7. Lease Commitments

Equipment and vehicle leases

The Company has various operating leases for equipment and vehicles. Future minimum lease payments required under these leases for the next five years are approximately:

2011	\$ 306,000
2012	252,000
2013	208,000
2014	42,000
2015	<u>0</u>
	<u>\$ 808,000</u>

The majority of the leases contain purchase options for the residual value of the vehicles at the end of the lease term, which are not expected to be exercised.

Facility leases

The Company entered into a five-year lease for its Palm Beach office and extended its Ft. Lauderdale lease through 2015. The Palm Beach office lease is expected to be renewed with similar terms. Rent expense under these leases was approximately \$1,007,000 in 2010 and \$988,000 in 2009. Future minimum lease payments required under these facility leases are approximately \$1,039,000 per year for the years 2011 through 2015.

Office rent also includes various storage facilities and temporary office spaces. Total rent expense; including equipment, vehicles and facilities was approximately \$1,587,000 in 2010 and \$1,695,000 in 2009.

CALVIN, GIORDANO & ASSOCIATES, INC.
Notes to Financial Statements (Continued)

8. Income Taxes

The federal and state breakdown of net deferred tax liability at December 31, 2010 and 2009 is as follows:

	<u>2010</u>	<u>2009</u>
<u>Deferred tax assets:</u>		
Federal	\$ 494,042	\$ 103,794
State	<u>85,105</u>	<u>17,700</u>
	579,147	121,494
 <u>Deferred tax liabilities:</u>		
Federal	(2,626,553)	(2,087,465)
State	<u>(436,766)</u>	<u>(347,123)</u>
	<u>(3,063,319)</u>	<u>(2,434,588)</u>
Deferred income taxes, net	<u>(\$ 2,484,172)</u>	<u>(\$ 2,313,094)</u>

Income tax expense differs from the expense that would result from applying federal and state statutory rates to income before income taxes. There are several reasons for this difference, as follows:

- entitlement to certain business tax credits;
- differences in methods and rates of depreciation for financial reporting purposes versus depreciation methods and rates allowed for income tax purposes; and
- differences due to non deductibility of certain expenses for tax purposes.

The current income tax benefit of \$50,722 results from the carryback of a net operating loss for the year 2010.

The Company is a personal service corporation, and therefore, is subject to a flat tax rate of 35%.

CALVIN, GIORDANO & ASSOCIATES, INC.
Notes to Financial Statements (Continued)

9. Significant Customers

The Company serves several municipalities who comprise approximately 29% of its revenue for the current year. Three municipalities, Weston, Florida, Pembroke Pines, Florida and Dunwoody County, Georgia account for 19% of current year revenue. These revenues are for outsourced services provided under multi-year contracts.

In 2010 the company performed services in connection with BP cleanup contracts that contributed approximately \$1,000,000 to gross profit.

10. Employee Stock Ownership Plan

The Company maintains an Employee Stock Ownership Plan (ESOP), which was established to provide eligible employees a means to acquire a beneficial ownership interest in the Company and to supplement their retirement income. All employees are eligible to participate in the plan if they are at least 21 years of age and have completed one year of employment.

The Company loaned \$1,119,000 to the ESOP in December 2000 to purchase 7,500 shares of the Company stock from two principal shareholders. Subsequently, the Company made contributions to the ESOP to meet the principal and interest requirements of the loan. The loan was paid off in 2005. The number of allocated shares as of December 31, 2005 was 7,500. During 2010, the Company contributed 641 shares to the ESOP, valued at approximately \$257,000. As of December 31, 2010, the ESOP owned 50.10% of the Company stock. Cash contributions to the plan charged to expense are approximately \$30,000 each year for 2010 and 2009.

The Company's ESOP provides for a put option which requires the Company to repurchase the allocated and vested stock of terminated employees at the current appraised value at the time of repurchase. The appraised value as of December 31, 2010 and 2009 is \$423 and \$401 per share, respectively.

11. Reclassification of Treasury Stock

The components of beginning shareholder's equity were adjusted to reflect the redemption of 2,500 shares of treasury stock at cost of \$1,013,000 over prior periods. Additional capital, paid-in capital and retained earnings were reduced accordingly, to reflect the total cost.

SUPPLEMENTARY SCHEDULES

CALVIN GIORDANO & ASSOCIATES, INC.

Schedule I - Operating Expenses

Years Ended December 31, 2010 and 2009

	<u>2010</u>	<u>2009</u>
Salaries - indirect	\$ 3,992,020	\$ 3,850,165
Salaries - bonus	1,294,853	877,187
Office rental	1,006,881	1,003,488
Payroll taxes	1,006,193	901,327
Insurance	706,465	661,577
Group insurance	500,475	448,948
Equipment rental	336,034	456,129
Utilities	314,668	332,550
Equipment repairs and maintenance	286,113	300,365
Supplies	274,032	267,817
Travel and entertainment	271,589	275,452
Auto	260,988	274,509
Professional services - legal and accounting	228,917	363,998
Auto leases	167,621	235,478
Advertising and promotions	114,824	156,086
Personnel - other	82,362	75,571
Personnel - education and seminars	62,940	83,950
Provision for uncollectible accounts	62,723	79,355
Donations - charitable	51,944	46,655
Depreciation	45,593	53,432
Personnel - professional clubs and meetings	37,575	37,791
Office - repairs and maintenance	36,433	20,510
Subscriptions and publications	26,861	26,957
Office - postage, courier and reproduction	26,505	16,971
Donations - political	14,800	9,650
Personnel - employment	13,654	735
Dues	7,877	13,091
Taxes - other	7,247	11,442
Personnel - licenses	5,851	6,015
Total Operating Expenses	<u>\$ 11,244,038</u>	<u>\$ 10,887,201</u>

See accompanying notes and Accountants' Compilation Report

CALVIN GIORDANO & ASSOCIATES, INC.

Schedule II - Direct Cost

Years Ended December 31, 2010 and 2009

	<u>2010</u>	<u>2009</u>
Consultants	\$ 14,461,922	\$ 3,013,564
Permits & applications	852,533	24,056
Travel	218,264	187,634
Equipment	187,818	47,815
Supplies	102,631	35,722
Office rental	76,534	26,244
Utilities	76,179	32,335
Other	51,531	44,046
Office - postage, courier and reproduction	36,571	80,886
Office - repairs	7,156	9,577
Total Direct Cost	<u>\$ 16,071,139</u>	<u>\$ 3,501,879</u>

See accompanying notes and Accountants' Compilation Report



Koffler, Adorno & Associates, LLC

Certified Public Accountants & Business Advisors

Dennis J. Koffler, CPA
Mark J. Adorno, CPA

Vicki J. Ford, CPA, CVA
Kristy M. Brown, CPA
Kerry L. Schneck, CPA

Retired:
Clausson P. Lexow, CPA
Walton C. McCall, CPA

ACCOUNTANTS' COMPILATION REPORT

Board of Directors
Calvin Giordano & Associates, Inc.
Ft. Lauderdale, Florida

We have compiled the accompanying balance sheets of Calvin Giordano & Associates, Inc. as of December 31, 2009 and 2008 and the related statements of income, stockholders' equity and cash flows for the years then ended, and the accompanying data, which is presented only for supplementary analysis purposes, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants.

A compilation is limited to presenting in the form of financial statements information that is the representation of management. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or any other form of assurance on them.

We are not independent with respect to Calvin Giordano & Associates, Inc.

Koffler, Adorno & Associates LLC

June 10, 2010
Hollywood, Florida

CALVIN GIORDANO & ASSOCIATES, INC.
COMPILED FINANCIAL STATEMENTS

Years Ended
December 31, 2009 and 2008

CALVIN GIORDANO & ASSOCIATES, INC.
COMPILED FINANCIAL STATEMENTS
Years Ended
December 31, 2009 and 2008

CONTENTS

	<u>PAGE</u>
Accountants' Compilation Report	1
<u>Financial Statements</u>	
Balance Sheets	2
Statements of Income	3
Statements of Stockholders' Equity	4
Statements of Cash Flows	5
Notes to Financial Statements	6-11
<u>Accompanying Data</u>	
Operating Expenses	12

CALVIN GIORDANO & ASSOCIATES, INC.
BALANCE SHEETS

December 31, 2009 and 2008

<u>Current Assets</u>	<u>ASSETS</u>	
	<u>2009</u>	<u>2008</u>
Cash and Equivalents	\$ 97,627	\$ 108,606
Accounts receivable	6,297,415	6,794,096
Prepaid Expenses	183,682	175,506
Total Current Assets	<u>6,578,724</u>	<u>7,078,208</u>
<u>Property and Equipment</u>	110,018	135,862
<u>Goodwill</u>	47,551	47,551
	<u>\$ 6,736,293</u>	<u>\$ 7,261,621</u>

LIABILITIES AND STOCKHOLDERS' EQUITY

Current Liabilities

Bank line of credit	\$ 830,979	\$ 1,372,521
Accounts payable and accrued expenses	245,259	837,998
Notes payable, insurance	173,110	143,548
Shareholder loans	383,975	-
Current portion of long-term debt	-	16,249
Accrued Income taxes payable	57,227	7,555
Deferred income taxes	2,313,094	2,251,211
Total Current Liabilities	<u>4,003,644</u>	<u>4,629,082</u>

Stockholders' Equity

Common stock (Par value \$.01, 50,000 shares authorized; 25,000 shares issued, 16,250 shares outstanding in 2009 and 2008, respectively, and additional capital)	541,457	541,457
Treasury stock, at cost	(1,013,000)	(1,013,000)
Retained earnings	3,204,192	3,104,082
Total Stockholders' Equity	<u>2,732,649</u>	<u>2,632,539</u>
	<u>\$ 6,736,293</u>	<u>\$ 7,261,621</u>

See accompanying notes and Accountants' Compilation Report

CALVIN GIORDANO & ASSOCIATES, INC.
STATEMENTS OF INCOME
Years Ended December 31, 2009 and 2008

	<u>2009</u>	<u>2008</u>
<u>Services Revenue</u>	\$ 22,438,621	\$ 21,987,810
<u>Other Revenue</u>	<u>626,065</u>	<u>776,046</u>
Total Revenues	23,064,686	22,763,856
<u>Cost of Revenue Earned</u>		
Direct labor	8,364,254	8,397,683
Direct costs	<u>3,501,879</u>	<u>2,276,002</u>
Total Cost of Revenue Earned	<u>11,866,133</u>	<u>10,673,685</u>
Gross Profit	11,198,553	12,090,171
Operating Expenses	<u>10,887,201</u>	<u>13,058,485</u>
Income from Operations	311,352	(968,314)
<u>Other Expenses</u>		
Interest expense	61,853	66,112
ESOP Contributions	<u>29,979</u>	<u>27,800</u>
Total Other Expenses	<u>91,832</u>	<u>93,912</u>
Income before Income Taxes	219,520	(1,062,226)
<u>Provision for Income Taxes</u>		
Current	57,227	7,555
Deferred	<u>62,183</u>	<u>(374,182)</u>
Total Provision for Income Taxes	<u>119,410</u>	<u>(366,627)</u>
Net Income (Loss)	<u>\$ 100,110</u>	<u>\$ (695,599)</u>

See accompanying notes and Accountants' Compilation Report

CALVIN GIORDANO & ASSOCIATES, INC.
STATEMENTS OF STOCKHOLDERS' EQUITY

Years ended December 31, 2009 and 2008

	Common Shares Outstanding	Common Stock and Additional Capital	Treasury Stock	Retained Earnings	Total Stockholders' Equity
Balance December 31, 2007	16,250	\$ 541,457	\$ (1,013,000)	\$ 3,799,681	\$ 3,328,138
Net loss				(695,599)	(695,599)
Balance December 31, 2008	16,250	541,457	(1,013,000)	3,104,082	2,632,539
Net income				100,110	100,110
Balance December 31, 2009	16,250	\$ 541,457	\$ (1,013,000)	\$ 3,204,192	\$ 2,732,649

See accompanying notes and Accountant's Compilation Report

CALVIN GIORDANO & ASSOCIATES, INC.
STATEMENTS OF CASH FLOWS
Years Ended December 31, 2009 and 2008

Cash Flows from Operating Activities:

	2009	2008
Net Income (Loss)	\$ 100,110	\$ (695,599)
Adjustment to reconcile net income to net cash provided (used) by operating activities:		
Depreciation	53,432	63,634
Gain on disposal of equipment	-	1,241
Decrease in accounts receivable	496,681	584,164
(Increase) decrease in prepaid expenses	(8,176)	45,092
(Decrease) increase in accounts payable	(592,739)	417,941
Increase (decrease) in income taxes payable	49,672	(62,377)
Increase (decrease) in net deferred tax liability	61,883	(374,182)
Net cash provided (used) by operating activities	160,863	(20,086)

Cash Flows from Investing Activities:

Purchases of equipment	(27,588)	(31,192)
Disposal of equipment	-	(5,390)
Net cash (used) by investing activities	(27,588)	(36,582)

Cash Flows from Financing Activities:

(Payments) proceeds on bank line of credit	(541,542)	475,000
Proceeds (repayment) of shareholder notes	383,975	(300,000)
Proceeds (payments) on notes payable	29,562	(38,345)
Payments on long-term debt	(16,249)	(24,374)
Net cash (used) provided by financing activities	(144,254)	112,281
Net increase in cash	(10,979)	55,613
Cash at beginning of year	108,606	52,993
Cash at end of year	\$ 97,627	\$ 108,606

Supplemental Cash Flow Information:

Cash paid for interest	\$ 61,853	\$ 66,112
Cash paid for income taxes	\$ 7,555	\$ 47,752

See accompanying notes and Accountants' Compilation Report

CALVIN, GIORDANO & ASSOCIATES, INC.
NOTES TO FINANCIAL STATEMENTS
Years Ended December 31, 2009 and 2008

1. Summary of Significant Accounting Policies

Business Activities

The Company, founded in 1937, engages in civil engineering, surveying, and planning. The Company performs a variety of projects, including transportation projects, site development and surveying. The Company's main office is in Ft. Lauderdale, Florida, with a branch office in West Palm Beach, Florida.

Concentration of credit risk and estimates

The Company serves the South Florida area and regularly grants credit to a variety of customers in the normal course of business. Except as detailed in Note 7, concentration of credit risk with respect to trade receivables is limited due to the large number of customers comprising the Company's customer base.

The preparation of financial statements requires the use of estimates by management. Such estimates are based on prior operating history and industry standards. Actual results could differ from those estimates.

Accounts Receivable

No allowance for uncollectible accounts receivable has been provided since management believes that the balances are substantially collectible.

Property and Equipment

Property and equipment is recorded at cost and depreciated, using accelerated methods, over their expected useful lives, which range from 5-7 years. The Company routinely evaluates its property and equipment for impairment.

Goodwill

Goodwill is reviewed for impairment annually.

Advertising Costs

Advertising costs are charged to operations when incurred. Advertising costs were approximately \$156,000 in 2009 and \$232,000 in 2008.

CALVIN, GIORDANO & ASSOCIATES, INC.
NOTES TO FINANCIAL STATEMENTS (Continued)

1. Summary of Significant Accounting Policies (continued)

Income Taxes

The Company accounts for income taxes under an asset and liability approach that requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been recognized in the Company's financial statements or tax returns.

The Company uses the cash basis of accounting for income tax purposes. Consequently, certain revenues are recognized when received rather than when earned, and certain expenses and purchases of assets are recognized when cash is disbursed rather than when the obligation is incurred. The resulting temporary differences give rise to the deferred tax assets and liabilities.

The Company is a personal service corporation, and therefore, is subject to a tax rate of 35%.

2. Property and Equipment

	<u>2009</u>	<u>2008</u>
Leasehold improvements	\$ 20,000	\$ 20,000
Furniture and fixtures	224,491	224,491
Equipment and computer software	<u>1,287,051</u>	<u>1,249,464</u>
Total	1,531,542	1,503,954
Less: accumulated depreciation	<u>1,421,524</u>	<u>1,368,092</u>
Property and equipment, net	<u>\$ 110,018</u>	<u>\$ 135,862</u>

CALVIN, GIORDANO & ASSOCIATES, INC.
NOTES TO THE FINANCIAL STATEMENTS (Continued)

3. Bank Line of Credit

At December 31, 2009 the Company had a bank line of credit of \$1,500,000 with interest at prime (3.25%), which has matured and was not renewed. The line was paid off on February 11, 2010. The Company has since obtained a new line of credit with another bank at similar terms. The available amount is \$1,500,000, with interest at prime rate, currently 3.25%, due on demand, personally guaranteed by the shareholders, and collateralized by the Company's accounts receivable.

4. Notes Payable and Long-Term Debt

Notes payable to shareholders consist of demand non-interest bearing notes of \$338,975 in 2009 which will be repaid in full during 2010. The Company also entered into a short-term 4.6% note in the amount of approximately \$289,000 to finance insurance premiums, maturing in June 2010.

The Company completed payments on a long-term non-interest bearing note for the purchase of furniture and equipment during 2009.

5. Lease Commitments

Equipment and vehicle leases

The Company has various operating leases for equipment and vehicles. Future minimum lease payments required under these leases for the next five years are approximately:

2010	\$ 236,000
2011	114,000
2012	77,000
2013	44,000
2014	<u>0</u>
	\$ <u>471,000</u>

CALVIN, GIORDANO & ASSOCIATES, INC.
NOTES TO THE FINANCIAL STATEMENTS (Continued)

5. Lease Commitments (continued)

The majority of the leases contain purchase options for the residual value of the vehicles at the end of the lease term, which are not expected to be exercised.

Facility leases

The Company entered into a five-year lease for its Palm Beach office and extended its Ft. Lauderdale lease through 2015. The Palm Beach office lease is expected to be renewed with similar terms. Rent expense under these leases was approximately \$988,000 in 2009 and \$1,021,000 in 2008. Future minimum lease payments required under these facility leases are approximately:

2010	\$ 1,016,000
2011	793,000
2012	808,000
2013	823,000
2014	849,000
Thereafter	<u>495,000</u>
	<u>\$ 4,784,000</u>

Office rent also includes various storage facilities and temporary office spaces. Total rent expense, including equipment, vehicles and facilities was approximately \$1,695,000 in 2009 and \$1,787,000 in 2008.

6. Income Taxes

The components of deferred income taxes consist of the following:

<u>Deferred Tax Assets</u>	<u>2009</u>	<u>2008</u>
Accounts payable	\$ 98,820	\$ 323,258
Other tax carryovers	<u>22,674</u>	<u>56,792</u>
Total deferred tax assets	121,494	380,050
<u>Deferred Tax Liabilities</u>		
Accounts receivable	(2,429,229)	(2,620,498)
Prepaid expenses	<u>(5,359)</u>	<u>(10,763)</u>
Total deferred tax liabilities	<u>(2,434,588)</u>	<u>(2,631,261)</u>
Deferred tax liability, net	<u>(\$ 2,313,094)</u>	<u>(\$ 2,251,211)</u>

CALVIN, GIORDANO & ASSOCIATES, INC.
NOTES TO THE FINANCIAL STATEMENTS (Continued)

6. Income Taxes (continued)

The net deferred tax liability at December 31, 2009 and 2008 consisted of the following:

<u>Deferred tax assets:</u>		
Federal	\$ 103,794	\$ 331,951
State	<u>17,700</u>	<u>48,099</u>
	121,494	380,050
<u>Deferred tax liabilities:</u>		
Federal	(2,087,465)	(2,256,097)
State	<u>(347,122)</u>	<u>(375,164)</u>
	<u>(2,434,587)</u>	<u>(2,631,261)</u>
Deferred income taxes, net	<u>(\$ 2,313,094)</u>	<u>(\$ 2,251,211)</u>

Income tax expense differs from the expense that would result from applying federal statutory rates to income before income taxes due to the non-deductible portion of meals and entertainment, political contributions, charitable contribution limitations, and differences in calculating depreciation for tax purposes.

7. Significant Customers

The Company serves two large municipal customers who comprise approximately 20% and 11%, respectively, of its revenue for the current year. In addition, one customer held 15% of the Company's outstanding accounts receivable as of December 31, 2009.

8. Employee Stock Ownership Plan

The Company maintains an Employee Stock Ownership Plan (ESOP), which was established to provide eligible employees a means to acquire a beneficial ownership interest in the Company and to supplement their retirement income. All employees are eligible to participate in the plan if they are at least 21 years of age and have completed one year of employment.

CALVIN, GIORDANO & ASSOCIATES, INC.
NOTES TO THE FINANCIAL STATEMENTS (Continued)

8. Employee Stock Ownership Plan (continued)

The Company loaned \$1,119,000 to the ESOP in December 2000 to purchase 7,500 shares of the Company stock from two principal shareholders. The Company made contributions to the ESOP sufficient to meet the principal and interest requirements of the loan. The loan was paid off in 2005. The number of allocated shares as of December 31, 2005 was 7,500.

Contributions to the plan charged to expense for 2009 and 2008 are approximately \$30,000 and \$29,000 respectively.

The Company's ESOP provides for a put option which requires the Company to repurchase the allocated and vested stock of terminated employees at the current appraised value at the time of repurchase. The appraised value as of December 31, 2009 and 2008 is \$401 and \$367 per share, respectively.

CALVIN GIORDANO & ASSOCIATES, INC.
OPERATING EXPENSES

Years Ended December 31, 2009 and 2008

	2009	2008
Salaries - indirect	\$ 3,850,165	\$ 4,017,447
Office rental	1,003,488	1,160,699
Payroll taxes	901,327	926,316
Salaries - bonus	877,187	197,618
Insurance	661,577	1,120,534
Professional services - legal and accounting	620,923	690,733
Auto	509,987	593,670
Equipment rental	456,129	458,537
Group insurance	448,948	466,895
Utilities	332,550	342,269
Travel and entertainment	275,452	335,174
Supplies	267,817	297,229
Advertising and promotions	156,086	232,327
Personnel - education and seminars	83,950	136,854
Provision for uncollectible accounts	79,355	1,548,300
Personnel - other	75,571	173,078
Depreciation	53,432	63,634
Donations - charitable	46,655	34,331
Equipment repairs and maintenance	43,440	54,402
Personnel - professional clubs and meetings	37,791	50,498
Subscriptions and publications	26,957	22,894
Office - repairs and maintenance	20,510	39,236
Office - postage, courier and reproduction	16,971	36,726
Dues	13,091	15,078
Taxes - other	11,442	12,770
Donations - political	9,650	15,115
Personnel - licenses	6,015	3,449
Personnel - employment	735	12,672
	<u>10,887,201</u>	<u>13,058,485</u>
Total Operating Expenses	\$ <u>10,887,201</u>	\$ <u>13,058,485</u>

See accompanying notes and Accountants' Compilation Report



Tax Returns: 2010, 2009, 2008
{Confidential}

U.S. Corporation Income Tax Return
For calendar year 2010 or tax year

2010

beginning _____, ending _____

A Check if:

- 1a Consolidated return (attach Form 951)
- b Life/nonlife consolidated return
- 2 Personal holding co. (attach Sch. P-H)
- 3 Personal service corp. (see instructions)
- 4 Schedule M-3 attached

Print or type

Name
Calvin, Giordano & Associates Inc.
Number, street, and room or suite no. If a P.O. box, see instructions.
1800 Eller Drive, Suite 600
City or town, state, and ZIP code
Fort Lauderdale, FL 33316

B Employer identification number
65-0013869
C Date incorporated
07/01/1987
D Total assets (see instructions)
\$ 9,223,505.

E Check if: (1) Initial return (2) Final return (3) Name change (4) Address change

Income	1	a Gross receipts or sales	21,656,714.	b Less returns and allowances		c Bal	1c	21,656,714.
	2	Cost of goods sold (Schedule A, line 8)					2	
	3	Gross profit. Subtract line 2 from line 1c					3	21,656,714.
	4	Dividends (Schedule C, line 19)					4	
	5	Interest	See Statement 1				5	182.
	6	Gross rents					6	
	7	Gross royalties					7	
	8	Capital gain net income (attach Schedule D (Form 1120))					8	
	9	Net gain or (loss) from Form 4797, Part II, line 17 (attach Form 4797)					9	
	10	Other income (attach schedule)					10	
	11	Total income. Add lines 3 through 10					11	21,656,896.
Deductions (See instructions for limitations on deductions.)	12	Compensation of officers (Schedule E, line 4)					12	1,832,425.
	13	Salaries and wages (less employment credits)					13	12,609,741.
	14	Repairs and maintenance					14	64,957.
	15	Bad debts					15	
	16	Rents					16	1,342,916.
	17	Taxes and licenses	See Statement 2				17	1,023,512.
	18	Interest					18	25,151.
	19	Charitable contributions	See Statement 3 and See Statement 4				19	0.
	20	Depreciation from Form 4562 not claimed on Schedule A or elsewhere on return (attach Form 4562)					20	34,445.
	21	Depletion					21	
	22	Advertising					22	114,824.
	23	Pension, profit-sharing, etc., plans					23	286,820.
	24	Employee benefit programs					24	500,475.
	25	Domestic production activities deduction (attach Form 8903)					25	
	26	Other deductions (attach schedule)	See Statement 5				26	3,969,380.
	27	Total deductions. Add lines 12 through 26					27	21,804,646.
	28	Taxable income before net operating loss deduction and special deductions. Subtract line 27 from line 11					28	-147,750.
	29	Less: a Net operating loss deduction		29a			29c	
	b Special deductions (Schedule C, line 20)		29b					
30	Taxable income. Subtract line 29c from line 28 (see instructions)					30	-147,750.	
31	Total tax (Schedule J, line 10)					31	0.	
Tax, Refundable Credits, and Payments	32a	2009 overpayment credited to 2010	32a					
	b	2010 estimated tax payments	32b	50,000.				
	c	2010 refund applied for on Form 4466	32c					
	d	Tax deposited with Form 7004	32d		50,000.			
	e	Tax deposited with Form 7004	32e					
	f	Credits: (1) Form 2439 (2) Form 4136	32f					
	g	Refundable credits from Form 3800, line 19c, and Form 8827, line 8c	32g			32h	50,000.	
33	Estimated tax penalty (see instructions). Check if Form 2220 is attached					33		
34	Amount owed. If line 32h is smaller than the total of lines 31 and 33, enter amount owed					34	0.	
35	Overpayment. If line 32h is larger than the total of lines 31 and 33, enter amount overpaid					35	50,000.	
36	Enter amount from line 35 you want: Credited to 2011 estimated tax	50,000.				36	Refunded	

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer: [Signature] Date: 03/28/11 **PRESIDENT**

May the IRS discuss this return with the preparer shown below?
 Yes No

Paid Preparer Use Only

Print/type preparer's name: **Claussion P. Lexow** Preparer's signature: [Signature] Date: **03/28/11** Check if self-employed PTIN: **P00178044**

Firm's name: **Claussion P. Lexow, CPA, P.A.** Firm's EIN: **59-1448900**

Firm's address: **3999 Sheridan Street, Suite 202 Hollywood, FL 33021** Phone no.: **954-987-1550**

Schedule A Cost of Goods Sold (see instructions)

1	Inventory at beginning of year	1
2	Purchases	2
3	Cost of labor	3
4	Additional section 263A costs (attach schedule)	4
5	Other costs (attach schedule)	5
6	Total. Add lines 1 through 5	6
7	Inventory at end of year	7
8	Cost of goods sold. Subtract line 7 from line 6. Enter here and on page 1, line 2	8

9 a Check all methods used for valuing closing inventory:

(i) Cost

(ii) Lower of cost or market

(iii) Other (Specify method used and attach explanation.) ▶

b Check if there was a writedown of subnormal goods ▶

c Check if the LIFO inventory method was adopted this tax year for any goods (if checked, attach Form 970) ▶

d If the LIFO inventory method was used for this tax year, enter percentage (or amounts) of closing inventory computed under LIFO 9d

e If property is produced or acquired for resale, do the rules of section 263A apply to the corporation? Yes No

f Was there any change in determining quantities, cost, or valuations between opening and closing inventory? Yes No

If "Yes," attach explanation

Schedule C Dividends and Special Deductions (see instructions)

	(a) Dividends received	(b) %	(c) Special deductions (a) x (b)
1	Dividends from less-than-20%-owned domestic corporations (other than debt-financed stock)	70	
2	Dividends from 20%-or-more-owned domestic corporations (other than debt-financed stock)	80	
3	Dividends on debt-financed stock of domestic and foreign corporations	see instructions	
4	Dividends on certain preferred stock of less-than-20%-owned public utilities	42	
5	Dividends on certain preferred stock of 20%-or-more-owned public utilities	48	
6	Dividends from less-than-20%-owned foreign corporations and certain FSCs	70	
7	Dividends from 20%-or-more-owned foreign corporations and certain FSCs	80	
8	Dividends from wholly owned foreign subsidiaries	100	
9	Total. Add lines 1 through 8		
10	Dividends from domestic corporations received by a small business investment company operating under the Small Business Investment Act of 1958	100	
11	Dividends from affiliated group members	100	
12	Dividends from certain FSCs	100	
13	Dividends from foreign corporations not included on lines 3, 6, 7, 8, 11, or 12		
14	Income from controlled foreign corporations under subpart F (attach Form(s) 5471)		
15	Foreign dividend gross-up		
16	IC-DISC and former DISC dividends not included on lines 1, 2, or 3		
17	Other dividends		
18	Deduction for dividends paid on certain preferred stock of public utilities		
19	Total dividends. Add lines 1 through 17. Enter here and on page 1, line 4 ▶		
20	Total special deductions. Add lines 9, 10, 11, 12, and 18. Enter here and on page 1, line 29b ▶		

Schedule E Compensation of Officers (see instructions for page 1, line 12)
 Note: Complete Schedule E only if total receipts (line 1a plus lines 4 through 10 on page 1) are \$500,000 or more.

(a) Name of officer	(b) Social security number	(c) Percent of time devoted to business	Percent of corporation stock owned		(f) Amount of compensation
			(d) Common	(e) Preferred	
Dennis J. Giordano					
John P. Downes					
Shelley Eichner					
2 Total compensation of officers					
3 Compensation of officers claimed on Schedule A and elsewhere on return					
4 Subtract line 3 from line 2. Enter the result here and on page 1, line 12					

Schedule K Continued

b Own directly an interest of 20% or more, or own, directly or indirectly, an interest of 50% or more in any foreign or domestic partnership (including an entity treated as a partnership) or in the beneficial interest of a trust? For rules of constructive ownership, see instructions

Yes	No
	X

If "Yes," complete (i) through (iv).

(i) Name of Entity	(ii) Employer Identification Number (if any)	(iii) Country of Organization	(iv) Maximum Percentage Owned in Profit, Loss, or Capital

6 During this tax year, did the corporation pay dividends (other than stock dividends and distributions in exchange for stock) in excess of the corporation's current and accumulated earnings and profits? (See sections 301 and 316.)

	X
--	----------

If "Yes," file Form 5452, Corporate Report of Nondividend Distributions.

If this is a consolidated return, answer here for the parent corporation and on Form 851 for each subsidiary.

7 At any time during the tax year, did one foreign person own, directly or indirectly, at least 25% of (a) the total voting power of all classes of the corporation's stock entitled to vote or (b) the total value of all classes of the corporation's stock?

	X
--	----------

For rules of attribution, see section 318. If "Yes," enter:

(i) Percentage owned and (ii) Owner's country

(e) The corporation may have to file Form 5472, Information Return of a 25% Foreign-Owned U.S. Corporation or a Foreign Corporation Engaged in a U.S. Trade or Business. Enter the number of Forms 5472 attached

8 Check this box if the corporation issued publicly offered debt instruments with original issue discount

If checked, the corporation may have to file Form 8281, Information Return for Publicly Offered Original Issue Discount Instruments.

9 Enter the amount of tax-exempt interest received or accrued during the tax year \$

10 Enter the number of shareholders at the end of the tax year (if 100 or fewer) **4**

11 If the corporation has an NOL for the tax year and is electing to forego the carryback period, check here

If the corporation is filing a consolidated return, the statement required by Regulations section 1.1502-21(b)(3) must be attached or the election will not be valid.

12 Enter the available NOL carryover from prior tax years (do not reduce it by any deduction on line 29a.) \$

13 Are the corporation's total receipts (line 1a plus lines 4 through 10 on page 1) for the tax year and its total assets at the end of the tax year less than \$250,000?

	X
--	----------

If "Yes," the corporation is not required to complete Schedules L, M-1, and M-2 on page 5. Instead, enter the total amount of cash distributions and the book value of property distributions (other than cash) made during the tax year. \$

14 Is the corporation required to file Schedule UTP (Form 1120), Uncertain Tax Position Statement (see instructions)?

	X
--	----------

If "Yes," complete and attach Schedule UTP.

JWA

Schedule L	Balance Sheets per Books	Beginning of tax year		End of tax year	
		(a)	(b)	(c)	(d)
Assets					
1	Cash		91,916.		155,868.
2a	Trade notes and accounts receivable	6,297,415.		7,825,806.	
	b Less allowance for bad debts	()	6,297,415.	()	7,825,806.
3	Inventories				
4	U.S. government obligations				
5	Tax-exempt securities				
6	Other current assets (att. sch.) Stmt 6		183,682.		1,080,211.
7	Loans to shareholders				
8	Mortgage and real estate loans				
9	Other investments (att. sch.) Stmt 7		5,711.		0.
10a	Buildings and other depreciable assets	1,531,542.		1,564,703.	
	b Less accumulated depreciation	(1,421,524.)	110,018.	(1,450,634.)	114,069.
11a	Depletable assets				
	b Less accumulated depletion	()		()	
12	Land (net of any amortization)				
13a	Intangible assets (amortizable only)	711,777.		711,777.	
	b Less accumulated amortization	(664,226.)	47,551.	(664,226.)	47,551.
14	Other assets (att. sch.)				
15	Total assets		6,736,293.		9,223,505.
Liabilities and Shareholders' Equity					
16	Accounts payable		241,570.		1,142,350.
17	Mortgages, notes, bonds payable in less than 1 year		1,004,089.		1,929,415.
18	Other current liabilities (att. sch.) Stmt 8		3,689.		17,488.
19	Loans from shareholders		383,975.		
20	Mortgages, notes, bonds payable in 1 year or more				559,682.
21	Other liabilities (att. sch.)				
22	Capital stock: a Preferred stock				
	b Common stock	206.	206.	0.	0.
23	Additional paid-in capital		119,505.		0.
24	Retained earnings - Appropriated (attach schedule)				
25	Retained earnings - Unappropriated		5,996,259.		5,574,570.
26	Adjustments to shareholders' equity (attach schedule)				
27	Less cost of treasury stock		(1,013,000.)		(0.)
28	Total liabilities and shareholders' equity		6,736,293.		9,223,505.

Schedule M-1 Reconciliation of Income (Loss) per Books With Income per Return

Note: Schedule M-3 required instead of Schedule M-1 if total assets are \$10 million or more - see instructions

1	Net income (loss) per books	471,601.	7	Income recorded on books this year not included on this return (itemize):	
2	Federal income tax per books	97,155.		Tax-exempt interest \$	
3	Excess of capital losses over capital gains	587.		Stmt 10	1643788.
4	Income subject to tax not recorded on books this year (itemize):				1,643,788.
5	Expenses recorded on books this year not deducted on this return (itemize):		8	Deductions on this return not charged against book income this year (itemize):	
	a Depreciation \$	11,148.		a Depreciation \$	
	b Charitable contributions \$	51,944.		b Charitable contributions \$	
	c Travel and entertainment \$	59,260.		Stmt 11	135,407.
	Stmt 9	939,750.			135,407.
6	Add lines 1 through 5	1,062,102.	9	Add lines 7 and 8	1,779,195.
		1,631,445.	10	Income (page 1, line 28) - line 6 less line 9	-147,750.

Schedule M-2 Analysis of Unappropriated Retained Earnings per Books (Line 25, Schedule L)

1	Balance at beginning of year	5,996,259.	5	Distributions: a Cash	
2	Net income (loss) per books	471,601.		b Stock	
3	Other increases (itemize):			c Property	
			6	Other decreases (itemize):	
				See Statement 12	893,290.
4	Add lines 1, 2, and 3	6,467,860.	7	Add lines 5 and 6	893,290.
			8	Balance at end of year (line 4 less line 7)	5,574,570.

**SCHEDULE D
(Form 1120)**

Department of the Treasury
Internal Revenue Service

Capital Gains and Losses

▶ Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T.
▶ See separate instructions.

OMB No. 1545-0123

2010

Name Calvin, Giordano & Associates Inc.	Employer identification number 65-0013869.
---	--

Part I Short-Term Capital Gains and Losses - Assets Held One Year or Less

(a) Description of property (Example: 100 shares of Z Co.)	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Sales price (see instructions)	(e) Cost or other basis (see instructions)	(f) Gain or (loss) (Subtract (e) from (d))
1 RUSSELL LIFPNT BAL STRAT - 850.527 SHARES	Various	11/15/10	16,288.	16,136.	152.

2 Short-term capital gain from installment sales from Form 6252, line 26 or 37	2	
3 Short-term gain or (loss) from like-kind exchanges from Form 8824	3	
4 Unused capital loss carryover (attach computation)	4	()
5 Net short-term capital gain or (loss). Combine lines 1 through 4	5	152.

Part II Long-Term Capital Gains and Losses - Assets Held More Than One Year

(a) Description of property (Example: 100 shares of Z Co.)	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Sales price (see instructions)	(e) Cost or other basis (see instructions)	(f) Gain or (loss) (Subtract (e) from (d))
6 RUSSELL LIFPNT BAL STRAT - 479.655 SHARES	Various	11/15/10	4,911.	5,650.	-739.

7 Enter gain from Form 4797, line 7 or 9	7	
8 Long-term capital gain from installment sales from Form 6252, line 26 or 37	8	
9 Long-term gain or (loss) from like-kind exchanges from Form 8824	9	
10 Capital gain distributions (see instructions)	10	
11 Net long-term capital gain or (loss). Combine lines 6 through 10	11	-739.

Part III Summary of Parts I and II

12 Enter excess of net short-term capital gain (line 5) over net long-term capital loss (line 11)	12	
13 Net capital gain. Enter excess of net long-term capital gain (line 11) over net short-term capital loss (line 5)	13	
14 Add lines 12 and 13. Enter here and on Form 1120, page 1, line 8, or the proper line on other returns	14	

Note. If losses exceed gains, see **Capital losses** in the instructions.

Depreciation and Amortization
 (Including Information on Listed Property) **OTHER**

▶ See separate instructions. ▶ Attach to your tax return.

Name(s) shown on return: **Calvin, Giordano & Associates Inc.**
 Business or activity to which this form relates: **Other Depreciation**
 Identifying number: **65-0013869**

Part I Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I.

1	Maximum amount (see instructions)	1	500,000.
2	Total cost of section 179 property placed in service (see instructions)	2	49,644.
3	Threshold cost of section 179 property before reduction in limitation	3	2,000,000.
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions	5	500,000.
6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
	See Statement 13	18,282.	18,282.
7	Listed property. Enter the amount from line 29	7	
8	Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7	8	18,282.
9	Tentative deduction. Enter the smaller of line 5 or line 8	9	18,282.
10	Carryover of disallowed deduction from line 13 of your 2009 Form 4562	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5	11	0.
12	Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11	12	0.
13	Carryover of disallowed deduction to 2011. Add lines 9 and 10, less line 12	13	18,282.

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property.)

14	Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year	14	31,362.
15	Property subject to section 168(f)(1) election	15	
16	Other depreciation (including ACRS)	16	

Part III MACRS Depreciation (Do not include listed property.) (See instructions.)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2010	17	3,083.
18	If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here		<input type="checkbox"/>

Section B - Assets Placed in Service During 2010 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only - see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a	3-year property					
b	5-year property					
c	7-year property					
d	10-year property					
e	15-year property					
f	20-year property					
g	25-year property		25 yrs.		S/L	
h	Residential rental property	/	27.5 yrs.	MM	S/L	
		/	27.5 yrs.	MM	S/L	
i	Nonresidential real property	/	39 yrs.	MM	S/L	
		/		MM	S/L	

Section C - Assets Placed in Service During 2010 Tax Year Using the Alternative Depreciation System

20a	Class life				S/L	
b	12-year		12 yrs.		S/L	
c	40-year	/	40 yrs.	MM	S/L	

Part IV Summary (See instructions.)

21	Listed property. Enter amount from line 28	21	
22	Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr.	22	34,445.
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

Part V **Listed Property** (include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? Yes No **24b** If "Yes," is the evidence written? Yes No

(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/investment use percentage	(d) Cost or other basis	(e) Basis for depreciation (business/investment use only)	(f) Recovery period	(g) Method/Convention	(h) Depreciation deduction	(i) Elected section 179 cost
25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use							25	
26 Property used more than 50% in a qualified business use:								
		%						
		%						
		%						
27 Property used 50% or less in a qualified business use:								
		%			S/L -			
		%			S/L -			
		%			S/L -			
28 Add amounts in column (h), lines 25 through 27. Enter here and on line 21, page 1							28	
29 Add amounts in column (i), line 26. Enter here and on line 7, page 1							29	

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person.

If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

	(a) Vehicle		(b) Vehicle		(c) Vehicle		(d) Vehicle		(e) Vehicle		(f) Vehicle	
	Yes	No										
30 Total business/investment miles driven during the year (do not include commuting miles)												
31 Total commuting miles driven during the year												
32 Total other personal (noncommuting) miles driven												
33 Total miles driven during the year. Add lines 30 through 32												
34 Was the vehicle available for personal use during off-duty hours?												
35 Was the vehicle used primarily by a more than 5% owner or related person?												
36 Is another vehicle available for personal use?												

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons.

	Yes	No
37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?		
38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners		
39 Do you treat all use of vehicles by employees as personal use?		
40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?		
41 Do you meet the requirements concerning qualified automobile demonstration use?		

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles.

Part VI **Amortization**

(a) Description of costs	(b) Date amortization begins	(c) Amortizable amount	(d) Code section	(e) Amortization period or percentage	(f) Amortization for this year
42 Amortization of costs that begins during your 2010 tax year:					
43 Amortization of costs that began before your 2010 tax year					43
44 Total. Add amounts in column (f). See the instructions for where to report					44

Domestic Production Activities Deduction

▶ Attach to your tax return. ▶ See separate instructions.

Name(s) as shown on return

Identifying number

Calvin, Giordano & Associates Inc.

65-0013869

	(a)	(b)
	Oil-related production activities	All activities
1 Domestic production gross receipts (DPGR)	1	21,656,714.
2 Allocable cost of goods sold. If you are using the small business simplified overall method, skip lines 2 and 3	2	
3 Enter deductions and losses allocable to DPGR (see instructions)	3	21,804,463.
4 If you are using the small business simplified overall method, enter the amount of cost of goods sold and other deductions or losses you ratably apportion to DPGR. All others, skip line 4	4	
5 Add lines 2 through 4	5	21,804,463.
6 Subtract line 5 from line 1	6	-147,749.
7 Qualified production activities income from estates, trusts, and certain partnerships and S corporations (see instructions)	7	
8 Add lines 6 and 7. Estates and trusts, go to line 9, all others, skip line 9 and go to line 10	8	-147,749.
9 Amount allocated to beneficiaries of the estate or trust (see instructions)	9	
10a Oil-related qualified production activities income. Estates and trusts, subtract line 9, column (a), from line 8, column (a), all others, enter amount from line 8, column (a). If zero or less, enter -0- here	10a	
b Qualified production activities income. Estates and trusts, subtract line 9, column (b), from line 8, column (b), all others, enter amount from line 8, column (b). If zero or less, enter -0- here, skip lines 11 through 21, and enter -0- on line 22	10b	0.
11 Income limitation (see instructions):		
<ul style="list-style-type: none"> • Individuals, estates, and trusts. Enter your adjusted gross income figured without the domestic production activities deduction • All others. Enter your taxable income figured without the domestic production activities deduction (tax-exempt organizations, see instructions) 	} 11	
12 Enter the smaller of line 10b or line 11. If zero or less, enter -0- here, skip lines 13 through 21, and enter -0- on line 22	12	
13 Enter 9% of line 12	13	
14a Enter the smaller of line 10a or line 12	14a	
b Reduction for oil-related qualified production activities income. Multiply line 14a by 3%	14b	
15 Subtract line 14b from line 13	15	
16 Form W-2 wages (see instructions)	16	
17 Form W-2 wages from estates, trusts, and certain partnerships and S corporations (see instructions)	17	
18 Add lines 16 and 17. Estates and trusts, go to line 19, all others, skip line 19 and go to line 20	18	
19 Amount allocated to beneficiaries of the estate or trust (see instructions)	19	
20 Estates and trusts, subtract line 19 from line 18, all others, enter amount from line 18	20	
21 Form W-2 wage limitation. Enter 50% of line 20	21	
22 Enter the smaller of line 15 or line 21	22	0.
23 Domestic production activities deduction from cooperatives. Enter deduction from Form 1099-PATR, box 6	23	
24 Expanded affiliated group allocation (see instructions)	24	
25 Domestic production activities deduction. Combine lines 22 through 24 and enter the result here and on Form 1040, line 35; Form 1120, line 25; or the applicable line of your return	25	0.

LHA For Paperwork Reduction Act Notice, see separate instructions.

Report of Employer-Owned Life Insurance Contracts

OMB No. 1545-2089
 Attachment
 Sequence No. **160**

▶ Attach to the policyholder's tax return - See instructions.

Name(s) shown on return	Identifying number
Calvin, Giordano & Associates Inc.	65-0013869
Name of policyholder, if different from above	Identifying number, if different from above

Type of business	
1 Enter the number of employees the policyholder had at the end of the tax year	1 194.
2 Enter the number of employees included on line 1 who were insured at the end of the tax year under the policyholder's employer-owned life insurance contract(s) issued after August 17, 2006. See Section 1035 exchanges for an exception	2 2.
3 Enter the total amount of employer-owned life insurance in force at the end of the tax year for employees who were insured under the contract(s) specified on line 2	3 4,500,000.
4a Does the policyholder have a valid consent (see instructions) for each employee included on line 2? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
b If "No," enter the number of employees included on line 2 for whom the policyholder does not have a valid consent	4b

Form 1120	Interest Income	Statement	1
Description	US	Other	
U.S. Government Interest Inc.	182.		
Total to Form 1120, Line 5	182.		

Form 1120	Taxes and Licenses	Statement	2
Description		Amount	
Payroll taxes		1,006,193.	
Other taxes		1,632.	
Intangible tax		5,615.	
Florida Taxes - Based on Income		10,072.	
Total to Form 1120, Line 17		1,023,512.	

	Current Year Contributions	Statement	3
Description		Amount	
Contributions		51,944.	
Total Current Year Contributions		51,944.	

Contributions

Statement 4

Qualified Contributions Subject to 100% Limit

Contribution Subject to Limitation:

Carryover of Prior Years Unused Contributions

For Tax Year 2005	
For Tax Year 2006	21,974
For Tax Year 2007	
For Tax Year 2008	25,520
For Tax Year 2009	17,288

Total Carryover	64,782
Current Year Contributions	51,944

Total Contributions Available	116,726
Taxable Income Limitation as Adjusted	0

Excess Contributions	116,726
----------------------	---------

Allowable Contributions Deduction	0
-----------------------------------	---

Total Contribution Deduction	0
------------------------------	---

Form 1120 Other Deductions Statement 5

Description	Amount
Accounting & Legal	228,917.
Auto & truck expense	428,609.
Bank Service Fee	127,602.
Dues	6,013.
Education and seminars	62,940.
Employment expenses/fees	95,839.
Equipment supplies	12,639.
Errors & Omissions Policy	90,223.
Insurance - Liab and Other	725,831.
Licenses	5,851.
Meals and Entertainment	59,260.
Office - postage/shipping etc.	26,505.
Oil Spill Project Cost	1,047,991.
Professional clubs/meetings	37,575.
Professional services - other	257,594.
Subscriptions/publications	26,861.
Supplies - office	261,393.
Travel	153,069.
Utilities	314,668.
Total to Form 1120, Line 26	3,969,380.

Schedule L Other Current Assets Statement 6

Description	Beginning of Tax Year	End of Tax Year
Misc. Receivables	-5,320.	-15,599.
Prepaid Insurance	187,002.	349,035.
Deposits	2,000.	1,000.
Note Receivable - DJ		545,190.
Note Receivable - SE		200,585.
Total to Schedule L, Line 6	183,682.	1,080,211.

Schedule L	Other Investments	Statement	7
Description		Beginning of Tax Year	End of Tax Year
Other Investments		5,711.	0.
Total to Schedule L, Line 9		5,711.	0.

Schedule L	Other Current Liabilities	Statement	8
Description		Beginning of Tax Year	End of Tax Year
Prepaid fees		3,689.	-3,063.
Due to West Park			4,397.
Cafeteria Plan Payable			16,154.
Total to Schedule L, Line 18		3,689.	17,488.

Schedule M-1	Other Expenses Recorded on Books not Deducted in this Return	Statement	9
Description		Amount	
Political contributions		14,800.	
Social Club dues		1,864.	
Accounts Payable - cash basis		900,780.	
Other payables - cash basis		-3,689.	
Insurance		13,892.	
Penalties		177.	
Life Insurance Premiums		11,926.	
Total to Schedule M-1, Line 5		939,750.	

Schedule M-1	Other Income Recorded on Books not Included in this Return	Statement 10
--------------	---	--------------

Description	Amount
Accounts receivable - cash basis	1,643,788.
Total to Schedule M-1, Line 7	1,643,788.

Schedule M-1	Other Deductions in this Return not Charged Against Book Income	Statement 11
--------------	--	--------------

Description	Amount
Prepaid Insurance	135,407.
Total to Schedule M-1, Line 8	135,407.

Schedule M-2	Unappropriated Retained Earnings - Other Decreases	Statement 12
--------------	---	--------------

Description	Amount
Redemption of Treasury Stock	893,290.
Total to Schedule M-2, Line 6	893,290.

Form 4562	Part I - Section 179 Expense	Statement 13
-----------	------------------------------	--------------

(a) Description of Property	(b) Cost	(c) Elected Cost
5 Latitude E6400 FT Intel Core 2 Duo P8700 Laptops	7,275.	7,275.
Latitude XT2 Intel Core 2 Duo Tablet Computer	2,330.	2,330.
GTS-233W Topcon TTL Station-\$6,714-Adj Basis- \$876	876.	876.
R8 GNSS RTK Rover, Int UHF Radio-\$18,144;AB-\$6,802	6,802.	6,802.
TSC2 Trimble Surve Controller-\$5,035;AB-\$999	999.	999.
Total to Form 4562, Part I, Line 6	18,282.	18,282.

U.S. Corporation Income Tax Return
For calendar year 2009 or tax year

OMB No. 1545-0123

2009

beginning _____, ending _____

- A Check if:**
 1a Consolidated return (attach Form 951)
 b Life/nonlife consolidated return
 2 Personal holding co. (attach Sch. PH)
 3 Personal service corp. (see instructions)
 4 Schedule M-3 attached

Use IRS label. Otherwise, print or type.

Name
Calvin, Giordano & Associates Inc.

Number, street, and room or suite no. If a P.O. box, see instructions.
1800 Eller Drive, Suite 600

City or town, state, and ZIP code
Fort Lauderdale, FL 33316

B Employer identification number
65-0013869

C Date incorporated
07/01/1987

D Total assets (see instructions)
\$ 6,736,293.

E Check if: (1) Initial return (2) Final return (3) Name change (4) Address change

Income	1 a Gross receipts or sales	22,855,107.	b Less returns and allowances		c Bal	1c	22,855,107.
	2 Cost of goods sold (Schedule A, line 8)				2	12,458,872.	
	3 Gross profit. Subtract line 2 from line 1c				3	10,396,235.	
	4 Dividends (Schedule C, line 19)				4		
	5 Interest				5		
	6 Gross rents				6		
	7 Gross royalties				7		
	8 Capital gain net income (attach Schedule D (Form 1120))				8		
	9 Net gain or (loss) from Form 4797, Part II, line 17 (attach Form 4797)				9		
	10 Other income (attach schedule)	See Statement 1			10	629,370.	
	11 Total income. Add lines 3 through 10				11	11,025,605.	
Deductions (See instructions for limitations on deductions.)	12 Compensation of officers (Schedule E, line 4)				12	1,447,732.	
	13 Salaries and wages (less employment credits)				13	3,279,620.	
	14 Repairs and maintenance				14	20,510.	
	15 Bad debts				15		
	16 Rents				16	1,003,488.	
	17 Taxes and licenses	See Statement 2			17	919,925.	
	18 Interest				18	61,853.	
	19 Charitable contributions	See Statement 3 and See Statement 4			19	28,813.	
	20 Depreciation from Form 4562 not claimed on Schedule A or elsewhere on return (attach Form 4562)				20	40,503.	
	21 Depletion				21		
	22 Advertising				22	156,086.	
	23 Pension, profit-sharing, etc., plans				23	29,979.	
	24 Employee benefit programs				24		
	25 Domestic production activities deduction (attach Form 8903)				25	15,559.	
	26 Other deductions (attach schedule)	See Statement 5			26	3,777,780.	
	27 Total deductions. Add lines 12 through 26				27	10,781,848.	
	28 Taxable income before net operating loss deduction and special deductions. Subtract line 27 from line 11				28	243,757.	
29 Less: a Net operating loss deduction	29a			29c			
b Special deductions (Schedule C, line 20)	29b						
30 Taxable income. Subtract line 29c from line 28 (see instructions)				30	243,757.		
31 Total tax (Schedule J, line 10)				31	47,155.		
Tax, Refundable Credits, and Payments	32 a 2008 overpayment credited to 2009	32a					
	b 2009 estimated tax payments	32b					
	c 2009 refund applied for on Form 4466	32c	()	d Bal	32d		
	e Tax deposited with Form 7004				32e		
	f Credits: (1) Form 2439 (2) Form 4136				32f		
	g Refundable credits from Form 3800, line 19c, and Form 8827, line 8c				32g		
	32h						
33 Estimated tax penalty (see instructions). Check if Form 2220 is attached				33	87.		
34 Amount owed. If line 32h is smaller than the total of lines 31 and 33, enter amount owed				34	47,242.		
35 Overpayment. If line 32h is larger than the total of lines 31 and 33, enter amount overpaid				35			
36 Enter amount from line 35 you want: Credited to 2010 estimated tax Refunded				36			

Sign Here
 Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.
 Signature of officer: _____ Date: 13-10-10 Title: PRESIDENT
 May the IRS discuss this return with the preparer shown below? Yes No

Paid Preparer's Use Only

Preparer's signature: _____ Date: 03/02/10 Check if self-employed Preparer's SSN or PTIN: P00178045

Firm's name (or yours if self-employed), address, and ZIP code: Lexow, Johnson, Koffler & Adorno, LLC
3900 Hollywood Blvd. PH-N
Hollywood, FL 33021

EIN: 20-0644948
Phone no.: 954-983-7133

Schedule A Cost of Goods Sold (see instructions)

1	Inventory at beginning of year	1	
2	Purchases	2	
3	Cost of labor	3	8,364,254.
4	Additional section 263A costs (attach schedule)	4	
5	Other costs (attach schedule) See Statement 6	5	4,094,618.
6	Total. Add lines 1 through 5	6	12,458,872.
7	Inventory at end of year	7	
8	Cost of goods sold. Subtract line 7 from line 6. Enter here and on page 1, line 2	8	12,458,872.

- 9a Check all methods used for valuing closing inventory:
- (i) Cost
 - (ii) Lower of cost or market
 - (iii) Other (Specify method used and attach explanation.) ▶
- b Check if there was a writedown of subnormal goods ▶
- c Check if the LIFO inventory method was adopted this tax year for any goods (if checked, attach Form 970) ▶
- d If the LIFO inventory method was used for this tax year, enter percentage (or amounts) of closing inventory computed under LIFO 9d
- e If property is produced or acquired for resale, do the rules of section 263A apply to the corporation? Yes No
- f Was there any change in determining quantities, cost, or valuations between opening and closing inventory? Yes No
- If "Yes," attach explanation

Schedule C Dividends and Special Deductions (see instructions)

	(a) Dividends received	(b) %	(c) Special deductions (a) x (b)
1 Dividends from less-than-20%-owned domestic corporations (other than debt-financed stock)		70	
2 Dividends from 20%-or-more-owned domestic corporations (other than debt-financed stock)		80	
3 Dividends on debt-financed stock of domestic and foreign corporations		see instructions	
4 Dividends on certain preferred stock of less-than-20%-owned public utilities		42	
5 Dividends on certain preferred stock of 20%-or-more-owned public utilities		48	
6 Dividends from less-than-20%-owned foreign corporations and certain FSCs		70	
7 Dividends from 20%-or-more-owned foreign corporations and certain FSCs		80	
8 Dividends from wholly owned foreign subsidiaries		100	
9 Total. Add lines 1 through 8			
10 Dividends from domestic corporations received by a small business investment company operating under the Small Business Investment Act of 1958		100	
11 Dividends from affiliated group members		100	
12 Dividends from certain FSCs		100	
13 Dividends from foreign corporations not included on lines 3, 6, 7, 8, 11, or 12			
14 Income from controlled foreign corporations under subpart F (attach Form(s) 5471)			
15 Foreign dividend gross-up			
16 IC-DISC and former DISC dividends not included on lines 1, 2, or 3			
17 Other dividends			
18 Deduction for dividends paid on certain preferred stock of public utilities			
19 Total dividends. Add lines 1 through 17. Enter here and on page 1, line 4 ▶			
20 Total special deductions. Add lines 9, 10, 11, 12, and 18. Enter here and on page 1, line 29b ▶			

Schedule J Tax Computation (see instructions)			
1	Check if the corporation is a member of a controlled group (attach Schedule O (Form 1120))	▶	<input type="checkbox"/>
2	Income tax. Check if a qualified personal service corporation (see instructions)	▶	<input checked="" type="checkbox"/>
3	Alternative minimum tax (attach Form 4626)		
4	Add lines 2 and 3		85,315.
5a	Foreign tax credit (attach Form 1118)	5a	
5b	Credit from Form 8834, line 29	5b	
5c	General business credit (attach Form 3800)	5c	38,160.
5d	Credit for prior year minimum tax (attach Form 8827)	5d	
5e	Bond credits from Form 8912	5e	
6	Total credits. Add lines 5a through 5e	6	38,160.
7	Subtract line 6 from line 4	7	47,155.
8	Personal holding company tax (attach Schedule PH (Form 1120))	8	
9	Other taxes. Check if from: <input type="checkbox"/> Form 4255 <input type="checkbox"/> Form 8611 <input type="checkbox"/> Form 8697 <input type="checkbox"/> Form 8866 <input type="checkbox"/> Form 8902 <input type="checkbox"/> Other (attach schedule)	9	
10	Total tax. Add lines 7 through 9. Enter here and on page 1, line 31	10	47,155.

Schedule K Other Information (see instructions)				
1	Check accounting method: a <input checked="" type="checkbox"/> Cash b <input type="checkbox"/> Accrual c <input type="checkbox"/> Other (specify) ▶		Yes	No
2	See the instructions and enter the:			
a	Business activity code no. ▶ 541330			
b	Business activity ▶ Engineering/Survey			
c	Product or service ▶ Service			
3	Is the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? If "Yes," enter name and EIN of the parent corporation ▶			X
4	At the end of the tax year:			
a	Did any foreign or domestic corporation, partnership (including any entity treated as a partnership), trust, or tax-exempt organization own directly 20% or more, or own, directly or indirectly, 50% or more of the total voting power of all classes of the corporation's stock entitled to vote? If "Yes," complete Part I of Schedule G (Form 1120) (attach Schedule G)			X
b	Did any individual or estate own directly 20% or more, or own, directly or indirectly, 50% or more of the total voting power of all classes of the corporation's stock entitled to vote? If "Yes," complete Part II of Schedule G (Form 1120) (attach Schedule G)			X
5	At the end of the tax year, did the corporation:		Yes	No
a	Own directly 20% or more, or own, directly or indirectly, 50% or more of the total voting power of all classes of stock entitled to vote of any foreign or domestic corporation not included on Form 851, Affiliations Schedule? For rules of constructive ownership, see instructions If "Yes," complete (i) through (iv).			X

(i) Name of Corporation	(ii) Employer Identification Number (if any)	(iii) Country of Incorporation	(iv) Percentage Owned in Voting Stock

JWA

Schedule K	Continued			
b Own directly an interest of 20% or more, or own, directly or indirectly, an interest of 50% or more in any foreign or domestic partnership (including an entity treated as a partnership) or in the beneficial interest of a trust? For rules of constructive ownership, see instructions If "Yes," complete (i) through (iv).				X
(i) Name of Entity	(ii) Employer Identification Number (if any)	(iii) Country of Organization	(iv) Maximum Percentage Owned in Profit, Loss, or Capital	
6 During this tax year, did the corporation pay dividends (other than stock dividends and distributions in exchange for stock) in excess of the corporation's current and accumulated earnings and profits? (See sections 301 and 316.) If "Yes," file Form 5452, Corporate Report of Nondividend Distributions. If this is a consolidated return, answer here for the parent corporation and on Form 851 for each subsidiary.				X
7 At any time during the tax year, did one foreign person own, directly or indirectly, at least 25% of (a) the total voting power of all classes of the corporation's stock entitled to vote or (b) the total value of all classes of the corporation's stock? For rules of attribution, see section 318. If "Yes," enter: (i) Percentage owned ▶ _____ and (ii) Owner's country ▶ _____ (c) The corporation may have to file Form 5472, Information Return of a 25% Foreign-Owned U.S. Corporation or a Foreign Corporation Engaged in a U.S. Trade or Business. Enter the number of Forms 5472 attached ▶ _____				X
8 Check this box if the corporation issued publicly offered debt instruments with original issue discount ▶ <input type="checkbox"/>				
9 Enter the amount of tax-exempt interest received or accrued during the tax year ▶ \$ _____				
10 Enter the number of shareholders at the end of the tax year (if 100 or fewer) ▶ <u>4</u>				
11 If the corporation has an NOL for the tax year and is electing to forego the carryback period, check here ▶ <input type="checkbox"/>				
If the corporation is filing a consolidated return, the statement required by Regulations section 1.1502-21(b)(3) must be attached or the election will not be valid.				
12 Enter the available NOL carryover from prior tax years (do not reduce it by any deduction on line 29a.) ▶ \$ _____				
13 Are the corporation's total receipts (line 1a plus lines 4 through 10 on page 1) for the tax year and its total assets at the end of the tax year less than \$250,000? If "Yes," the corporation is not required to complete Schedules L, M-1, and M-2 on page 5. Instead, enter the total amount of cash distributions and the book value of property distributions (other than cash) made during the tax year. ▶ \$ _____				X

JWA

Schedule L	Balance Sheets per Books	Beginning of tax year		End of tax year	
		(a)	(b)	(c)	(d)
Assets					
1	Cash		102,998.		91,916.
2a	Trade notes and accounts receivable	7,848,156.		6,297,415.	
b	Less allowance for bad debts	()	7,848,156.	()	6,297,415.
3	Inventories				
4	U.S. government obligations				
5	Tax-exempt securities				
6	Other current assets (att. sch.) Stmt 8		176,347.		183,682.
7	Loans to shareholders				
8	Mortgage and real estate loans				
9	Other investments (att. sch.) Stmt 9		5,608.		5,711.
10a	Buildings and other depreciable assets	1,503,954.		1,531,542.	
b	Less accumulated depreciation	(1,368,092.)	135,862.	(1,421,524.)	110,018.
11a	Depletable assets				
b	Less accumulated depletion	()	()	()	()
12	Land (net of any amortization)				
13a	Intangible assets (amortizable only)	711,777.		711,777.	
b	Less accumulated amortization	(664,226.)	47,551.	(664,226.)	47,551.
14	Other assets (att. sch.)				
15	Total assets		8,316,522.		6,736,293.
Liabilities and Shareholders' Equity					
16	Accounts payable		794,676.		241,570.
17	Mortgages, notes, bonds payable in less than 1 year		1,516,069.		1,004,089.
18	Other current liabilities (att. sch.) Stmt 10		43,322.		3,689.
19	Loans from shareholders				383,975.
20	Mortgages, notes, bonds payable in 1 year or more		16,249.		
21	Other liabilities (att. sch.)				
22	Capital stock: a Preferred stock				
	b Common stock	206.	206.	206.	206.
23	Additional paid-in capital		119,505.		119,505.
24	Retained earnings - Appropriated (attach schedule)				
25	Retained earnings - Unappropriated		6,839,495.		5,996,259.
26	Adjustments to shareholders' equity (attach schedule)				
27	Less cost of treasury stock		(1,013,000.)		(1,013,000.)
28	Total liabilities and shareholders' equity		8,316,522.		6,736,293.

Schedule M-1 Reconciliation of Income (Loss) per Books With Income per Return
 Note: Schedule M-3 required instead of Schedule M-1 if total assets are \$10 million or more - see instructions

1	Net income (loss) per books	215,532.	7	Income recorded on books this year not included on this return (itemize):	
2	Federal income tax per books			Tax-exempt interest \$	
3	Excess of capital losses over capital gains			Stmt 13	6297415.
4	Income subject to tax not recorded on books this year (itemize): See Statement 11	6,793,256.	8	Deductions on this return not charged against book income this year (itemize):	6,297,415.
5	Expenses recorded on books this year not deducted on this return (itemize):			a Depreciation	\$
a	Depreciation	\$ 12,929.		b Charitable contributions	\$
b	Charitable contributions	\$ 17,288.		Stmt 14	867,449.
c	Travel and entertainment	\$ 78,569.			867,449.
	Stmt 12	291,047.	9	Add lines 7 and 8	7,164,864.
6	Add lines 1 through 5	7,408,621.	10	Income (page 1, line 28) - line 6 less line 9	243,757.

Schedule M-2 Analysis of Unappropriated Retained Earnings per Books (Line 25, Schedule L)

1	Balance at beginning of year	6,839,495.	5	Distributions:	
2	Net income (loss) per books	215,532.		a Cash	
3	Other increases (itemize):			b Stock	
				c Property	
			6	Other decreases (itemize):	
				See Statement 15	1,058,768.
4	Add lines 1, 2, and 3	7,055,027.	7	Add lines 5 and 6	1,058,768.
			8	Balance at end of year (line 4 less line 7)	5,996,259.

▶ See separate instructions.
▶ Attach to the corporation's tax return.

2009

Name **Calvin, Giordano & Associates Inc.** Employer identification number **65-0013869**

Part I Alternative Minimum Tax Computation

Note: See the instructions to find out if the corporation is a small corporation exempt from the alternative minimum tax (AMT) under section 55(e).

1	Taxable income or (loss) before net operating loss deduction	1	243,757.
2	Adjustments and preferences:		
a	Depreciation of post-1986 property	2a	-151.
b	Amortization of certified pollution control facilities	2b	
c	Amortization of mining exploration and development costs	2c	
d	Amortization of circulation expenditures (personal holding companies only)	2d	
e	Adjusted gain or loss	2e	
f	Long-term contracts	2f	
g	Merchant marine capital construction funds	2g	
h	Section 833(b) deduction (Blue Cross, Blue Shield, and similar type organizations only)	2h	
i	Tax shelter farm activities (personal service corporations only)	2i	
j	Passive activities (closely held corporations and personal service corporations only)	2j	
k	Loss limitations	2k	
l	Depletion	2l	
m	Tax-exempt interest income from specified private activity bonds	2m	
n	Intangible drilling costs	2n	
o	Other adjustments and preferences	2o	Statement 17 * 23.
3	Pre-adjustment alternative minimum taxable income (AMTI). Combine lines 1 through 2o	3	243,629.
4	Adjusted current earnings (ACE) adjustment:		
a	ACE from line 10 of the ACE worksheet in the instructions	4a	243,629.
b	Subtract line 3 from line 4a. If line 3 exceeds line 4a, enter the difference as a negative amount (see instructions)	4b	0.
c	Multiply line 4b by 75% (.75). Enter the result as a positive amount	4c	
d	Enter the excess, if any, of the corporation's total increases in AMTI from prior year ACE adjustments over its total reductions in AMTI from prior year ACE adjustments (see instructions). Note: You must enter an amount on line 4d (even if line 4b is positive)	4d	308.
e	ACE adjustment. • If line 4b is zero or more, enter the amount from line 4c • If line 4b is less than zero, enter the smaller of line 4c or line 4d as a negative amount	4e	0.
5	Combine lines 3 and 4e. If zero or less, stop here; the corporation does not owe any AMT	5	243,629.
6	Alternative tax net operating loss deduction (see instructions)	6	
7	Alternative minimum taxable income. Subtract line 6 from line 5. If the corporation held a residual interest in a REMIC, see instructions	7	243,629.
8	Exemption phase-out (if line 7 is \$310,000 or more, skip lines 8a and 8b and enter -0- on line 8c):		
a	Subtract \$150,000 from line 7 (if completing this line for a member of a controlled group, see instructions). If zero or less, enter -0-	8a	93,629.
b	Multiply line 8a by 25% (.25)	8b	23,407.
c	Exemption. Subtract line 8b from \$40,000 (if completing this line for a member of a controlled group, see instructions). If zero or less, enter -0-	8c	16,593.
9	Subtract line 8c from line 7. If zero or less, enter -0-	9	227,036.
10	If the corporation had qualified timber gain, complete Part II and enter the amount from line 24 here. Otherwise, multiply line 9 by 20% (.20)	10	45,407.
11	Alternative minimum tax foreign tax credit (AMTFTC) (see instructions)	11	
12	Tentative minimum tax. Subtract line 11 from line 10	12	45,407.
13	Regular tax liability before applying all credits except the foreign tax credit	13	85,315.
14	Alternative minimum tax. Subtract line 13 from line 12. If zero or less, enter -0-. Enter here and on Form 1120, Schedule J, line 3, or the appropriate line of the corporation's income tax return	14	0.

JWA For Paperwork Reduction Act Notice, see the instructions.

Form 4626 (2009)

* See also Stmt 16

Part II Alternative Tax for Corporations with Qualified Timber Gain. Complete Part II only if the corporation had qualified timber gain under section 1201(b). See instructions.

15	Enter qualified timber gain from Schedule D (Form 1120), line 15, as refigured for the AMT, if necessary. If you are filing Form 1120-RIC, see instructions for the amount to enter	15	
16	Enter the amount from Schedule D (Form 1120), line 13, as refigured for the AMT, if necessary	16	
17	Enter the amount from Part I, line 9	17	
18	Enter the smallest of the amount on line 15, line 16, or line 17	18	
19	Multiply line 18 by 15% (.15)	19	
20	Subtract line 18 from line 17	20	
21	Multiply line 20 by 20% (.20)	21	
22	Enter the total of line 19 and line 21	22	
23	Multiply line 17 by 20% (.20)	23	
24	Enter the smaller of line 22 or line 23 here and on Part I, line 10	24	

Form 4626 (2009)

Adjusted Current Earnings (ACE) Worksheet

See ACE Worksheet Instructions.

1	Pre-adjustment AMTI. Enter the amount from line 3 of Form 4626	1	243,629.
2	ACE depreciation adjustment:		
a	AMT depreciation	2a	40,654.
b	ACE depreciation:		
(1)	Post-1993 property	2b(1)	40,654.
(2)	Post-1989, pre-1994 property	2b(2)	
(3)	Pre-1990 MACRS property	2b(3)	
(4)	Pre-1990 original ACRS property	2b(4)	
(5)	Property described in sections 168(f)(1) through (4)	2b(5)	
(6)	Other property	2b(6)	
(7)	Total ACE depreciation. Add lines 2b(1) through 2b(6)	2b(7)	40,654.
c	ACE depreciation adjustment. Subtract line 2b(7) from line 2a	2c	
3	Inclusion in ACE of items included in earnings and profits (E&P):		
a	Tax-exempt interest income	3a	
b	Death benefits from life insurance contracts	3b	
c	All other distributions from life insurance contracts (including surrenders)	3c	
d	Inside buildup of undistributed income in life insurance contracts	3d	
e	Other items (see Regulations sections 1.56(g)-1(c)(6)(iii) through (ix) for a partial list)	3e	
f	Total increase to ACE from inclusion in ACE of items included in E&P. Add lines 3a through 3e	3f	
4	Disallowance of items not deductible from E&P:		
a	Certain dividends received	4a	
b	Dividends paid on certain preferred stock of public utilities that are deductible under section 247	4b	
c	Dividends paid to an ESOP that are deductible under section 404(k)	4c	
d	Nonpatronage dividends that are paid and deductible under section 1382(c)	4d	
e	Other items (see Regulations sections 1.56(g)-1(d)(3)(i) and (ii) for a partial list)	4e	
f	Total increase to ACE because of disallowance of items not deductible from E&P. Add lines 4a through 4e	4f	
5	Other adjustments based on rules for figuring E&P:		
a	Intangible drilling costs	5a	
b	Circulation expenditures	5b	
c	Organizational expenditures	5c	
d	LIFO inventory adjustments	5d	
e	Installment sales	5e	
f	Total other E&P adjustments. Combine lines 5a through 5e	5f	
6	Disallowance of loss on exchange of debt pools	6	
7	Acquisition expenses of life insurance companies for qualified foreign contracts	7	
8	Depletion	8	
9	Basis adjustments in determining gain or loss from sale or exchange of pre-1994 property	9	
10	Adjusted current earnings. Combine lines 1, 2c, 3f, 4f, and 5f through 9. Enter the result here and on line 4a of Form 4626	10	243,629.

Underpayment of Estimated Tax by Corporations

Department of the Treasury
Internal Revenue Service

▶ See separate instructions.
▶ Attach to the corporation's tax return.

2009

Name Calvin, Giordano & Associates Inc.	Employer identification number 65-0013869
---	---

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I Required Annual Payment			
1 Total tax (see instructions)		1	47,155.
2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a		
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method	2b		
c Credit for federal tax paid on fuels (see instructions)	2c		
d Total. Add lines 2a through 2c		2d	
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty		3	47,155.
4 Enter the tax shown on the corporation's 2008 income tax return (see instructions). Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5		4	3,567.
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3		5	3,567.

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation **must** file Form 2220 even if it does not owe a penalty (see instructions).

- 6 The corporation is using the adjusted seasonal installment method.
- 7 The corporation is using the annualized income installment method.
- 8 The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

		(a)	(b)	(c)	(d)
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	04/15/2009	06/15/2009	09/15/2009	12/15/2009
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% of line 5 above in each column.	10	892.	892.	891.	892.
11 Estimated tax paid or credited for each period (see instructions). For column (a) only, enter the amount from line 11 on line 15	11				
Complete lines 12 through 18 of one column before going to the next column.					
12 Enter amount, if any, from line 18 of the preceding column	12				
13 Add lines 11 and 12	13				
14 Add amounts on lines 16 and 17 of the preceding column	14		892.	1,784.	2,675.
15 Subtract line 14 from line 13. If zero or less, enter -0-	15				
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16		892.	1,784.	
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17	892.	892.	891.	892.
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18				

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 3rd month after the close of the tax year, whichever is earlier (see instructions). (Form 990-PF and Form 990-T filers; Use 5th month instead of 3rd month.)	Statement	18		
20 Number of days from due date of installment on line 9 to the date shown on line 19				
21 Number of days on line 20 after 4/15/2009 and before 7/1/2009				
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 4\%}{365}$	\$	\$	\$	\$
23 Number of days on line 20 after 06/30/2009 and before 10/1/2009				
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 4\%}{365}$	\$	\$	\$	\$
25 Number of days on line 20 after 9/30/2009 and before 1/1/2010				
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 4\%}{365}$	\$	\$	\$	\$
27 Number of days on line 20 after 12/31/2009 and before 4/1/2010				
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 4\%}{365}$	\$	\$	\$	\$
29 Number of days on line 20 after 3/31/2010 and before 7/1/2010				
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times 4\%}{365}$	\$	\$	\$	\$
31 Number of days on line 20 after 6/30/2010 and before 10/01/2010				
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times 4\%}{365}$	\$	\$	\$	\$
33 Number of days on line 20 after 9/30/2010 and before 1/1/2011				
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times 4\%}{365}$	\$	\$	\$	\$
35 Number of days on line 20 after 12/31/2010 and before 2/10/2011				
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times 4\%}{365}$	\$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	\$ 33.	\$ 27.	\$ 18.	\$ 9.
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120; line 33; or the comparable line for other income tax returns				38 \$ 87.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

General Business Credit

▶ See instructions.
 ▶ Attach to your tax return.

Identifying number

Calvin, Giordano & Associates Inc.

65-0013869

Part I Current Year Credit

Important: You may not be required to complete and file a separate credit form (shown in parentheses below) to claim the credit. For details, see the instructions.

1a Investment credit (Form 3468, Part II only) (attach Form 3468)	1a	
b Welfare-to-work credit (only from partnerships, S corporations, estates, and trusts)	1b	
c Credit for increasing research activities (Form 6765). (Individuals: see instructions)	1c	
d Low-income housing credit (Form 8586, Part I only) (enter EIN if claiming this credit from a pass-through entity: _____)	1d	
e Disabled access credit (Form 8826) (do not enter more than \$5,000)	1e	
f Renewable electricity production credit (Form 8835)	1f	
g Indian employment credit (Form 8845)	1g	
h Orphan drug credit (Form 8820)	1h	
i New markets credit (Form 8874) (enter EIN if claiming this credit from a pass-through entity: _____)	1i	
j Credit for small employer pension plan startup costs (Form 8881) (do not enter more than \$500)	1j	
k Credit for employer-provided child care facilities and services (Form 8882) (enter EIN if claiming this credit from a pass-through entity: _____)	1k	
l Biodiesel and renewable diesel fuels credit (attach Form 8864)	1l	
m Low sulfur diesel fuel production credit (Form 8896)	1m	
n Distilled spirits credit (Form 8906)	1n	
o Nonconventional source fuel credit (Form 8907)	1o	
p Energy efficient home credit (Form 8908)	1p	
q Energy efficient appliance credit (Form 8909)	1q	
r Alternative motor vehicle credit (Form 8910) (enter EIN if claiming this credit from a pass-through entity: _____)	1r	
s Alternative fuel vehicle refueling property credit (Form 8911)	1s	
t Credits for affected Midwestern disaster area employers (Form 5884-A)	1t	
u Mine rescue team training credit (Form 8923)	1u	
v Agricultural chemicals security credit (Form 8931)	1v	
w Credit for employer differential wage payments (Form 8932)	1w	
x Carbon dioxide sequestration credit (Form 8933)	1x	
y Qualified plug-in electric drive motor vehicle credit (Form 8936)	1y	
z Qualified plug-in electric vehicle credit (Form 8834, Part I only)	1z	
aa Credit for contributions to selected community development corporations (only from partnerships and S corporations)	1aa	
bb General credits from an electing large partnership (Schedule K-1 (Form 1065-B))	1bb	
2 Add lines 1a through 1bb	2	
3 Passive activity credits included on line 2 (see instructions)	3	
4 Subtract line 3 from line 2	4	Statement 19
5 Passive activity credits allowed for 2009 (see instructions)	5	
6 Carryforward of general business credit to 2009. See instructions for the schedule to attach	6	38,160.
7 Carryback of general business credit from 2010 (see instructions)	7	
8 Current year credit. Add lines 4 through 7	8	38,160.

LHA For Paperwork Reduction Act Notice, see instructions.

Form 3800 (2009)

Part II Allowable Credit

9 Regular tax before credits: <ul style="list-style-type: none"> • Individuals. Enter the amount from Form 1040, line 44 or Form 1040NR, line 41 • Corporations. Enter the amount from Form 1120, Schedule J, line 2; or the applicable line of your return • Estates and trusts. Enter the sum of the amounts from Form 1041, Schedule G, lines 1a and 1b, or the amount from the applicable line of your return 		9	85,315.
10 Alternative minimum tax: <ul style="list-style-type: none"> • Individuals. Enter the amount from Form 6251, line 36 • Corporations. Enter the amount from Form 4626, line 14 • Estates and trusts. Enter the amount from Schedule I (Form 1041), line 56 		10	0.
11 Add lines 9 and 10		11	85,315.
12a Foreign tax credit		12a	
b Credits from Form 1040, lines 48 through 52 (or Form 1040NR, lines 45 through 48); Form 8859, line 11; Form 8834, lines 22 and 29; Form 8910, line 21; Form 8911, line 23; Form 8936, line 14; and Schedule R, line 24		12b	
c Add lines 12a and 12b		12c	
13 Net income tax. Subtract line 12c from line 11. If zero, skip lines 14 through 17 and enter -0- on line 18a		13	85,315.
14 Net regular tax. Subtract line 12c from line 9. If zero or less, enter -0-		14	85,315.
15 Enter 25% (.25) of the excess, if any, of line 14 over \$25,000 (see instructions)		15	15,079.
16 Tentative minimum tax: <ul style="list-style-type: none"> • Individuals. Enter the amount from Form 6251, line 34 • Corporations. Enter the amount from Form 4626, line 12 • Estates and trusts. Enter the amount from Schedule I (Form 1041), line 54 		16	45,407.
17 Enter the greater of line 15 or line 16		17	45,407.
18a Subtract line 17 from line 13. If zero or less, enter -0-		18a	39,908.
b For a corporation electing to accelerate the research credit, enter the bonus depreciation amount attributable to the research credit. (see instructions)		18b	
c Add lines 18a and 18b		18c	39,908.
19a Enter the smaller of line 8 or line 18c C corporations: See the line 19a instructions if there has been an ownership change, acquisition, or reorganization.		19a	38,160.
b Enter the smaller of line 8 or line 18a. If you made an entry on line 18b, go to line 19c; otherwise, skip line 19c		19b	38,160.
c Subtract line 19b from line 19a. This is the refundable amount for a corporation electing to accelerate the research credit. Include this amount on line 32g of Form 1120 (or the applicable line of your return)		19c	

Part II Allowable Credit (Continued)

Note. If you are not filing Form 8844, skip lines 20 through 24 and enter -0- on line 25.

20	Multiply line 16 by 75%	20	
21	Enter the greater of line 15 or line 20	21	
22	Subtract line 21 from line 13. If zero or less, enter -0-	22	
23	Subtract line 19b from line 22. If zero or less, enter -0-	23	
24	Enter the amount from Form 8844, line 10 or line 12	24	
25	Empowerment zone and renewal community employment credit allowed. Enter the smaller of line 23 or line 24	25	0.
26	Subtract line 15 from line 13. If zero or less, enter -0-	26	70,236.
27	Add lines 19b and 25	27	38,160.
28	Subtract line 27 from line 26. If zero or less, enter -0-	28	32,076.
29a	Enter the investment credit from Form 3468, Part III, line 19 (attach Form 3468)	29a	
b	Enter the work opportunity credit from Form 5884, line 10 or line 12	29b	
c	Enter the alcohol and cellulosic biofuel fuels credit from Form 6478, line 14 or line 16	29c	
d	Enter the low-income housing credit from Form 8586, Part II, line 18 or line 20	29d	
e	Enter the applicable part of the amount of the renewable electricity, refined coal, and Indian coal production credit from Form 8835, Part II, line 36 or line 38	29e	
f	Enter the credit for employer social security and Medicare taxes paid on certain employee tips from Form 8846, line 12	29f	
g	Enter the qualified railroad track maintenance credit from Form 8900, line 12	29g	
30	Add lines 29a through 29g	30	
31	Enter the smaller of line 28 or line 30	31	0.
32	Credit allowed for the current year. Add lines 27 and 31. Report the amount from line 32 (if smaller than the sum of lines 8, 24, and 30, see instructions) as indicated below or on the applicable line of your return: <ul style="list-style-type: none"> • Individuals. Form 1040, line 53 or Form 1040NR, line 49 • Corporations. Form 1120, Schedule J, line 5c • Estates and trusts. Form 1041, Schedule G, line 2c 	32	38,160.

Depreciation and Amortization
 (Including Information on Listed Property) **OTHER**

2009

Attachment
 Sequence No. 67

▶ See separate instructions. ▶ Attach to your tax return.

Name(s) shown on return

Business or activity to which this form relates

Identifying number

Calvin, Giordano & Associates Inc. **Other Depreciation** **65-0013869**

Part I Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I.

1	Maximum amount. See the instructions for a higher limit for certain businesses	1	250,000.
2	Total cost of section 179 property placed in service (see instructions)	2	27,589.
3	Threshold cost of section 179 property before reduction in limitation	3	800,000.
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions	5	250,000.
6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
	See Statement 20	27,589.	27,589.
7	Listed property. Enter the amount from line 29	7	
8	Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7	8	27,589.
9	Tentative deduction. Enter the smaller of line 5 or line 8	9	27,589.
10	Carryover of disallowed deduction from line 13 of your 2008 Form 4562	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5	11	30,000.
12	Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11	12	27,589.
13	Carryover of disallowed deduction to 2010. Add lines 9 and 10, less line 12	13	

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property.)

14	Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year	14	
15	Property subject to section 168(f)(1) election	15	
16	Other depreciation (including ACRS)	16	

Part III MACRS Depreciation (Do not include listed property.) (See instructions.)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2009	17	12,914.
18	If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here		<input type="checkbox"/>

Section B - Assets Placed in Service During 2009 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only - see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a	3-year property					
b	5-year property					
c	7-year property					
d	10-year property					
e	15-year property					
f	20-year property					
g	25-year property		25 yrs.		S/L	
h	Residential rental property	/	27.5 yrs.	MM	S/L	
		/	27.5 yrs.	MM	S/L	
i	Nonresidential real property	/	39 yrs.	MM	S/L	
		/		MM	S/L	

Section C - Assets Placed in Service During 2009 Tax Year Using the Alternative Depreciation System

20a	Class life				S/L	
b	12-year		12 yrs.		S/L	
c	40-year	/	40 yrs.	MM	S/L	

Part IV Summary (See instructions.)

21	Listed property. Enter amount from line 28	21	
22	Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr.	22	40,503.
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

Part V Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles)

24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No

Table with 9 columns: (a) Type of property, (b) Date placed in service, (c) Business/investment use percentage, (d) Cost or other basis, (e) Basis for depreciation, (f) Recovery period, (g) Method/Convention, (h) Depreciation deduction, (i) Elected section 179 cost. Includes rows 25-29.

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

Table with 6 columns: (a) Vehicle, (b) Vehicle, (c) Vehicle, (d) Vehicle, (e) Vehicle, (f) Vehicle. Includes rows 30-36.

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons.

Table with 2 columns: Yes, No. Includes rows 37-41.

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles.

Part VI Amortization

Table with 6 columns: (a) Description of costs, (b) Date amortization begins, (c) Amortizable amount, (d) Code section, (e) Amortization period or percentage, (f) Amortization for this year. Includes rows 42-44.

Domestic Production Activities Deduction

Department of the Treasury
Internal Revenue Service

▶ Attach to your tax return. ▶ See separate instructions.

Attachment
Sequence No. 143

Name(s) as shown on return

Identifying number

Calvin, Giordano & Associates Inc.

65-0013869

<p>1 Domestic production gross receipts (DPGR)</p>	1	23,484,477.
<p>2 Allocable cost of goods sold. If you are using the small business simplified overall method, skip lines 2 and 3</p>	2	12,458,872.
<p>3 Enter deductions and losses allocable to DPGR (see instructions)</p>	3	10,766,289.
<p>4 If you are using the small business simplified overall method, enter the amount of cost of goods sold and other deductions or losses you ratably apportion to DPGR. All others, skip line 4</p>	4	
<p>5 Add lines 2 through 4</p>	5	23,225,161.
<p>6 Subtract line 5 from line 1</p>	6	259,316.
<p>7 Qualified production activities income from estates, trusts, and certain partnerships and S corporations (see instructions)</p>	7	
<p>8 Add lines 6 and 7. Estates and trusts, go to line 9, all others, skip line 9 and go to line 10</p>	8	259,316.
<p>9 Amount allocated to beneficiaries of the estate or trust (see instructions)</p>	9	
<p>10 Qualified production activities income. Estates and trusts, subtract line 9 from line 8, all others, enter amount from line 8. If zero or less, enter -0- here, skip lines 11 through 19, and enter -0- on line 20</p>	10	259,316.
<p>11 Income limitation (see instructions):</p> <ul style="list-style-type: none"> • Individuals, estates, and trusts. Enter your adjusted gross income figured without the domestic production activities deduction • All others. Enter your taxable income figured without the domestic production activities deduction (tax-exempt organizations, see instructions) 	11	259,316.
<p>12 Enter the smaller of line 10 or line 11. If zero or less, enter -0- here, skip lines 13 through 19, and enter -0- on line 20</p>	12	259,316.
<p>13 Enter 6% of line 12</p>	13	15,559.
<p>14 Form W-2 wages (see instructions)</p>	14	13,091,606.
<p>15 Form W-2 wages from estates, trusts, and certain partnerships and S corporations (see instructions)</p>	15	
<p>16 Add lines 14 and 15. Estates and trusts, go to line 17, all others, skip line 17 and go to line 18</p>	16	13,091,606.
<p>17 Amount allocated to beneficiaries of the estate or trust (see instructions)</p>	17	
<p>18 Estates and trusts, subtract line 17 from line 16, all others, enter amount from line 16</p>	18	13,091,606.
<p>19 Form W-2 wage limitation. Enter 50% of line 18</p>	19	6,545,803.
<p>20 Enter the smaller of line 13 or line 19</p>	20	15,559.
<p>21 Domestic production activities deduction from cooperatives. Enter deduction from Form 1099-PATR, box 6</p>	21	
<p>22 Expanded affiliated group allocation (see instructions)</p>	22	
<p>23 Domestic production activities deduction. Combine lines 20 through 22 and enter the result here and on Form 1040, line 35; Form 1120, line 25; or the applicable line of your return</p>	23	15,559.

Report of Employer-Owned Life Insurance Contracts

OMB No. 1545-2089

▶ Attach to the policyholder's tax return - See instructions.

Attachment
 Sequence No. 160

Name(s) shown on return	Identifying number
<u>Calvin, Giordano & Associates Inc.</u>	65-0013869
Name of policyholder, if different from above	Identifying number, if different from above

Type of business	
1 Enter the number of employees the policyholder had at the end of the tax year	1 196.
2 Enter the number of employees included on line 1 who were insured at the end of the tax year under the policyholder's employer-owned life insurance contract(s) issued after August 17, 2006. See Section 1035 exchanges for an exception	2 3.
3 Enter the total amount of employer-owned life insurance in force at the end of the tax year for employees who were insured under the contract(s) specified on line 2	3 5,300,000.
4a Does the policyholder have a valid consent (see instructions) for each employee included on line 2? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
b If "No," enter the number of employees included on line 2 for whom the policyholder does not have a valid consent	4b

Form 1120	Other Income	Statement	1
-----------	--------------	-----------	---

<u>Description</u>	<u>Amount</u>
Florida Tax Refund - Based on Income	3,305.
Other Income	626,065.
 	<hr/>
Total to Form 1120, Line 10	629,370.

Form 1120	Taxes and Licenses	Statement	2
-----------	--------------------	-----------	---

<u>Description</u>	<u>Amount</u>
Other taxes	10,824.
Payroll taxes	901,327.
Florida Taxes - Based on Income	7,774.
 	<hr/>
Total to Form 1120, Line 17	919,925.

Current Year Contributions	Statement	3
----------------------------	-----------	---

<u>Description</u>	<u>Amount</u>
Contributions	46,101.
 	<hr/>
Total Current Year Contributions	46,101.

Contributions

Statement 4

Qualified Contributions Subject to 100% Limit

Contribution Subject to Limitation:

Carryover of Prior Years Unused Contributions

For Tax Year 2004	
For Tax Year 2005	
For Tax Year 2006	21,974
For Tax Year 2007	
For Tax Year 2008	25,520

Total Carryover	47,494
-----------------	--------

Current Year Contributions	46,101
----------------------------	--------

Total Contributions Available	93,595
-------------------------------	--------

Taxable Income Limitation as Adjusted	28,813
---------------------------------------	--------

Excess Contributions	64,782
----------------------	--------

Allowable Contributions Deduction	28,813
-----------------------------------	--------

Total Contribution Deduction	28,813
------------------------------	--------

Form 1120	Other Deductions	Statement	5
Description		Amount	
Accounting & Legal		620,923.	
Auto & truck expense		509,987.	
Dues		13,091.	
Education and seminars		83,950.	
Employment expenses/fees		76,306.	
Equipment rentals		456,129.	
Equipment Repairs & Maintenance		43,440.	
Equipment supplies		5,613.	
Errors & Omissions Policy		19,711.	
Gifts		554.	
Insurance - Group		448,948.	
Insurance - Liab and Other		619,757.	
Licenses		6,015.	
Meals and Entertainment		78,570.	
Office - postage/shipping etc.		16,971.	
Professional clubs/meetings		37,791.	
Subscriptions/publications		26,957.	
Supplies - office		262,204.	
Travel		118,313.	
Utilities		332,550.	
Total to Form 1120, Line 26		3,777,780.	

Schedule A	Cost of Goods Sold - Other Costs	Statement	6
Description		Amount	
Consultants			
Other Costs - A/P		4,094,618.	
Total to Schedule A, Line 5		4,094,618.	

	Tax Computation	Statement	7
1. Taxable Income	243,757		
2. Lesser of Line 1 or First Bracket Amount . .	0		
3. Line 1 Less Line 2	243,757		
4. Lesser of Line 3 or Second Bracket Amount . .	0		
5. Line 3 Less Line 4	243,757		
6. Income Subject to 34% Tax Rate	0		
7. Income Subject to 35% Tax Rate	243,757		
8. 15 Percent of Line 2	0		
9. 25 Percent of Line 4	0		
10. 34 Percent of Line 6	0		
11. 35 Percent of Line 7	85,315		
12. Additional 5% Surtax.	0		
13. Additional 3% Surtax	0		
14. Total Income Tax		<u>85,315</u>	

Schedule L	Other Current Assets	Statement	8
<u>Description</u>		Beginning of Tax Year	End of Tax Year
Misc. Receivables		4,900.	-5,320.
Prepaid Insurance		171,447.	187,002.
Deposits			2,000.
Total to Schedule L, Line 6		176,347.	183,682.

Schedule L	Other Investments	Statement	9
<u>Description</u>		Beginning of Tax Year	End of Tax Year
Other Investments		5,608.	5,711.
Total to Schedule L, Line 9		5,608.	5,711.

Schedule L	Other Current Liabilities	Statement	10
<u>Description</u>		Beginning of Tax Year	End of Tax Year
Prepaid fees		43,322.	3,689.
Total to Schedule L, Line 18		43,322.	3,689.

Schedule M-1	Taxable Income not Recorded on Books	Statement	11
<u>Description</u>			Amount
Accounts receivable prior year			6,793,256.
Total to Schedule M-1, Line 4			6,793,256.

Schedule M-1	Other Expenses Recorded on Books not Deducted in this Return	Statement 12
Description		Amount
Accounts Payable - cash basis		241,570.
Other payables - cash basis		3,689.
Prepaid Insurance 2008		27,899.
Penalties		137.
Political contributions		9,650.
Life Insurance Premiums		8,102.
Total to Schedule M-1, Line 5		291,047.

Schedule M-1	Other Income Recorded on Books not Included in this Return	Statement 13
Description		Amount
Accounts receivable - cash basis		6,297,415.
Total to Schedule M-1, Line 7		6,297,415.

Schedule M-1	Other Deductions in this Return not Charged Against Book Income	Statement 14
Description		Amount
Accounts payable prior year		794,676.
Other payables prior year		43,322.
Prepaid Insurance 2009		13,892.
Domestic Production Activity Deduction		15,559.
Total to Schedule M-1, Line 8		867,449.

Schedule M-2	Unappropriated Retained Earnings - Other Decreases	Statement 15
--------------	---	--------------

Description	Amount
Book bad debt 2008	1,054,901.
Federal income taxes paid 2009 for 2008	3,567.
Other	300.
Total to Schedule M-2, Line 6	1,058,768.

Form 4626	AMT Contributions	Statement 16
Carryover of Prior Years Unused Contributions		
For Tax Year 2004		
For Tax Year 2005		
For Tax Year 2006	22,634	
For Tax Year 2007		
For Tax Year 2008	27,495	
Total Carryover		50,129
Current Year Contributions		46,101
Total Contributions		96,230
10% of Taxable Income as Adjusted		28,798
Excess Contributions		67,432
Allowable Contributions		28,798
AMT charitable deduction		28,798
Regular contribution deduction		28,813
AMT contribution adjustment		15

Form 4626	Other AMT Adjustments	Statement 17
Description		Amount
Charitable Contributions		15.
Domestic Production Activity Deduction Adjustment		8.
Total to Form 4626, Line 2o		23.

Form 2220	Computation of Underpayment Penalty						Statement 18
Q T R	EVENT AMOUNT TYPE	*	REMAINING UNDERPAYMENT	PERIOD OF UNDERPAYMENT	DAYS	INT RATE	AMOUNT OF PENALTY
A	Q		892.	04/15/2009 03/15/2010	334	4.00%	33.
B	Q		892.	06/15/2009 03/15/2010	273	4.00%	27.
C	Q		891.	09/15/2009 03/15/2010	181	4.00%	18.
D	Q		892.	12/15/2009 03/15/2010	90	4.00%	9.
Total to Form 2220, Line 38							87.

Event Type: Q = Amount underpaid at start of quarter
 P = Payment
 W = Withholding
 R = Interest rate change
 L = Switch to or from a leap year

U.S. Corporation Income Tax Return
For calendar year 2008 or tax year

OMB No. 1545-0123

2008

beginning _____, ending _____

- A Check if:**
 1a Consolidated return (attach Form 981)
 1b Life/nonlife consolidated return
 2 Personal holding co. (attach Sch. PH)
 3 Personal service corp. (see instructions)
 4 Schedule M-3 attached

Use IRS label. Otherwise, print or type.
Name
 Calvin, Giordano & Associates Inc.
Number, street, and room or suite no. If a P.O. box, see instructions.
 1800 Eller Drive, Suite 600
City or town, state, and ZIP code
 Fort Lauderdale, FL 33316

B Employer identification number
 65-0013869
C Date incorporated
 07/01/1987
D Total assets (see instructions)
 \$ 8,525,347.

E Check if: (1) Initial return (2) Final return (3) Name change (4) Address change

Income	1	a Gross receipts or sales	21,022,323.	b Less returns and allowances		c Bal	1c	21,022,323.
	2	Cost of goods sold (Schedule A, line 8)					2	10,255,744.
	3	Gross profit. Subtract line 2 from line 1c					3	10,766,579.
	4	Dividends (Schedule C, line 19)					4	291.
	5	Interest					5	
	6	Gross rents					6	
	7	Gross royalties					7	
	8	Capital gain net income (attach Schedule D (Form 1120))					8	161.
	9	Net gain or (loss) from Form 4797, Part II, line 17 (attach Form 4797)					9	1,241.
	10	Other income (attach schedule)		See Statement 1			10	773,942.
	11	Total income. Add lines 3 through 10					11	11,542,214.
Deductions (See instructions for limitations on deductions.)	12	Compensation of officers (Schedule E, line 4)					12	774,617.
	13	Salaries and wages (less employment credits)					13	3,440,448.
	14	Repairs and maintenance					14	39,236.
	15	Bad debts					15	
	16	Rents					16	1,160,699.
	17	Taxes and licenses		See Statement 2			17	934,029.
	18	Interest					18	66,112.
	19	Charitable contributions		See Statement 3 and See Statement 4			19	8,811.
	20	Depreciation from Form 4562 not claimed on Schedule A or elsewhere on return (attach Form 4562)					20	60,948.
	21	Depletion					21	
	22	Advertising					22	232,327.
	23	Pension, profit-sharing, etc., plans					23	27,800.
	24	Employee benefit programs					24	
	25	Domestic production activities deduction (attach Form 8903)					25	4,758.
	26	Other deductions (attach schedule)		See Statement 5			26	4,715,338.
	27	Total deductions. Add lines 12 through 26					27	11,465,123.
	28	Taxable income before net operating loss deduction and special deductions. Subtract line 27 from line 11					28	77,091.
29	Less: a Net operating loss deduction		Statement 6	29a	2,550.			
	b Special deductions (Schedule C, line 20)			29b				
				29c			2,550.	
30	Taxable income. Subtract line 29c from line 28 (see instructions)					30	74,541.	
31	Total tax (Schedule J, line 10)					31	3,567.	
Tax, Refundable Credits, and Payments	32a	2007 overpayment credited to 2008	32a					
	b	2008 estimated tax payments	32b					
	c	2008 refund applied for on Form 4466	32c	()	d Bal	32d		
	e	Tax deposited with Form 7004				32e		
	f	Credits: (1) Form 2439 (2) Form 4136				32f		
	g	Refundable credits from Form 3800, line 19c, and Form 8827, line 8c				32g		
	33	Estimated tax penalty (see instructions). Check if Form 2220 is attached				33	114.	
	34	Amount owed. If line 32h is smaller than the total of lines 31 and 33, enter amount owed				34	3,681.	
	35	Overpayment. If line 32h is larger than the total of lines 31 and 33, enter amount overpaid				35		
	36	Enter amount from line 35 you want: Credited to 2009 estimated tax Refunded				36		

Sign Here
 Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.
 Signature of officer: _____ Date: 3/18/09 Title: PRESIDENT
 May the IRS discuss this return with the preparer shown below? Yes No

Paid Preparer's Use Only
 Preparer's signature: _____ Date: 03/12/09 Check if self-employed Preparer's SSN or PTIN: P00178045
 Firm's name (or yours if self-employed), address, and ZIP code: Lexow, Johnson, Koffler & Adorno, LLC
 3900 Hollywood Blvd. PH-N
 Hollywood, FL 33021
 EIN: 20-0644948
 Phone no.: 954-983-7133

Schedule A Cost of Goods Sold (see instructions)

1	Inventory at beginning of year	1	
2	Purchases	2	
3	Cost of labor	3	8,397,683.
4	Additional section 263A costs (attach schedule)	4	
5	Other costs (attach schedule) See Statement 7	5	1,858,061.
6	Total. Add lines 1 through 5	6	10,255,744.
7	Inventory at end of year	7	
8	Cost of goods sold. Subtract line 7 from line 6. Enter here and on page 1, line 2	8	10,255,744.

9 a Check all methods used for valuing closing inventory:

(i) Cost

(ii) Lower of cost or market

(iii) Other (Specify method used and attach explanation.) ▶

b Check if there was a writedown of subnormal goods ▶

c Check if the LIFO inventory method was adopted this tax year for any goods (if checked, attach Form 970) ▶

d If the LIFO inventory method was used for this tax year, enter percentage (or amounts) of closing inventory computed under LIFO 9d

e If property is produced or acquired for resale, do the rules of section 263A apply to the corporation? Yes No

f Was there any change in determining quantities, cost, or valuations between opening and closing inventory? Yes No

If "Yes," attach explanation

Schedule C Dividends and Special Deductions (see instructions)

	(a) Dividends received	(b) %	(c) Special deductions (a) x (b)
1 Dividends from less-than-20%-owned domestic corporations (other than debt-financed stock)		70	
2 Dividends from 20%-or-more-owned domestic corporations (other than debt-financed stock)		80	
3 Dividends on debt-financed stock of domestic and foreign corporations		see Instructions	
4 Dividends on certain preferred stock of less-than-20%-owned public utilities		42	
5 Dividends on certain preferred stock of 20%-or-more-owned public utilities		48	
6 Dividends from less-than-20%-owned foreign corporations and certain FSCs		70	
7 Dividends from 20%-or-more-owned foreign corporations and certain FSCs		80	
8 Dividends from wholly owned foreign subsidiaries		100	
9 Total. Add lines 1 through 8			
10 Dividends from domestic corporations received by a small business investment company operating under the Small Business Investment Act of 1958		100	
11 Dividends from affiliated group members		100	
12 Dividends from certain FSCs		100	
13 Dividends from foreign corporations not included on lines 3, 6, 7, 8, 11, or 12			
14 Income from controlled foreign corporations under subpart F (attach Form(s) 5471)			
15 Foreign dividend gross-up			
16 IC-DISC and former DISC dividends not included on lines 1, 2, or 3			
17 Other dividends Stmt 8	291.		
18 Deduction for dividends paid on certain preferred stock of public utilities			
19 Total dividends. Add lines 1 through 17. Enter here and on page 1, line 4 ▶	291.		
20 Total special deductions. Add lines 9, 10, 11, 12, and 18. Enter here and on page 1, line 29b ▶			

Schedule E Compensation of Officers (see instructions for page 1, line 12)

Note: Complete Schedule E only if total receipts (line 1a plus lines 4 through 10 on page 1) are \$500,000 or more.

Schedule J Tax Computation (see instructions)

1	Check if the corporation is a member of a controlled group (attach Schedule O (Form 1120))	<input type="checkbox"/>	
2	Income tax. Check if a qualified personal service corporation (see instructions)	Stmt 9 <input checked="" type="checkbox"/>	26,089.
3	Alternative minimum tax (attach Form 4626)		
4	Add lines 2 and 3		26,089.
5a	Foreign tax credit (attach Form 1118)	5a	
b	Credit from Form 8834	5b	
c	General business credit (attach Form 3800)	5c	22,522.
d	Credit for prior year minimum tax (attach Form 8827)	5d	
e	Bond credits from Form 8912	5e	
6	Total credits. Add lines 5a through 5e	6	22,522.
7	Subtract line 6 from line 4	7	3,567.
8	Personal holding company tax (attach Schedule PH (Form 1120))	8	
9	Other taxes. Check if from: <input type="checkbox"/> Form 4255 <input type="checkbox"/> Form 8611 <input type="checkbox"/> Form 8697 <input type="checkbox"/> Form 8866 <input type="checkbox"/> Form 8902 <input type="checkbox"/> Other (attach schedule)	9	
10	Total tax. Add lines 7 through 9. Enter here and on page 1, line 31	10	3,567.

Schedule K Other Information (see instructions)

1	Check accounting method: a <input checked="" type="checkbox"/> Cash b <input type="checkbox"/> Accrual c <input type="checkbox"/> Other (specify) ▶	Yes	No
2	See the instructions and enter the:		
a	Business activity code no. ▶ 541330		
b	Business activity ▶ ENGINEERING/SURVEY		
c	Product or service ▶ SERVICE		
3	Is the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? If "Yes," enter name and EIN of the parent corporation ▶		X
4	At the end of the tax year:		
a	Did any foreign or domestic corporation, partnership (including any entity treated as a partnership), or trust own directly 20% or more, or own, directly or indirectly, 50% or more of the total voting power of all classes of the corporation's stock entitled to vote? For rules of constructive ownership, see instructions. If "Yes," complete (i) through (v).		X

(i) Name of Entity	(ii) Employer Identification Number (if any)	(iii) Type of Entity	(iv) Country of Organization	(v) Percentage Owned in Voting Stock

b	Did any individual or estate own directly 20% or more, or own, directly or indirectly, 50% or more of the total voting power of all classes of the corporation's stock entitled to vote? For rules of constructive ownership, see instructions. If "Yes," complete (i) through (iv).	Yes	No
			X

(i) Name of Individual or Estate	(ii) Identifying Number (if any)	(iii) Country of Citizenship (see instructions)	(iv) Percentage Owned in Voting Stock

Schedule K Continued

5 At the end of the tax year, did the corporation:

Yes	No
	X

a Own directly 20% or more, or own, directly or indirectly, 50% or more of the total voting power of all classes of stock entitled to vote of any foreign or domestic corporation not included on Form 851, Affiliations Schedule? For rules of constructive ownership, see instructions
If "Yes," complete (i) through (iv).

(i) Name of Corporation	(ii) Employer Identification Number (if any)	(iii) Country of Incorporation	(iv) Percentage Owned in Voting Stock

b Own directly an interest of 20% or more, or own, directly or indirectly, an interest of 50% or more in any foreign or domestic partnership (including an entity treated as a partnership) or in the beneficial interest of a trust? For rules of constructive ownership, see instructions
If "Yes," complete (i) through (iv).

Yes	No
	X

(i) Name of Entity	(ii) Employer Identification Number (if any)	(iii) Country of Organization	(iv) Maximum Percentage Owned in Profit, Loss, or Capital

6 During this tax year, did the corporation pay dividends (other than stock dividends and distributions in exchange for stock) in excess of the corporation's current and accumulated earnings and profits? (See sections 301 and 316.)
If "Yes," file Form 5452, Corporate Report of Nondividend Distributions.
If this is a consolidated return, answer here for the parent corporation and on Form 851 for each subsidiary.

Yes	No
	X

7 At any time during the tax year, did one foreign person own, directly or indirectly, at least 25% of (a) the total voting power of all classes of the corporation's stock entitled to vote or (b) the total value of all classes of the corporation's stock?
For rules of attribution, see section 318. If "Yes," enter:

(i) Percentage owned ▶ _____ and (ii) Owner's country ▶ _____

(c) The corporation may have to file Form 5472, Information Return of a 25% Foreign-Owned U.S. Corporation or a Foreign Corporation Engaged in a U.S. Trade or Business. Enter the number of Forms 5472 attached ▶ _____

8 Check this box if the corporation issued publicly offered debt instruments with original issue discount
If checked, the corporation may have to file Form 8281, Information Return for Publicly Offered Original Issue Discount Instruments.

9 Enter the amount of tax-exempt interest received or accrued during the tax year ▶ \$ 411.

10 Enter the number of shareholders at the end of the tax year (if 100 or fewer) ▶ 4

11 If the corporation has an NOL for the tax year and is electing to forego the carryback period, check here
If the corporation is filing a consolidated return, the statement required by Regulations section 1.1502-21(b)(3) must be attached or the election will not be valid.

12 Enter the available NOL carryover from prior tax years (do not reduce it by any deduction on line 29a.) ▶ \$ 2,550.

13 Are the corporation's total receipts (line 1a plus lines 4 through 10 on page 1) for the tax year and its total assets at the end of the tax year less than \$250,000?
If "Yes," the corporation is not required to complete Schedules L, M-1, and M-2 on page 5. Instead, enter the total amount of cash distributions and the book value of property distributions (other than cash) made during the tax year. ▶ \$

Yes	No
	X

Schedule L Balance Sheets per Books	Beginning of tax year		End of tax year	
	(a)	(b)	(c)	(d)
Assets				
1 Cash		32,642.		102,998.
2a Trade notes and accounts receivable	7,376,068.		7,848,156.	
b Less allowance for bad debts	()	7,376,068.	()	7,848,156.
3 Inventories				
4 U.S. government obligations				
5 Tax-exempt securities				
6 Other current assets (att. sch.) Stmt 10		222,790.		176,347.
7 Loans to shareholders				
8 Mortgage and real estate loans				
9 Other investments (att. sch.) Stmt 11		20,351.		5,608.
10a Buildings and other depreciable assets	1,472,762.		1,503,954.	
b Less accumulated depreciation	(1,308,607.)	164,155.	(1,368,092.)	135,862.
11a Depletable assets				
b Less accumulated depletion	()		()	
12 Land (net of any amortization)				
13a Intangible assets (amortizable only)	711,777.		711,777.	
b Less accumulated amortization	(664,226.)	47,551.	(664,226.)	47,551.
14 Other assets (att. sch.)				
15 Total assets		7,863,557.		8,316,522.
Liabilities and Shareholders' Equity				
16 Accounts payable		390,066.		794,676.
17 Mortgages, notes, bonds payable in less than 1 year		1,079,414.		1,516,069.
18 Other current liabilities (att. sch.) Stmt 12		52,171.		43,322.
19 Loans from shareholders		300,000.		
20 Mortgages, notes, bonds payable in 1 year or more		40,623.		16,249.
21 Other liabilities (att. sch.)				
22 Capital stock: a Preferred stock				
b Common stock	206.	206.	206.	206.
23 Additional paid-in capital		119,505.		119,505.
24 Retained earnings - Appropriated (attach schedule)				
25 Retained earnings - Unappropriated		6,894,572.		6,839,495.
26 Adjustments to shareholders' equity (attach schedule)				
27 Less cost of treasury stock		(1,013,000.)		(1,013,000.)
28 Total liabilities and shareholders' equity		7,863,557.		8,316,522.

Schedule M-1 Reconciliation of Income (Loss) per Books With Income per Return

Note: Schedule M-3 required instead of Schedule M-1 if total assets are \$10 million or more - see instructions

1 Net income (loss) per books	-7,325.	7 Income recorded on books this year not included on this return (itemize):	
2 Federal income tax per books		Tax-exempt interest \$ 411.	
3 Excess of capital losses over capital gains		Stmt 15 7848156.	7,848,567.
4 Income subject to tax not recorded on books this year (itemize):			
See Statement 13	7,376,068.	8 Deductions on this return not charged against book income this year (itemize):	
5 Expenses recorded on books this year not deducted on this return (itemize):		a Depreciation \$	
a Depreciation \$ 2,686.		b Charitable contributions \$	
b Charitable contributions \$ 25,520.		Stmt 16 452,714.	452,714.
c Travel and entertainment \$ 88,607.			
Stmt 14 892,816.	1,009,629.	9 Add lines 7 and 8	8,301,281.
6 Add lines 1 through 5	8,378,372.	10 Income (page 1, line 28) - line 6 less line 9	77,091.

Schedule M-2 Analysis of Unappropriated Retained Earnings per Books (Line 25, Schedule L)

1 Balance at beginning of year	6,894,572.	5 Distributions: a Cash	
2 Net income (loss) per books	-7,325.	b Stock	
3 Other increases (itemize):		c Property	
		6 Other decreases (itemize):	
		See Statement 17	47,752.
		7 Add lines 5 and 6	47,752.
4 Add lines 1, 2, and 3	6,887,247.	8 Balance at end of year (line 4 less line 7)	6,839,495.

▶ See separate instructions.
▶ Attach to the corporation's tax return.

2008

Name Calvin, Giordano & Associates Inc. Employer identification number 65-0013869

Part I Alternative Minimum Tax Computation

Note: See the instructions to find out if the corporation is a small corporation exempt from the alternative minimum tax (AMT) under section 55(e).

1	Taxable income or (loss) before net operating loss deduction	1	77,091.
2	Adjustments and preferences:		
a	Depreciation of post-1986 property	2a	-8,432.
b	Amortization of certified pollution control facilities	2b	
c	Amortization of mining exploration and development costs	2c	
d	Amortization of circulation expenditures (personal holding companies only)	2d	
e	Adjusted gain or loss	2e	
f	Long-term contracts	2f	
g	Merchant marine capital construction funds	2g	
h	Section 833(b) deduction (Blue Cross, Blue Shield, and similar type organizations only)	2h	
i	Tax shelter farm activities (personal service corporations only)	2i	
j	Passive activities (closely held corporations and personal service corporations only)	2j	
k	Loss limitations	2k	
l	Depletion	2l	
m	Tax-exempt interest income from specified private activity bonds	2m	
n	Intangible drilling costs	2n	
o	Other adjustments and preferences	2o	Statement 20 * 3,041.
3	Pre-adjustment alternative minimum taxable income (AMTI). Combine lines 1 through 2o	3	71,700.
4	Adjusted current earnings (ACE) adjustment:		
a	ACE from line 10 of the ACE worksheet in the instructions	4a	72,111.
b	Subtract line 3 from line 4a. If line 3 exceeds line 4a, enter the difference as a negative amount (see instructions)	4b	411.
c	Multiply line 4b by 75% (.75). Enter the result as a positive amount	4c	308.
d	Enter the excess, if any, of the corporation's total increases in AMTI from prior year ACE adjustments over its total reductions in AMTI from prior year ACE adjustments (see instructions). Note: You must enter an amount on line 4d (even if line 4b is positive)	4d	
e	ACE adjustment. • If line 4b is zero or more, enter the amount from line 4c • If line 4b is less than zero, enter the smaller of line 4c or line 4d as a negative amount	4e	308.
5	Combine lines 3 and 4e. If zero or less, stop here; the corporation does not owe any AMT	5	72,008.
6	Alternative tax net operating loss deduction (see instructions)	6	Statement 21 14,173.
7	Alternative minimum taxable income. Subtract line 6 from line 5. If the corporation held a residual interest in a REMIC, see instructions	7	57,835.
8	Exemption phase-out (if line 7 is \$310,000 or more, skip lines 8a and 8b and enter -0- on line 8c):		
a	Subtract \$150,000 from line 7 (if completing this line for a member of a controlled group, see instructions). If zero or less, enter -0-	8a	0.
b	Multiply line 8a by 25% (.25)	8b	0.
c	Exemption. Subtract line 8b from \$40,000 (if completing this line for a member of a controlled group, see instructions). If zero or less, enter -0-	8c	40,000.
9	Subtract line 8c from line 7. If zero or less, enter -0-	9	17,835.
10	If the corporation had qualified timber gain, complete Part II and enter the amount from line 24 here. Otherwise, multiply line 9 by 20% (.20)	10	3,567.
11	Alternative minimum tax foreign tax credit (AMTFTC) (see instructions)	11	
12	Tentative minimum tax. Subtract line 11 from line 10	12	3,567.
13	Regular tax liability before applying all credits except the foreign tax credit	13	26,089.
14	Alternative minimum tax. Subtract line 13 from line 12. If zero or less, enter -0-. Enter here and on Form 1120, Schedule J, line 3, or the appropriate line of the corporation's income tax return	14	0.

JWA For Paperwork Reduction Act Notice, see the instructions.

Form 4626 (2008)

* See also Stmt 18 and Stmt 19

Part II Alternative Tax for Corporations with Qualified Timber Gain. Complete Part II only if the corporation had qualified timber gain under section 1201(b). See instructions.

15	Enter qualified timber gain from Schedule D (Form 1120), line 15, as refigured for the AMT, if necessary. If you are filing Form 1120-RIC, see instructions for the amount to enter	15	
16	Enter the amount from Schedule D (Form 1120), line 13, as refigured for the AMT, if necessary	16	
17	Enter the amount from Part I, line 9	17	
18	Enter the smallest of the amount on line 15, line 16, or line 17	18	
19	Multiply line 18 by 15% (.15)	19	
20	Subtract line 18 from line 17	20	
21	Multiply line 20 by 20% (.20)	21	
22	Enter the total of line 19 and line 21	22	
23	Multiply line 17 by 20% (.20)	23	
24	Enter the smaller of line 22 or line 23 here and on Part I, line 10	24	

Form 4626 (2008)

Adjusted Current Earnings (ACE) Worksheet

▶ See ACE Worksheet Instructions.

1	Pre-adjustment AMTI. Enter the amount from line 3 of Form 4626		1	71,700.
2	ACE depreciation adjustment:			
a	AMT depreciation	2a		69,380.
b	ACE depreciation:			
	(1) Post-1993 property	2b(1)		69,380.
	(2) Post-1989, pre-1994 property	2b(2)		
	(3) Pre-1990 MACRS property	2b(3)		
	(4) Pre-1990 original ACRS property	2b(4)		
	(5) Property described in sections 168(f)(1) through (4)	2b(5)		
	(6) Other property	2b(6)		
	(7) Total ACE depreciation. Add lines 2b(1) through 2b(6)	2b(7)		69,380.
c	ACE depreciation adjustment. Subtract line 2b(7) from line 2a		2c	
3	Inclusion in ACE of items included in earnings and profits (E&P):			
a	Tax-exempt interest income	3a		411.
b	Death benefits from life insurance contracts	3b		
c	All other distributions from life insurance contracts (including surrenders)	3c		
d	Inside buildup of undistributed income in life insurance contracts	3d		
e	Other items (see Regulations sections 1.56(g)-1(c)(6)(iii) through (ix) for a partial list)	3e		
f	Total increase to ACE from inclusion in ACE of items included in E&P. Add lines 3a through 3e		3f	411.
4	Disallowance of items not deductible from E&P:			
a	Certain dividends received	4a		
b	Dividends paid on certain preferred stock of public utilities that are deductible under section 247	4b		
c	Dividends paid to an ESOP that are deductible under section 404(k)	4c		
d	Nonpatronage dividends that are paid and deductible under section 1382(c)	4d		
e	Other items (see Regulations sections 1.56(g)-1(d)(3)(i) and (ii) for a partial list)	4e		
f	Total increase to ACE because of disallowance of items not deductible from E&P. Add lines 4a through 4e		4f	
5	Other adjustments based on rules for figuring E&P:			
a	Intangible drilling costs	5a		
b	Circulation expenditures	5b		
c	Organizational expenditures	5c		
d	LIFO inventory adjustments	5d		
e	Installment sales	5e		
f	Total other E&P adjustments. Combine lines 5a through 5e		5f	
6	Disallowance of loss on exchange of debt pools		6	
7	Acquisition expenses of life insurance companies for qualified foreign contracts		7	
8	Depletion		8	
9	Basis adjustments in determining gain or loss from sale or exchange of pre-1994 property		9	
10	Adjusted current earnings. Combine lines 1, 2c, 3f, 4f, and 5f through 9. Enter the result here and on line 4a of Form 4626		10	72,111.

**SCHEDULE D
(Form 1120)**

Department of the Treasury
Internal Revenue Service

Capital Gains and Losses

▶ Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T.

▶ See separate instructions.

OMB No. 1545-0123

2008

Name **Calvin, Giordano & Associates Inc.** Employer identification number **65-0013869**

Part I Short-Term Capital Gains and Losses - Assets Held One Year or Less					
(a) Description of property (Example: 100 shares of Z Co.)	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Sales price (see instructions)	(e) Cost or other basis (see instructions)	(f) Gain or (loss) (Subtract (e) from (d))
15,000 Montgomery Pa	07/19/07	04/02/08	5,000.	5,000.	0.
5,000 Montgomery Pa	07/19/07	04/30/08	5,000.	5,000.	0.
5,000 Montgomery Pa	07/19/07	05/07/08	5,000.	5,000.	0.

2 Short-term capital gain from installment sales from Form 6252, line 26 or 37	2	
3 Short-term gain or (loss) from like-kind exchanges from Form 8824	3	
4 Unused capital loss carryover (attach computation)	4	()
5 Net short-term capital gain or (loss). Combine lines 1 through 4	5	

Part II Long-Term Capital Gains and Losses - Assets Held More Than One Year					
(a) Description of property	(b) Date acquired	(c) Date sold	(d) Sales price	(e) Cost or other basis	(f) Gain or (loss)
6					

7 Enter gain from Form 4797, line 7 or 9	7	
8 Long-term capital gain from installment sales from Form 6252, line 26 or 37	8	
9 Long-term gain or (loss) from like-kind exchanges from Form 8824	9	
10 Capital gain distributions (see instructions)	10	161.
11 Net long-term capital gain or (loss). Combine lines 6 through 10	11	161.

Part III Summary of Parts I and II		
12 Enter excess of net short-term capital gain (line 5) over net long-term capital loss (line 11)	12	
13 Net capital gain. Enter excess of net long-term capital gain (line 11) over net short-term capital loss (line 5)	13	161.
14 Add lines 12 and 13. Enter here and on Form 1120, page 1, line 8, or the proper line on other returns. If the corporation has qualified timber gain, also complete Part IV	14	161.

Note. If losses exceed gains, see Capital losses in the instructions.

Part IV Alternative Tax for Corporations with Qualified Timber Gains. Complete Part IV only if the corporation has qualified timber gain under section 1201(b). Skip this part if you are filing Form 1120-RIC. See instructions.

15 Enter qualified timber gain (as defined in section 1201(b)(2))	15	
16 Enter taxable income from Form 1120, page 1, line 30, or the applicable line of your tax return	16	
17 Enter the smallest of: (a) the amount on line 15; (b) the amount on line 16; or (c) the amount on Part III, line 13	17	
18 Multiply line 17 by 15%	18	
19 Subtract line 13 from line 16. If zero or less, enter -0-	19	
20 Enter the tax on line 19, figured using the Tax Rate Schedule (or applicable tax rate) appropriate for the return with which Schedule D (Form 1120) is being filed	20	
21 Add lines 17 and 19	21	
22 Subtract line 21 from line 16. If zero or less, enter -0-	22	
23 Multiply line 22 by 35%	23	
24 Add lines 18, 20, and 23	24	
25 Enter the tax on line 16, figured using the Tax Rate Schedule (or applicable tax rate) appropriate for the return with which Schedule D (Form 1120) is being filed	25	
26 Enter the smaller of line 24 or line 25. Also enter this amount on Form 1120, Schedule J, line 2, or the applicable line of your tax return	26	

Underpayment of Estimated Tax by Corporations

Department of the Treasury
Internal Revenue Service

▶ See separate instructions.
▶ Attach to the corporation's tax return.

2008

Name Calvin, Giordano & Associates Inc.	Employer identification number 65-0013869
---	---

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

Part I Required Annual Payment			
1 Total tax (see instructions)		1	3,567.
2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a		
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method	2b		
c Credit for federal tax paid on fuels (see instructions)	2c		
d Total. Add lines 2a through 2c		2d	
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty		3	3,567.
4 Enter the tax shown on the corporation's 2007 income tax return (see instructions). Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5		4	47,752.
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3		5	3,567.

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must file Form 2220 even if it does not owe a penalty (see instructions).

6 The corporation is using the adjusted seasonal installment method.

7 The corporation is using the annualized income installment method.

8 The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment					
		(a)	(b)	(c)	(d)
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	04/15/2008	06/16/2008	09/15/2008	12/15/2008
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% of line 5 above in each column.	10	892.	892.	891.	892.
11 Estimated tax paid or credited for each period (see instructions). For column (a) only, enter the amount from line 11 on line 15	11				
Complete lines 12 through 18 of one column before going to the next column.					
12 Enter amount, if any, from line 18 of the preceding column	12				
13 Add lines 11 and 12	13				
14 Add amounts on lines 16 and 17 of the preceding column	14		892.	1,784.	2,675.
15 Subtract line 14 from line 13. If zero or less, enter -0-	15				
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16		892.	1,784.	
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17	892.	892.	891.	892.
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18				

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 3rd month after the close of the tax year, whichever is earlier (see instructions). (Form 990-PF and Form 990-T filers: Use 5th month instead of 3rd month.)	Statement 22			
20 Number of days from due date of installment on line 9 to the date shown on line 19				
21 Number of days on line 20 after 4/15/2008 and before 7/1/2008				
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 6\%}{366}$	\$	\$	\$	\$
23 Number of days on line 20 after 06/30/2008 and before 10/1/2008				
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 5\%}{366}$	\$	\$	\$	\$
25 Number of days on line 20 after 9/30/2008 and before 1/1/2009				
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 6\%}{366}$	\$	\$	\$	\$
27 Number of days on line 20 after 12/31/2008 and before 4/1/2009				
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 5\%}{365}$	\$	\$	\$	\$
29 Number of days on line 20 after 3/31/2009 and before 7/1/2009				
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{365}$	\$	\$	\$	\$
31 Number of days on line 20 after 6/30/2009 and before 10/01/2009				
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{365}$	\$	\$	\$	\$
33 Number of days on line 20 after 9/30/2009 and before 1/1/2010				
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{365}$	\$	\$	\$	\$
35 Number of days on line 20 after 12/31/2009 and before 2/15/2010				
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$	\$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	\$ 44.	\$ 35.	\$ 24.	\$ 11.
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120; line 33; or the comparable line for other income tax returns			\$	114.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Name(s) shown on return

Identifying number

Calvin, Giordano & Associates Inc.

65-0013869

Part I Current Year Credit

Important: You may not be required to complete and file a separate credit form (shown in parentheses below) to claim the credit. For details, see the instructions.

1a Investment credit (Form 3468, Part II only) (attach Form 3468)	1a	
b Welfare-to-work credit (Form 8861)	1b	
c Credit for increasing research activities (Form 6765)	1c	
d Low-income housing credit (Form 8586, Part I only) (enter EIN if claiming this credit from a pass-through entity: _____)	1d	
e Disabled access credit (Form 8826) (do not enter more than \$5,000)	1e	
f Renewable electricity production credit (Form 8835, Part I only)	1f	
g Indian employment credit (Form 8845)	1g	
h Orphan drug credit (Form 8820)	1h	
i New markets credit (Form 8874) (enter EIN if claiming this credit from a pass-through entity: _____)	1i	
j Credit for small employer pension plan startup costs (Form 8881) (do not enter more than \$500)	1j	
k Credit for employer-provided child care facilities and services (Form 8882) (enter EIN if claiming this credit from a pass-through entity: _____)	1k	
l Biodiesel and renewable diesel fuels credit (attach Form 8864)	1l	
m Low sulfur diesel fuel production credit (Form 8896)	1m	
n Distilled spirits credit (Form 8906)	1n	
o Nonconventional source fuel credit (Form 8907)	1o	
p Energy efficient home credit (Form 8908)	1p	
q Energy efficient appliance credit (Form 8909)	1q	
r Alternative motor vehicle credit (Form 8910) (enter EIN if claiming this credit from a pass-through entity: _____)	1r	
s Alternative fuel vehicle refueling property credit (Form 8911)	1s	
t Credits for affected Midwestern disaster area employers (Form 5884-A)	1t	
u Mine rescue team training credit (Form 8923)	1u	
v Agricultural chemicals security credit (Form 8931)	1v	
w Credit for employer differential wage payments (Form 8932)	1w	
x Carbon dioxide sequestration credit (Form 8933)	1x	
y Credit for contributions to selected community development corporations (Form 8847)	1y	
z General credits from an electing large partnership (Schedule K-1 (Form 1065-B))	1z	
2 Add lines 1a through 1z	2	
3 Passive activity credits included on line 2 (see instructions)	3	
4 Subtract line 3 from line 2	4	
5 Passive activity credits allowed for 2008 (see instructions)	5	
6 Carryforward of general business credit to 2008. See instructions for the schedule to attach	6	60,682.
7 Carryback of general business credit from 2009 (see instructions)	7	
8 Current year credit. Add lines 4 through 7	8	60,682.

Statement 23

LHA For Paperwork Reduction Act Notice, see instructions.

Form 3800 (2008)

Part II Allowable Credit

9 Regular tax before credits: <ul style="list-style-type: none"> • Individuals. Enter the amount from Form 1040, line 44 or Form 1040NR, line 41 • Corporations. Enter the amount from Form 1120, Schedule J, line 2; or the applicable line of your return • Estates and trusts. Enter the sum of the amounts from Form 1041, Schedule G, lines 1a and 1b, or the amount from the applicable line of your return 		9	26,089.
10 Alternative minimum tax: <ul style="list-style-type: none"> • Individuals. Enter the amount from Form 6251, line 36 • Corporations. Enter the amount from Form 4626, line 14 • Estates and trusts. Enter the amount from Schedule I (Form 1041), line 56 		10	0.
11 Add lines 9 and 10		11	26,089.
12a Foreign tax credit		12a	
b Personal credits from Form 1040, lines 48 through 54 (or Form 1040NR, lines 45 through 49)		12b	
c Credit from Form 8834		12c	
d Non-business alternative motor vehicle credit (Form 8910, line 18)		12d	
e Non-business alternative fuel vehicle refueling property credit (Form 8911, line 19)		12e	
f Add lines 12a through 12e		12f	
13 Net income tax. Subtract line 12f from line 11. If zero, skip lines 14 through 17 and enter -0- on line 18a		13	26,089.
14 Net regular tax. Subtract line 12f from line 9. If zero or less, enter -0-		14	26,089.
15 Enter 25% (.25) of the excess, if any, of line 14 over \$25,000 (see instructions)		15	272.
16 Tentative minimum tax: <ul style="list-style-type: none"> • Individuals. Enter the amount from Form 6251, line 34 • Corporations. Enter the amount from Form 4626, line 12 • Estates and trusts. Enter the amount from Schedule I (Form 1041), line 54 		16	3,567.
17 Enter the greater of line 15 or line 16		17	3,567.
18a Subtract line 17 from line 13. If zero or less, enter -0-		18a	22,522.
b For a corporation electing to accelerate the research credit, enter the bonus depreciation amount attributable to the research credit. (see instructions)		18b	
c Add lines 18a and 18b		18c	22,522.
19a Enter the smaller of line 8 or line 18c		19a	22,522.
Individuals, estates, and trusts: See the instructions for line 19a if claiming the research credit. C corporations: See the line 19a instructions if there has been an ownership change, acquisition, or reorganization.			
b Enter the smaller of line 8 or line 18a. If you made an entry on line 18b, go to line 19c; otherwise, skip line 19c		19b	22,522.
c Subtract line 19b from line 19a. This is the refundable amount for a corporation electing to accelerate the research credit. Include this amount on line 32g of Form 1120 (or the applicable line of your return)		19c	

Part II Allowable Credit (Continued)

Note. If you are not filing Form 8844, skip lines 20 through 24 and enter -0- on line 25.

20	Multiply line 16 by 75%	20	
21	Enter the greater of line 15 or line 20	21	
22	Subtract line 21 from line 13. If zero or less, enter -0-	22	
23	Subtract line 19b from line 22. If zero or less, enter -0-	23	
24	Enter the amount from Form 8844, line 10 or line 12	24	
25	Empowerment zone and renewal community employment credit allowed. Enter the smaller of line 23 or line 24	25	0.
26	Subtract line 15 from line 13. If zero or less, enter -0-	26	25,817.
27	Add lines 19b and 25	27	22,522.
28	Subtract line 27 from line 26. If zero or less, enter -0-	28	3,295.
29a	Enter the investment credit from Form 3468, Part III, line 18 (attach Form 3468)	29a	
b	Enter the work opportunity credit from Form 5884, line 10 or line 12	29b	
c	Enter the alcohol and cellulosic biofuel fuels credit from Form 6478, line 15 or line 17	29c	
d	Enter the low-income housing credit from Form 8586, Part II, line 18 or line 20	29d	
e	Enter the renewable electricity, refined coal, and Indian coal production credit from Form 8835, Part II, line 36 or line 38	29e	
f	Enter the credit for employer social security and Medicare taxes paid on certain employee tips from Form 8846, line 12	29f	
g	Enter the qualified railroad track maintenance credit from Form 8900, line 12	29g	
30	Add lines 29a through 29g	30	
31	Enter the smaller of line 28 or line 30	31	0.
32	Credit allowed for the current year. Add lines 27 and 31. Report the amount from line 32 (if smaller than the sum of lines 8, 24, and 30, see instructions) as indicated below or on the applicable line of your return:	32	22,522.
	<ul style="list-style-type: none"> • Individuals. Form 1040, line 54 or Form 1040NR, line 49 • Corporations. Form 1120, Schedule J, line 5c • Estates and trusts. Form 1041, Schedule G, line 2c 		

Depreciation and Amortization
 (Including Information on Listed Property) OTHER

2008

Attachment
 Sequence No. 67

▶ See separate instructions. ▶ Attach to your tax return.

Name(s) shown on return: Calvin, Giordano & Associates Inc. Business or activity to which this form relates: Other Depreciation Identifying number: 65-0013869

Part I Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I.

1	Maximum amount. See the instructions for a higher limit for certain businesses	1	250,000.
2	Total cost of section 179 property placed in service (see instructions)	2	36,583.
3	Threshold cost of section 179 property before reduction in limitation	3	800,000.
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-	4	
5	Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions	5	250,000.
6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
See Statement 24		36,583.	36,583.
7	Listed property. Enter the amount from line 29	7	
8	Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7	8	36,583.
9	Tentative deduction. Enter the smaller of line 5 or line 8	9	36,583.
10	Carryover of disallowed deduction from line 13 of your 2007 Form 4562	10	
11	Business income limitation. Enter the smaller of business income (not less than zero) or line 5	11	90,660.
12	Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11	12	36,583.
13	Carryover of disallowed deduction to 2009. Add lines 9 and 10, less line 12	13	

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property.)

14	Special depreciation for qualified property (other than listed property) placed in service during the tax year	14	
15	Property subject to section 168(f)(1) election	15	
16	Other depreciation (including ACRS)	16	

Part III MACRS Depreciation (Do not include listed property.) (See instructions.)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2008	17	24,365.
18	If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here		<input type="checkbox"/>

Section B - Assets Placed in Service During 2008 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only - see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a	3-year property					
b	5-year property					
c	7-year property					
d	10-year property					
e	15-year property					
f	20-year property					
g	25-year property		25 yrs.		S/L	
h	Residential rental property	/	27.5 yrs.	MM	S/L	
		/	27.5 yrs.	MM	S/L	
i	Nonresidential real property	/	39 yrs.	MM	S/L	
		/		MM	S/L	

Section C - Assets Placed in Service During 2008 Tax Year Using the Alternative Depreciation System

20a	Class life				S/L	
b	12-year		12 yrs.		S/L	
c	40-year	/	40 yrs.	MM	S/L	

Part IV Summary (See instructions.)

21	Listed property. Enter amount from line 28	21	
22	Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr.	22	60,948.
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

Part V Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No

Table with columns (a) Type of property, (b) Date placed in service, (c) Business/investment use percentage, (d) Cost or other basis, (e) Basis for depreciation, (f) Recovery period, (g) Method/Convention, (h) Depreciation deduction, (i) Elected section 179 cost. Includes rows 25-29.

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person.

If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

Table with columns (a) through (f) Vehicle. Rows 30-36 covering miles driven and personal use questions.

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons.

Table with rows 37-41 and Yes/No columns for employer questions regarding vehicle use policies.

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles.

Part VI Amortization

Table with columns (a) Description of costs, (b) Date amortization begins, (c) Amortizable amount, (d) Code section, (e) Amortization period or percentage, (f) Amortization for this year. Includes rows 42-44.

Sales of Business Property
 (Also Involuntary Conversions and Recapture Amounts
 Under Sections 179 and 280F(b)(2))
 Attach to your tax return.

Name(s) shown on return: **Calvin, Giordano & Associates Inc.** Identifying number: **65-0013869**

1 Enter the gross proceeds from sales or exchanges reported to you for 2008 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20 (see instructions) **1**

Part I Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Casualty or Theft - Most Property Held More Than 1 Year

(a) Description of property	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or other basis, plus improvements and expense of sale	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
2						

3 Gain, if any, from Form 4684, line 45	3
4 Section 1231 gain from installment sales from Form 6252, line 26 or 37	4
5 Section 1231 gain or (loss) from like-kind exchanges from Form 8824	5
6 Gain, if any, from line 32, from other than casualty or theft	6
7 Combine lines 2 through 6. Enter the gain or (loss) here and on the appropriate line as follows: Partnerships (except electing large partnerships) and S corporations. Report the gain or (loss) following the instructions for Form 1065, Schedule K, line 10, or Form 1120S, Schedule K, line 9. Skip lines 8, 9, 11, and 12 below. Individuals, partners, S corporation shareholders, and all others. If line 7 is zero or a loss, enter the amount from line 7 on line 11 below and skip lines 8 and 9. If line 7 is a gain and you did not have any prior year section 1231 losses, or they were recaptured in an earlier year, enter the gain from line 7 as a long-term capital gain on the Schedule D filed with your return and skip lines 8, 9, 11, and 12 below.	7
8 Nonrecaptured net section 1231 losses from prior years (see instructions) See Statement 25	8
9 Subtract line 8 from line 7. If zero or less, enter -0-. If line 9 is zero, enter the gain from line 7 on line 12 below. If line 9 is more than zero, enter the amount from line 8 on line 12 below and enter the gain from line 9 as a long-term capital gain on the Schedule D filed with your return (see instructions)	9

Part II Ordinary Gains and Losses

10 Ordinary gains and losses not included on lines 11 through 16 (include property held 1 year or less):

11 Loss, if any, from line 7	11 ()
12 Gain, if any, from line 7 or amount from line 8, if applicable	12
13 Gain, if any, from line 31	13 1,241.
14 Net gain or (loss) from Form 4684, lines 37 and 44a	14
15 Ordinary gain from installment sales from Form 6252, line 25 or 36	15
16 Ordinary gain or (loss) from like-kind exchanges from Form 8824	16
17 Combine lines 10 through 16	17 1,241.
18 For all except individual returns, enter the amount from line 17 on the appropriate line of your return and skip lines a and b below. For individual returns, complete lines a and b below: a If the loss on line 11 includes a loss from Form 4684, line 41, column (b)(ii), enter that part of the loss here. Enter the part of the loss from income-producing property on Schedule A (Form 1040), line 28, and the part of the loss from property used as an employee on Schedule A (Form 1040), line 23. Identify as from "Form 4797, line 18a." See instructions	18a
b Redetermine the gain or (loss) on line 17 excluding the loss, if any, on line 18a. Enter here and on Form 1040, line 14	18b

Part III Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255

19 (a) Description of section 1245, 1250, 1252, 1254, or 1255 property:	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)
A GTS-225 Topcon TTL Station/stolen	060805	012508
B		
C		
D		

These columns relate to the properties on lines 19A through 19D.		Property A	Property B	Property C	Property D
20	Gross sales price (Note: See line 1 before completing.)	20 5,390.			
21	Cost or other basis plus expense of sale	21 5,390.			
22	Depreciation (or depletion) allowed or allowable	22 1,241.			
23	Adjusted basis. Subtract line 22 from line 21	23 4,149.			
24	Total gain. Subtract line 23 from line 20	24 1,241.			
25	If section 1245 property:				
a	Depreciation allowed or allowable from line 22	25a 1,241.			
b	Enter the smaller of line 24 or 25a	25b 1,241.			
26	If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291.				
a	Additional depreciation after 1975	26a			
b	Applicable percentage multiplied by the smaller of line 24 or line 26a	26b			
c	Subtract line 26a from line 24. If residential rental property or line 24 is not more than line 26a, skip lines 26d and 26e	26c			
d	Additional depreciation after 1969 and before 1976	26d			
e	Enter the smaller of line 26c or 26d	26e			
f	Section 291 amount (corporations only)	26f			
g	Add lines 26b, 26e, and 26f	26g			
27	If section 1252 property: Skip this section if you did not dispose of farmland or if this form is being completed for a partnership (other than an electing large partnership).				
a	Soil, water, and land clearing expenses	27a			
b	Line 27a multiplied by applicable percentage	27b			
c	Enter the smaller of line 24 or 27b	27c			
28	If section 1254 property:				
a	Intangible drilling and development costs, expenditures for development of mines and other natural deposits, and mining exploration costs	28a			
b	Enter the smaller of line 24 or 28a	28b			
29	If section 1255 property:				
a	Applicable percentage of payments excluded from income under section 126	29a			
b	Enter the smaller of line 24 or 29a	29b			

Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30.

30	Total gains for all properties. Add property columns A through D, line 24	30 1,241.
31	Add property columns A through D, lines 25b, 26g, 27c, 28b, and 29b. Enter here and on line 13	31 1,241.
32	Subtract line 31 from line 30. Enter the portion from casualty or theft on Form 4684, line 39. Enter the portion from other than casualty or theft on Form 4797, line 6	32

Part IV Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50% or Less (see instructions.)

	(a) Section 179	(b) Section 280F(b)(2)
33	Section 179 expense deduction or depreciation allowable in prior years	33
34	Recomputed depreciation (see instructions)	34
35	Recapture amount. Subtract line 34 from line 33. See the instructions for where to report	35

Domestic Production Activities Deduction

▶ Attach to your tax return. ▶ See separate instructions.

Name(s) as shown on return		Identifying number
Calvin, Giordano & Associates Inc.		65-0013869
1 Domestic production gross receipts (DPGR)	1	21,796,265.
2 Allocable cost of goods sold. If you are using the small business simplified overall method, skip lines 2 and 3	2	10,255,744.
3 Enter deductions and losses allocable to DPGR (see instructions)	3	11,459,259.
4 If you are using the small business simplified overall method, enter the amount of cost of goods sold and other deductions or losses you ratably apportion to DPGR. All others, skip line 4	4	
5 Add lines 2 through 4	5	21,715,003.
6 Subtract line 5 from line 1	6	81,262.
7 Qualified production activities income from estates, trusts, and certain partnerships and S corporations (see instructions)	7	
8 Add lines 6 and 7. Estates and trusts, go to line 9, all others, skip line 9 and go to line 10	8	81,262.
9 Amount allocated to beneficiaries of the estate or trust (see instructions)	9	
10 Qualified production activities income. Estates and trusts, subtract line 9 from line 8, all others, enter amount from line 8. If zero or less, enter -0- here, skip lines 11 through 19, and enter -0- on line 20	10	81,262.
11 Income limitation (see instructions): <ul style="list-style-type: none"> • Individuals, estates, and trusts. Enter your adjusted gross income figured without the domestic production activities deduction • All others. Enter your taxable income figured without the domestic production activities deduction (tax-exempt organizations, see instructions) 	11	79,299.
12 Enter the smaller of line 10 or line 11. If zero or less, enter -0- here, skip lines 13 through 19, and enter -0- on line 20	12	79,299.
13 Enter 6% of line 12	13	4,758.
14 Form W-2 wages (see instructions)	14	12,612,748.
15 Form W-2 wages from estates, trusts, and certain partnerships and S corporations (see instructions)	15	
16 Add lines 14 and 15. Estates and trusts, go to line 17, all others, skip line 17 and go to line 18	16	12,612,748.
17 Amount allocated to beneficiaries of the estate or trust (see instructions)	17	
18 Estates and trusts, subtract line 17 from line 16, all others, enter amount from line 16	18	12,612,748.
19 Form W-2 wage limitation. Enter 50% of line 18	19	6,306,374.
20 Enter the smaller of line 13 or line 19	20	4,758.
21 Domestic production activities deduction from cooperatives. Enter deduction from Form 1099-PATR, box 6	21	
22 Expanded affiliated group allocation (see instructions)	22	
23 Domestic production activities deduction. Combine lines 20 through 22 and enter the result here and on Form 1040, line 35; Form 1120, line 25; or the applicable line of your return	23	4,758.

Form 1120	Other Income	Statement	1
Description		Amount	
Other Income		773,942.	
Total to Form 1120, Line 10		773,942.	

Form 1120	Taxes and Licenses	Statement	2
Description		Amount	
Payroll taxes		926,316.	
Other taxes		7,713.	
Total to Form 1120, Line 17		934,029.	

	Current Year Contributions	Statement	3
Description		Amount	
Contributions		34,331.	
Total Current Year Contributions		34,331.	

Contributions

Statement 4

Qualified Contributions Subject to 100% Limit

Contribution Subject to Limitation:

Carryover of Prior Years Unused Contributions

For Tax Year 2003	
For Tax Year 2004	
For Tax Year 2005	
For Tax Year 2006	21,974
For Tax Year 2007	

Total Carryover	21,974
Current Year Contributions	34,331
Total Contributions Available	56,305
Taxable Income Limitation as Adjusted	8,811
Excess Contributions	47,494

Allowable Contributions Deduction	8,811
-----------------------------------	-------

Total Contribution Deduction	8,811
------------------------------	-------

Form 1120 Other Deductions Statement 5

Description	Amount
Auto & truck expense	593,670.
Accounting & Legal	690,733.
Insurance - Liab and Other	915,960.
Insurance - Group	466,895.
Office - postage/shipping etc.	36,726.
Licenses	3,449.
Employment expenses/fees	185,750.
Professional clubs/meetings	50,498.
Subscriptions/publications	22,894.
Supplies - office	297,229.
Utilities	342,269.
Errors & Omissions Policy	197,827.
Equipment rentals	458,537.
Travel	157,959.
Dues	15,078.
Equipment supplies	13,118.
Education and seminars	136,854.
Equipment Repairs & Maintenance	41,284.
Meals and Entertainment	88,608.
Total to Form 1120, Line 26	4,715,338.

Net Operating Loss Deduction Statement 6

Tax Year	Loss Sustained	Loss Previously Applied	Loss Remaining	Available This Year
12/31/00	15,315.	15,315.	0.	0.
12/31/02	374,352.	374,352.	0.	0.
12/31/04	253,486.	250,936.	2,550.	2,550.
NOL Available This Year			2,550.	2,550.

Schedule A Cost of Goods Sold - Other Costs Statement 7

Description	Amount
Other Costs - A/P	1,858,061.
Total to Schedule A, Line 5	1,858,061.

Schedule C	Other Dividends	Statement 8
Description		Amount
AG Edwards		291.
Total to Schedule C, Line 17		291.

	Tax Computation	Statement 9
1. Taxable Income	74,541	
2. Lesser of Line 1 or First Bracket Amount . .	0	
3. Line 1 Less Line 2	74,541	
4. Lesser of Line 3 or Second Bracket Amount . .	0	
5. Line 3 Less Line 4	74,541	
6. Income Subject to 34% Tax Rate	0	
7. Income Subject to 35% Tax Rate	74,541	
8. 15 Percent of Line 2	0	
9. 25 Percent of Line 4	0	
10. 34 Percent of Line 6	0	
11. 35 Percent of Line 7	26,089	
12. Additional 5% Surtax.	0	
13. Additional 3% Surtax	0	
14. Total Income Tax		<u>26,089</u>

Schedule L	Other Current Assets	Statement 10	
Description		Beginning of Tax Year	End of Tax Year
Misc. Receivables		6,251.	4,900.
Prepaid Insurance		216,539.	171,447.
Total to Schedule L, Line 6		222,790.	176,347.

Schedule L	Other Investments	Statement 11	
Description		Beginning of Tax Year	End of Tax Year
Other Investments		20,351.	5,608.
Total to Schedule L, Line 9		20,351.	5,608.

Schedule L	Other Current Liabilities	Statement 12	
Description		Beginning of Tax Year	End of Tax Year
Prepaid fees		29,991.	43,322.
State Accrued Taxes		22,180.	0.
Total to Schedule L, Line 18		52,171.	43,322.

Schedule M-1	Taxable Income not Recorded on Books	Statement 13	
Description		Amount	
Accounts receivable prior year		7,376,068.	
Total to Schedule M-1, Line 4		7,376,068.	

Schedule M-1	Other Expenses Recorded on Books not Deducted in this Return	Statement 14
--------------	---	--------------

Description	Amount
Political contributions	15,115.
Accounts Payable - cash basis	794,676.
Other payables - cash basis	43,322.
Penalties	5,057.
Insurance	34,646.
Total to Schedule M-1, Line 5	892,816.

Schedule M-1	Other Income Recorded on Books not Included in this Return	Statement 15
--------------	---	--------------

Description	Amount
Accounts receivable - cash basis	7,848,156.
Total to Schedule M-1, Line 7	7,848,156.

Schedule M-1	Other Deductions in this Return not Charged Against Book Income	Statement 16
--------------	--	--------------

Description	Amount
Prepaid Insurance	27,899.
Accounts payable prior year	390,066.
Other payables prior year	29,991.
Domestic Production Activity Deduction	4,758.
Total to Schedule M-1, Line 8	452,714.

Schedule M-2	Unappropriated Retained Earnings - Other Decreases	Statement 17
Description		Amount
Federal taxes paid for prior year		47,752.
Total to Schedule M-2, Line 6		47,752.

Form 4626

AMT Contribution Limitation

Statement 18

1) Regular taxable income before NOL, charitable contributions, and Domestic Production Activities Deduction (DPAD)	90,660
2) Add: Other AMT adjustment and preference items other than ACE, charitable contributions, and DPAD	-8,432
Capital loss carryback	
3) Preadjustment AMTI before ACE, charitable deductions, NOL, and DPAD	82,228
4) ACE adjustment items	411
5) ACE without charitable contributions (line 3 plus line 4)	82,639
6) Line 5 less line 3 (enter excess as a negative amount)	411
7) Multiply line 6 by 75%. Enter result as a positive amount	308
8) Enter excess of the corporation's prior year net increases in AMTI due to ACE	
9) ACE adjustment: If line 6 is positive or zero enter the amount from line 7 here as a positive amount If line 6 is negative, enter the smaller of line 7 or line 8 here as a negative amount	308
10) AMTI without charitable contributions, NOL and DPAD (line 3 plus line 9)	82,536
11) Contribution limitation to calculate 90% AMTI limitation for NOL (line 10 plus special deductions not previously included in the ACE adjustment on line 9 above, multiplied by 10%)	8,254
12) Total available contributions	56,965
13) Contribution deduction to calculate 90% AMTI limitation for NOL (lesser of line 11 or line 12)	8,254
14) AMTI for purposes of 90% NOL Limitation (line 10 less line 13)	74,282
15) NOL limitation (90% of line 14)	66,854
16) Total NOL available	14,173
17) AMT NOL (lesser of line 15 or line 16)	14,173
18) AMTI for charitable deduction limitation (line 10 plus special deductions less AMT NOL on line 17)	68,363
19) 10% of line 18	6,836
20) AMT charitable deduction (lesser of Line 12 or line 19)	6,836
21) Regular contribution deduction	8,811
22) AMT contribution adjustment (line 21 less line 20)	1,975

Form 4626	AMT Contributions	Statement 19
<hr/>		
Carryover of Prior Years Unused Contributions		
For Tax Year 2003		
For Tax Year 2004		
For Tax Year 2005		
For Tax Year 2006	22,634	
For Tax Year 2007		
	<hr/>	
Total Carryover		22,634
Current Year Contributions		34,331
		<hr/>
Total Contributions		56,965
10% of Taxable Income as Adjusted		6,836
		<hr/>
Excess Contributions		50,129
		<hr/>
Allowable Contributions		6,836
		<hr/>

Form 4626	Other AMT Adjustments	Statement 20
Description		Amount
Charitable Contributions		1,975.
Domestic Production Activity Deduction Adjustment		1,066.
Total to Form 4626, Line 2o		3,041.

Form 4626	Alternative Minimum Tax NOL Deduction		Statement 21
Tax Year	Loss Sustained	Loss Previously Applied	Loss Remaining
12/31/02	393,714.	393,714.	0.
12/31/03	22,280.	22,280.	0.
12/31/04	273,926.	259,753.	14,173.
AMT NOL Carryover Available this Year			14,173.

Form 2220	Computation of Underpayment Penalty					Statement 22
Q T R	EVENT AMOUNT TYPE	* REMAINING UNDERPAYMENT	PERIOD OF UNDERPAYMENT		DAYS INT RATE	AMOUNT OF PENALTY
A	Q	892.	04/15/2008	06/30/2008	76 6.00%	11.
	R	892.	06/30/2008	09/30/2008	92 5.00%	11.
	R	892.	09/30/2008	12/31/2008	92 6.00%	13.
	R	892.	12/31/2008	03/15/2009	74 5.00%	9.
B	Q	892.	06/15/2008	06/30/2008	15 6.00%	2.
	R	892.	06/30/2008	09/30/2008	92 5.00%	11.
	R	892.	09/30/2008	12/31/2008	92 6.00%	13.
	R	892.	12/31/2008	03/15/2009	74 5.00%	9.
C	Q	891.	09/15/2008	09/30/2008	15 5.00%	2.

R	891.	09/30/2008	12/31/2008	92	6.00%	13.
R	891.	12/31/2008	03/15/2009	74	5.00%	9.

D

Q	892.	12/15/2008	12/31/2008	16	6.00%	2.
R	892.	12/31/2008	03/15/2009	74	5.00%	9.

Total to Form 2220, Line 38

114.

Event Type: Q = Amount underpaid at start of quarter
 P = Payment
 W = Withholding
 R = Interest rate change
 L = Switch to or from a leap year

Form 3800 Carryover of General Business Credits Statement 23

Year	Type of Credit	Original Credit	Previously Applied	Currently Available
2005	Katrina Employee Retention	139,146.	78,464.	60,682.
	Totals	139,146.	78,464.	60,682.
	Less to Form 4255, Line 12			0.
	Total to Form 3800, Line 6			60,682.

Form 4562 Part I - Section 179 Expense Statement 24

(a) Description of Property	(b) Cost	(c) Elected Cost
GMS - Handheld GPS	6,195.	6,195.
GMS - Handheld GPS	6,196.	6,196.
GMS - Handheld GPS	6,195.	6,195.
GMS - Handheld GPS	6,196.	6,196.
TOPCON GTS235W Serial #273743	6,106.	6,106.
Electric Punch Binding	2,228.	2,228.
NetGear Server - External Hard Drive	1,758.	1,758.
Dell M4300 Laptop	1,709.	1,709.
Total to Form 4562, Part I, Line 6	36,583.	36,583.

Form 4797

Section 1231 Losses From Prior Years

Statement 25

	<u>Loss Sustained</u>	<u>Loss Previously Recaptured</u>	<u>Loss Remaining</u>
Tax Year 2003			
Tax Year 2004			
Tax Year 2005			
Tax Year 2006	204		204
Tax Year 2007			
Total Remaining Section 1231 Losses from Prior Years			204

COST PROPOSAL FORM

Print name of Proposer (company name)

CALVIN, GIORDANO & ASSOCIATES, INC.

To provide Building Department Services in accordance with the Contract Documents for:

RFP # FY 2011-2012-010 BUILDING DEPARTMENT SERVICES

The undersigned, as Proposer, hereby declares that the only person or persons interested in the proposal, as principal or principals, is or are named herein and that no other person than herein mentioned has any interests in the Proposal of the contract to which the Work pertains; that this Proposal is made without connection or arrangement with any other person, company, or parties making Bids or Proposals and that the Proposal is in all respects fair and made in good faith without collusion or fraud.

The Proposer further declares that he has examined the requirements and scope of work; that he has made sufficient investigations to fully satisfy himself that such sites are suitable for this Work; and he assumes full responsibility therefore; that he has examined the technical specifications and plans for the Work and from his own experience or from professional advice that the technical specifications are sufficient for the Work to be done and he has examined the other Contract Documents relating thereto, including the Instructions to Proposers, Contract, Proposal, Detailed Scope of Work/Specifications, Qualification Statement, Public Entity Crime Form and Insurance requirements and he has read all addenda prior to the opening of Proposals, and that he has satisfied himself fully, relative to all matters and conditions with respect to the Work to which this proposal pertains.

The Proposer proposes and agrees, if this Proposal is accepted, to timely execute a contract with the City in the form attached and to furnish all necessary materials, all equipment, all necessary, tools, apparatus, means of transportation, and employees necessary to complete the Work specified in the Proposal and Contract, and called for by the specifications and in the manner specified and to timely submit all required bonds and insurance certificates.

NOTE: ANY SCHEDULE OF PROPOSAL ITEMS ARE MERELY ILLUSTRATIVE OF THE MINIMUM AMOUNT/QUANTITY OF WORK TO BE PERFORMED UNDER THE CONTRACT. IN THE CASE OF ANY CONFLICT BETWEEN THIS SCHEDULE OF PROPOSAL ITEMS AND THE CONTRACT DOCUMENTS, THE CONTRACT DOCUMENTS WILL PREVAIL.

The Proposer further proposes and agrees to comply in all respects with the time limits for commencement and completion of the Work as stated in the contract form.

The Proposer agrees to execute a contract and furnish the executed contract, all required bonds, insurance certificates, and other required information to City within five (5) calendar days after date of award of contract. Failure on the part of the Proposer to timely comply with this provision shall

give City all rights and remedies set forth in the Instructions to Proposers.

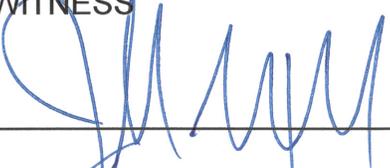
It is understood that the unit prices quoted or established for a particular item are to be used for computing the amount to be paid to the Contractor, based on the Work actually performed as determined by the contract and the City. However, in utilizing the schedule, the Proposer agrees that in no event shall compensation paid to the Proposer under the contract exceed the dollar amount of the Proposer's proposal amount, as set forth in the attached proposal form.

In no event shall the City be obligated to pay for work not performed or materials not furnished.

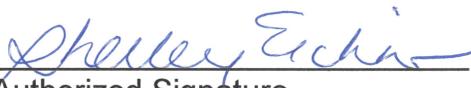
Broward County Receipt #315-316

Proposer's Occupational License No. State/County/Cert/Reg: EB0000514

WITNESS





By: 

Authorized Signature
Shelley Eichner, AICP, Senior Vice President

(SEAL)

COST PROPOSAL FORM SHEET – OPTION I

YEAR 1 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fee as an annual fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. (provide detail as needed).	\$ N/A _____

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	<p>N/A</p> <p>YES <input type="checkbox"/> NO <input type="checkbox"/></p>

Office space	
Utilize _____ (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	<p>N/A</p> <p>\$13,900</p>

City Vehicles	
Purchase City vehicles, # of vehicles _____, if yes how much \$_____.	<p style="text-align: center;">N/A</p> <p style="text-align: center;">YES <input type="checkbox"/> NO <input type="checkbox"/></p>

Any variances to the specifications, plans, RFP and/or the Contract must be specified here (provide additional pages if necessary):

N/A

COST PROPOSAL FORM SHEET – OPTION II

YEAR 1 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fixed and/or Percentage fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. If utilizing a percentage fee your firm must attached the basis for Calculation to a fixed fee equivalent.	80% of all applicable revenues collected retained by CGA/MTC: 20% Returned to the City*

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	YES <input type="checkbox"/> NO <input checked="" type="checkbox"/>

Office space	
Utilize 602 (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	\$13,900 \$18,060

City Vehicles	
<p>Purchase City vehicles, # of vehicles _____, if yes how much \$ _____.</p> <p>CGA/MTC will lease new fuel efficient vehicles.</p> <p>YES <input type="checkbox"/> NO <input checked="" type="checkbox"/></p>	

Any variances to the specifications, plans, RFP and/or the Contract must be specified here (provide additional pages if necessary):

*On year #1 only, City will guarantee and provide revenue to the
CGA/MTC Team in an amount to equal actual expenses; should
revenues collected be less than year #1 actual expenses.
Additionally, the CGA/MTC Team proposes, and will negotiate with the
City specific revenue thresholds; which if attained in any year will
result in additional returns to the City above the 20% level.

COST PROPOSAL FORM SHEET – OPTION I

YEAR 2 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fee as an annual fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. (provide detail as needed).	\$ N/A _____

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	N/A
	YES <input type="checkbox"/> NO <input type="checkbox"/>

Office space	
Utilize _____ (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	N/A \$13,900

COST PROPOSAL FORM SHEET – OPTION II

YEAR 2 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fixed and/or Percentage fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. If utilizing a percentage fee your firm must attached the basis for Calculation to a fixed fee equivalent.	80% of all applicable revenues collected retained by CGA/MTC: \$ <u>20% Returned to the City</u>

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	YES <input type="checkbox"/> NO <input checked="" type="checkbox"/>

Office space	
Utilize 602 (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	\$18,060 \$13,900

COST PROPOSAL FORM SHEET – OPTION I

YEAR 3 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fee as an annual fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. (provide detail as needed).	\$ N/A _____

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	N/A
	YES <input type="checkbox"/> NO <input type="checkbox"/>

Office space	
Utilize _____ (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	N/A \$13,900

COST PROPOSAL FORM SHEET – OPTION II

YEAR 3 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fixed and/or Percentage fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. If utilizing a percentage fee your firm must attached the basis for Calculation to a fixed fee equivalent.	80% of all applicable revenues collected retained by CGA/MTC: \$ <u>20% Returned to the City</u>

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	YES <input type="checkbox"/> NO <input checked="" type="checkbox"/>

Office space	
Utilize 602 (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	\$18,060 \$13,900

COST PROPOSAL FORM SHEET – OPTION I

YEAR 4 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fee as an annual fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. (provide detail as needed).	\$ N/A _____

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	N/A
	YES <input type="checkbox"/> NO <input type="checkbox"/>

Office space	
Utilize _____ (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	N/A \$13,900

COST PROPOSAL FORM SHEET – OPTION II

YEAR 4 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fixed and/or Percentage fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. If utilizing a percentage fee your firm must attached the basis for Calculation to a fixed fee equivalent.	80% of all applicable revenues collected retained by CGA/MTC: \$ <u>20% Returned to the City</u>

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	YES <input type="checkbox"/> NO <input checked="" type="checkbox"/>

Office space	
Utilize <u>602</u> (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	\$18,060 \$13,900

COST PROPOSAL FORM SHEET – OPTION I

YEAR 5 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fee as an annual fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. (provide detail as needed).	\$ N/A _____

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	N/A
	YES <input type="checkbox"/> NO <input type="checkbox"/>

Office space	
Utilize _____ (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	N/A \$13,900

COST PROPOSAL FORM SHEET – OPTION II

YEAR 5 OF CONTRACT TERM

No cost increase will be accepted during the initial contract period of one (1) year.

For purposes of cost evaluation the City Manager will be reviewing only the first item/box in Option I and Option II.

	<u>TOTAL</u>
Provide your firm's fixed and/or Percentage fee, which includes all expenses, including travel, for the services outlined in the RFP. Fees will be invoiced monthly, in twelve (12) equal installments. If utilizing a percentage fee your firm must attached the basis for Calculation to a fixed fee equivalent.	80% of all applicable revenues collected retained by CGA/MTC: 20% Returned to the City \$ _____

Additional Charges/Credits	
Utilize current software; if yes the credit is \$18,500 per year.	\$18,500
	YES <input type="checkbox"/> NO <input checked="" type="checkbox"/>

Office space	
Utilize 602 (insert # of square feet) of office space at \$2.50 per square feet per month. Maximum available 602 feet. Minimum Annual Required for Permit Count 464 sq. feet	\$18,060 \$13,900



SECTION 14 – PERFORMANCE MEASURES

The City's expected Performance Measures which Contractor must meet or exceed the Performance Measures found in Exhibit B. This section must describe proposed methods of tracking the expected Performance Measures and the approach to provide the required services.

The CGA/M.T.C Team understands that the first steps towards meeting or exceeding the established performance measures involve evaluating the existing operational structure, identifying efficiencies, reviewing the fee schedule, and implementing a transition plan. While the CGA/M.T.C Team understand that over the past year attempts were made to streamline the building department review process, including a Building Division Strategic Plan (dated August 22, 2011) prepared by staff, the CGA/M.T.C Team has a proven track record of successfully integrating our team and approach into a public/private partnership that not only meets, but often exceeds the performance measures established in the municipalities we partner with.

Approach to successful delivery of building and permitting services: The CGA/M.T.C Team provides customized government services to cities and counties in Florida, Georgia, and Virginia. The CGA/M.T.C Team will offer a variety of Building Department Services to the City of Hallandale Beach that will be customized to the needs and desired image of the City. Personnel are selected for their qualifications, abilities, and professionalism. Training and mentoring is geared toward assuring the highest standards of service. Property owners, contractors, developers, and City Administration and staff will experience helpful, efficient, and professional assistance and responses to their needs. The submittal of permits and plans shall be handled in a friendly and organized manner. The review of plans and permits will be done in order to verify compliance with all applicable codes, ordinances, and laws. The reviewers shall also provide comments regarding conflicting or incomplete details that would otherwise cause costly delays for the applicants during the construction phase of the projects. All comments shall be clearly documented and available to applicants and other interested persons. Inspections shall be performed in a thorough and professional manner with emphasis on clear communication and documentation. At the end of a permit process all documents shall be archived thoroughly for future reference.

Innovative performance ideas and concepts: The CGA/M.T.C Team Services are always evolving toward improvements in technology and new approaches to Building Department Services. The CGA/M.T.C Team is constantly improving their own INKforce permit software to meet the needs of changing codes, ordinances, and laws. The CGA/M.T.C Team will use these concepts to incorporate improvements into the City of Hallandale Beach permit system and the desired cultures and images of the City. The CGA/M.T.C Team is always looking for better ways to deliver information to the permit applicant and the public through improved procedures and technology.

All vehicles will be outfitted with a laptop and will be required to input inspection results immediately into the INKforce software system.

Describe the method employed to ensure prompt service, customer satisfaction, prompt complaint resolution, effective personnel performance and training, and timely initiation and completion of work.

Approach to meeting customer service requirements: Responses to inquiries over the phone, at the counter, in the field, and through emails shall be handled in an accurate, timely, and friendly manner. The same emphasis on professionalism shall be apparent with all facets of the operation, including administration, clerical, plan reviews, inspections, and plan review notifications. Through training, mentoring and continuous monitoring, the customer service standards shall be kept at the highest level. The Project Manager will be available at all times to building department staff and city administration to



deal with whatever issues may arise. Alternate personnel, including the Contract Administrator and Transition Coordinator will be available should the project manager be unavailable.

The CGA/M.T.C Team is well-known for their customer service skills throughout Florida. We strive to provide a professional, welcoming atmosphere in the Building Department. It is our goal to work with customers to reach optimum outcomes. Our staff will blend in well with the City staff to create a cohesive working relationship. CGA is able to assist the City staff with implementing additional customer service standards which include scripting for telephone and counter etiquette, as well as appearance and non-verbal issues if requested.

The CGA/M.T.C Team can assure the City that customer service is of extreme importance as our reputation depends on it. It is our goal to assist contractors, developers and property owners in a courteous and professional manner. Rather than saying "No" to a customer, we believe it is important to try to find a way to assist them in achieving their goal and yet ensure the Florida Building Code and all other related codes are complied with.

The CGA/M.T.C Team is committed to providing efficient, prompt, time-sensitive responses to all requests. Our staff strives to provide friendly, professional customer service. It is encouraged that the City contact our references to confirm the satisfaction of our clients in regards to customer satisfaction

Inquiries and Complaints: Staff will receive all inquiries made via phone, fax, e-mail, or in person. They will, if possible, immediately provide answers or provide direction to address these inquiries. If it is not possible to immediately address these inquiries, they will be directed to the appropriate staff. All inquiries or complaints will be addressed within 24 hours.

Personnel Performance and Training: CGA Human Resources Department will meet with current city staff to ensure that they all become familiar with CGA policies and procedures and are aware of the benefits packages that CGA offers all of its employees. Both the Project Manager and Transition Coordinator will introduce city staff to other CGA employees at the main office to familiarize themselves with the new vehicles, computers and software. City staff becoming part of the CGA Team will receive immediate training on the INKforce software program. One of the added benefits of the INKforce software package is the fact that it was designed, developed, implemented and maintained by CGA. If there is an issue where staff needs additional training all aspects are handled in house.

Our proposed staffing plan consists of the existing CGA/M.T.C Team and as well as city; all of which have worked in Broward County and are licensed as a building inspector and/or plans reviewer by the Broward County Board of Rules and Appeals. Therefore, there would be no need for provisional licenses.

Initiating and managing the "Core Service Areas": The INKforce™ Building and Permitting Tracking software (BPT) is a turn-key web-based solution which enables both contractors and residents the ability to streamline the building and permitting process with this end-to-end solution. All key functions including registration, application, payment of fees, plan reviews, approvals, and even messaging is accomplished online which frees up valuable time for staff.

INKforce™ BPT dynamically filters and routes each application to the appropriate parties while load balancing each request based on its complexity. **Paper trail inspections are a thing of the past. The BPT module allows inspectors to record their inspections in real time directly from the field by utilizing bar code technology and wireless handheld devices.** The BPT module creates and tracks all permit associated documents throughout their entire life cycle, deliver inspection status and alerts field inspectors, while providing web-based reports, citations and notifications to both residents and government staff.



General Capabilities

- Manages the lifecycle of a permit electronically
- Global and localized inspection configuration
- Creation of unlimited job types
- Automatic fee configuration
- Customizable fees administration
 - Fixed fees
 - Percentage fees
 - Sliding scale fees
 - Quantity based fees
- Permit sequence history monitoring
- User based auditing
- Building code integration to support ISO standards
- Property management administration
- Contractor profile management system
- Full GIS integration
- Permit requirements analyzer
- Imaging and document management storage
- Real time inspection routing (GPS tracking on vehicles)
- Global and localized permit requirements configuration
- Online permit applications
- Bulk inspection assignments
- Plans inventory management
- Plan review module to meet with ISO standards
- Executive console monitoring
- Inspections are dynamically displayed on Permit Cards

Searching Capabilities

- By folio/pin, All related permit data, owner, address, or GIS
- Property history
- By region or zone
- Contractor
- Building codes

Bar Codes

- All bar codes are related to the original permit
- All applications are bar coded for to avoid redundancy in data entry
- All hard copy documents submitted by the application are bar coded with labels
- Permit cards are bar coded

GIS Capabilities

- Identify property, owner, folio, etc via G.I.S.
- Find property on map
- Turn on/off layers
- Print map
- Schedule inspections / follow ups via GIS
- Create and manage zones geographically



Security Capabilities

- Manage users based license type
- Manage groups and associated users to those groups (Building Reviewers, Permit Administrators, Inspectors, Contractors, Residents)
- Objects in database (Tables, Controls, Store procedures)
- Manage permissions
- Maintain building code database
- De-Activate un-used records

Reports Capabilities

- Multiple out-of-the box reports
- Create any custom report on system fields
- Render reports to any format (PDF, XML, DOC, XLS, HTML)
- Graphical reports functionality standard

Payment

- Accept credit/debit cards, check or money order
- Payments can be made in person, over the phone or on-line

Provide detailed information on how your firm will communicate with assigned City staff prior to, during and after the Contract commencement.

Communication/Transition Plan: The CGA/M.T.C Team has extensive experience carrying out the transition process with a variety of municipalities. The CGA/M.T.C Team has participated in the successful transitions of several municipal governments including the startup of newly incorporated municipalities, such as West Park and Weston, Florida and Dunwoody, Georgia.

The CGA/M.T.C Team understands that each municipality has unique needs and established protocol and every transition is different. The CGA/M.T.C Team is committed to working closely with the City of Hallandale Beach in all phase of the transition and establish a clear line of communication so that the transition is as seamless as possible. To aid in this transition, CGA has established (in addition to the Project Manager) a Transition Coordinator. Mr. Richard Cannone will fill the role of Transition Coordinator and through his knowledge base of both the City's and CGA's internal and external operations, we believe there will be a seamless transition into this public/private partnership.

An additional service area that sets CGA apart from other competitors is the fact that CGA is multi-dimensional; in addition to building services, CGA can and has provided engineering, planning, zoning, code enforcement, landscape architecture review and inspection, construction management, survey and IT solutions. Simply stated, the meeting and/or exceeding the performance measures outlined in the RFP are our top priority and CGA is committed to make whatever resources we have available to ensure a successful public/private partnership.

CGA understands and appreciates the importance to the City's elected officials, present staff, residents and various customers that it is imperative that a seamless transition take place from existing service, to one that is provided by a new "Team" consisting of the City's Building Official and CGA's dedicated staff. CGA's veteran staff comes with an understanding and appreciation that they will become an integral part of The City of Hallandale Beach, with the award of this contract. The Transition Plan includes these three basic components, and can begin almost concurrently with each other.



1. Information Gathering: The first component would include the necessary research and meeting(s) with the City Manager, the current Building Official and any other individuals whom the City deems necessary. This would establish the appropriate and essential lines of communication. We would also expect that the exact requirements and expectations of the City would be expressed and discussed during this initial meeting. This phase would include discussions concerning the existing City Staff and the direction the City would like to take with specific employees and the process that needs to be followed. We understand the impact that this agreement may have, and will do everything to be sensitive and flexible both during the transition and afterwards. Part of this component would also address issues such as vehicles, office equipment, paper goods, computers and all the other hardware and equipment necessary to operate a first class Building Department. Although the CGA/M.T.C Team has done some research on the past and present work load of the City's Building Department, additional information on existing projects, future projects and long term plans for the City will be essential.

2. Evaluation and Recommendations for Improvement: The second component consists of evaluating the present business practices, the service and staffing levels. This would include the following and may run concurrently with first component if desired by the City. The CGA/M.T.C senior staff will review all policies, procedures, checklists, etc. that are now utilized. The CGA/M.T.C Team will review these various documents to evaluate their efficiency and effectiveness, and to determine whether procedures and policies are being followed. This task would include observing administrative and technical personnel to determine customer service awareness and delivery. We would also want to introduce CGA's staff to the various software suites that the Building Department utilizes and do any necessary training.

During this phase, the CGA/M.T.C Team would also want to begin the review of the record keeping and archiving procedures including both paper and electronic documents. When these tasks have been completed a report would be created and made available to the Building Official and the City Manager for their review. This report would include any recommendations for improvement or adjustment to existing staffing levels, processes and procedures. At the direction of the City, the CGA/M.T.C Team would adjust or rewrite the written procedures and policies, create the appropriate work flow charts and checklists, and create a new Organizational Chart.

3. Timetable: Building Department Services may begin upon finalizing the contract and within one day of providing notice.

Provide detailed examples of reports and data that will be provided and how often reports will be submitted to the City's Contract Manager.

Reporting: In keeping with the City's current protocol of monthly departmental reports, the CGA/M.T.C Team is committed to meeting the deadlines established by the City's Contract Manager. CGA will also submit a monthly financial report to reconcile all revenues collected by the CGA/M.T.C Team. **(See sample reports on the following pages.)**

Furthermore, because of the adaptability of the INKforce software, the CGA/M.T.C Team will be able to tailor specific reports that include a comparative analysis of data based upon the performance measures established in the RFP. As previously outlined, the reporting capabilities include:

- Multiple out-of-the box reports
- Create any custom report on system fields
- Render reports to any format (PDF, XML, DOC, XLS, HTML)
- Graphical reports functionality standard

CITY OF PEMBROKE PINES

Inspections / Plan Review Status Report

Type	Week	Discipline	User Name	Application ID
Inspections	01/01/2012 - 01/07/2012	Electrical Inspection	Kropp, George	41
			Licitra, Ted	6
			Discipline Total:	47
		Engineering Inspection	Angel, Walter	4
			Hinson, Ron	4
			Jones-Ruff, Sherrell	1
			Discipline Total:	9
		Fire Inspection	Hallich, Shawn	1
			Martinez, Marino	4
			Testagrossa, Mike	8
			Discipline Total:	13
		Mechanical Inspection	Reboiro, Manuel	36
			Discipline Total:	36
		Plumbing Inspection	Flemming, Paul	5
			Vinas, Otto	10
			Discipline Total:	15
		Structural Inspection	Angel, Walter	1
			Brandes, Gloria	1
			Busha, John	29
			Desharnais, George	2
			Jones-Ruff, Sherrell	1
			Lamastro, Jerry	35
			Maderal, Jose	33
			Discipline Total:	102

CITY OF PEMBROKE PINES

Inspections / Plan Review Status Report

Inspections	01/01/2012 - 01/07/2012	Zoning Inspection		
			Piper, Dean	4
			Discipline Total:	4
			Week Total:	226
	01/03/2010 - 01/09/2010	Electrical Inspection		
			,	2
			Gonzalez, Emilio	34
			Jones-Ruff, Sherrell	1
			Kropp, George	8
			Licitra, Ted	10
			Perez, Valentino	46
			Discipline Total:	101
		Engineering Inspection		
			,	3
			Angel, Walter	4
			Frame, Judy	1
			Hinson, Ron	1
			Jones-Ruff, Sherrell	2
			McLaughlin, Joseph	1
			Discipline Total:	12
		Fire Inspection		
			,	2
			Bennett, Lee	2
			Finger, David	3
			Hallich, Shawn	1
			Jones-Ruff, Sherrell	1
			Kemp, Trae	4
			Testagrossa, Mike	8
			Discipline Total:	21
		Mechanical Inspection		
			,	4
			Blankenship, Kathy	1
			Gonzalez, Robert	2

CITY OF PEMBROKE PINES

Inspections / Plan Review Status Report

Inspections	01/03/2010 - 01/09/2010	Mechanical Inspection	Hammond, Gene	47	
			Reboiro, Manuel	12	
			Discipline Total:	66	
		Plumbing Inspection	,	3	
			Flemming, Paul	13	
			Shea, Kathleen	1	
			Vinas, Otto	67	
			Discipline Total:	84	
			Structural Inspection	,	5
		Angel, Walter		1	
		Blankenship, Kathy		2	
		Busha, John		72	
		Desharnais, George		1	
		Jones-Ruff, Sherrell		1	
		Lamastro, Jerry		65	
		Maderal, Jose		102	
		Maglietta, Joanne		1	
		Martinez, Martha		2	
		Ozuna, Daniel		1	
		Rodriguez, Timothy		3	
		Discipline Total:		256	
		Zoning Inspection		Blankenship, Kathy	1
				Piper, Dean	2
			Yaciuk, Joseph	1	
			Discipline Total:	4	
				Week Total:	544
		01/10/2010 - 01/16/2010	Electrical Inspection	,	4
Brandes, Gloria	4				
Crandon, Frank	20				
Gonzalez, Emilio	30				
Ingram, Brenda	1				

Report Run Date: 1/9/2012 8:00:02 AM



City of Pompano Beach
 100 West Atlantic Boulevard
 Pompano Beach, Florida 33060

Code Compliance Summary Report

From 1/30/2011 To 1/12/2012 Corridor (All)

Case Totals for Period

Cases Open at Start of Period	0
Cases Opened During Period	4228
Cases Opened as result of Complaint	3496
Cases Closed During Period	3590
Cases Closed before reaching Special Magistrate	3387
Cases Open at End of Period	637
Inspections	4889
Reinspections	6366
Total	11255

Case Summary by Officer

Officer	Open at Start	Opened During Period	Opened as result of Complaint	Closed During Period	Closed before reaching Special Magistrate	Open at End of Period
E. Baker/Zone 1	0	375	291	315	315	60
E. Wallace/Zone 6	0	174	91	137	137	37
H. Julceus/Zone 4	0	41	37	14	14	27
K. Brien/Zone 8	0	476	394	426	423	50
L. Mathe/Zone 2	0	730	651	616	612	114
M. Rinaldi/Zone 6	0	362	284	298	295	64
M. Santos/Admin	0	228	200	195	174	33
R. Cherenfant/Zone 3	0	249	217	214	211	35
R. Santos/Zone 5	0	755	661	711	694	44
S. Marchan/Admin	0	572	443	473	343	98
T. Torres/Zone 7	0	91	84	55	55	36
W. Dubisky/Zone 7	0	175	143	136	114	39
Total	0	4228	3496	3590	3387	637



City of Pompano Beach
 100 West Atlantic Boulevard
 Pompano Beach, Florida 33060

Code Compliance Summary Report

From 1/30/2011 To 1/12/2012 Corridor (All)

Inspections by Officer

Officer	Inspections	Reinspections	Total
E. Baker/Zone 1	486	576	1062
E. Wallace/Zone 6	399	616	1015
H. Julceus/Zone 4	49	19	68
K. Brien/Zone 8	662	677	1339
L. Mathe/Zone 2	1018	1653	2671
M. Rinaldi/Zone 6	633	861	1494
M. Santos/Admin	1	0	1
R. Cherenfant/Zone 3	355	387	742
R. Only/1	2	0	2
R. Santos/Zone 5	940	1175	2115
S. System/	1	0	1
T. Torres/Zone 7	138	103	241
W. Dubisky/Zone 7	205	299	504
Total	4889	6366	11255

Summary of Cases Opened by Incident Type

Incident Type	Number
Nuisance	1869
Zoning Violations	660
Inoperative vehicles	394
Nuisance/Abandoned Homes	257
Sign Violations	192
Water Restriction Violations	149
Neighbor complaint	116
Nuisance/Vacant Lot	106
Business Tax Receipts	101
Landscape Violations	66
Commercial Vehicles	63
Minimum Standards for dwellings	63
Web Citizen Complaint	63



City of Pompano Beach
 100 West Atlantic Boulevard
 Pompano Beach, Florida 33060

Code Compliance Summary Report

From 1/30/2011 To 1/12/2012 Corridor (All)

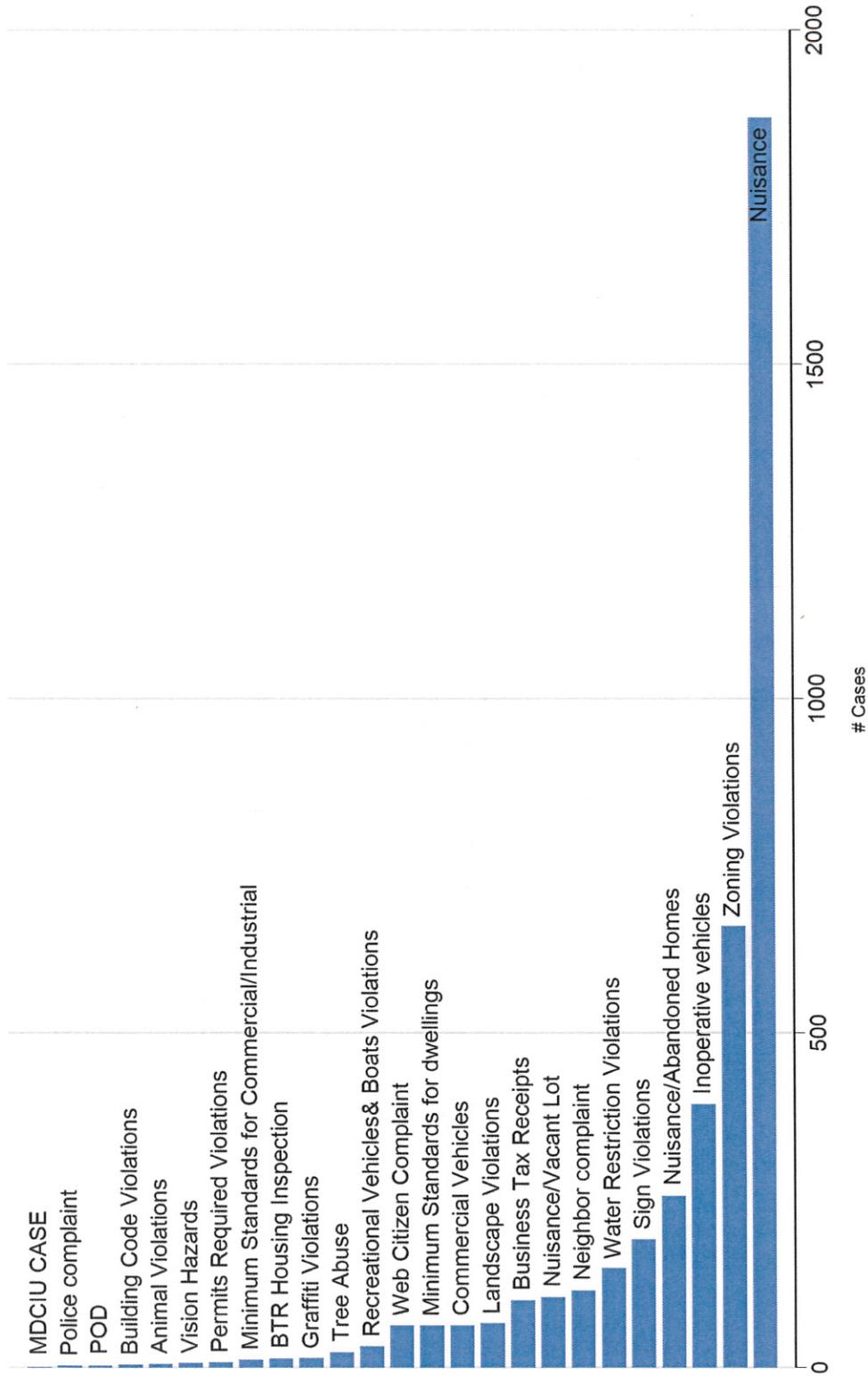
Incident Type	Number
Recreational Vehicles& Boats Violations	32
Tree Abuse	23
Graffiti Violations	15
BTR Housing Inspection	14
Minimum Standards for Commercial/Industrial	12
Permits Required Violations	8
Vision Hazards	7
Animal Violations	6
Building Code Violations	5
POD	3
Police complaint	3
MDCIU CASE	1
Total	4228

Revenue Summary

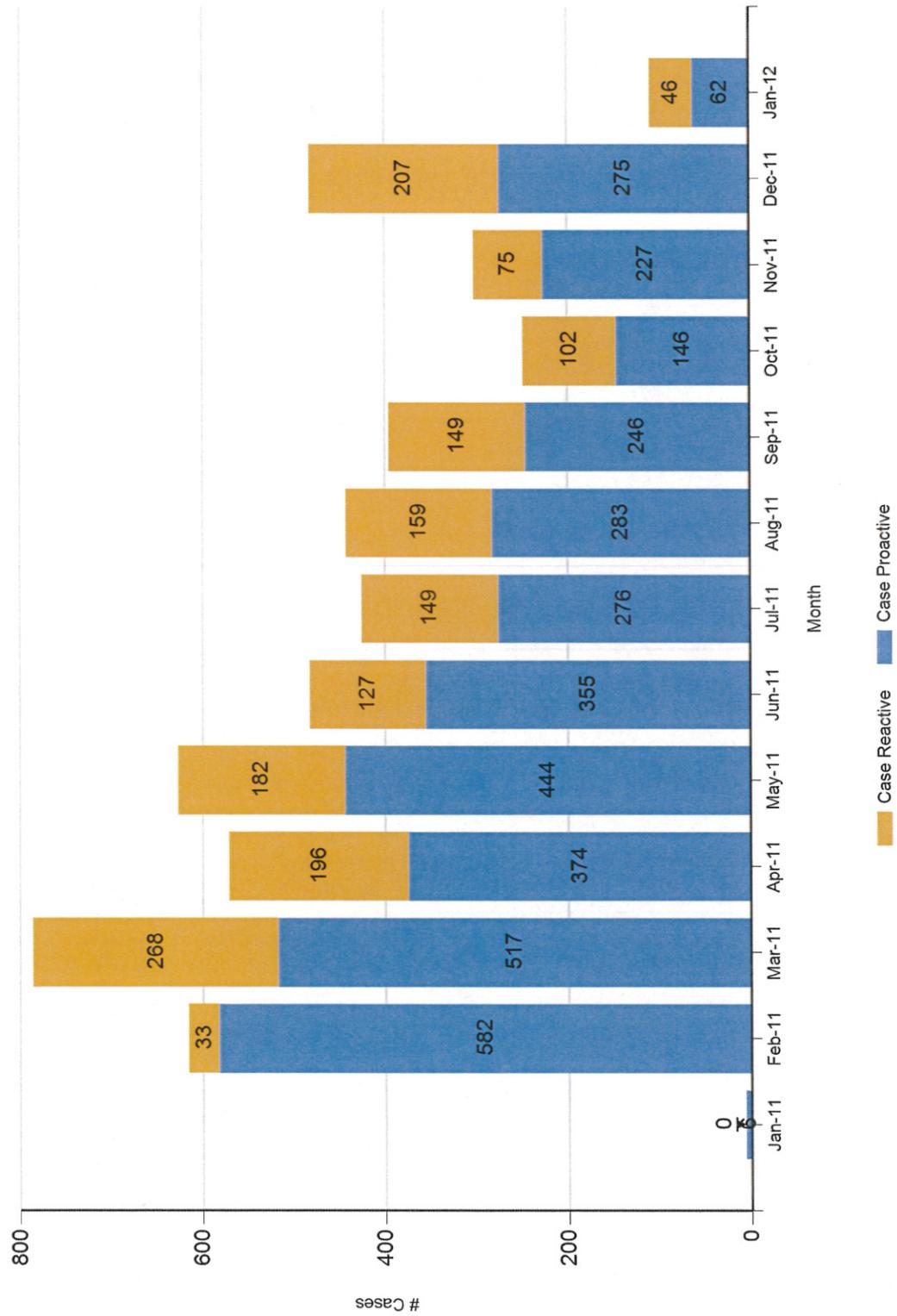
	Period Start	During Period	Period End
Total Fines Assessed	\$0.00	\$8,234,487.50	\$8,234,487.50
Total Payments	\$0.00	\$12,062.50	\$12,062.50
Balance	\$0.00		\$8,222,425.00

Cases Opened by Incident Type

1/31/2011 to 1/12/2012 Corridor: (All)



Incidents by Reaction Type/Month, 1/31/2011 to 1/12/2012



Pembroke Pines Fire Fees Report

Permit Number	Fees Due To Fire	Fees Due To Electrical
1214184-2		83.635
1214083-0		83.635
1012822-1		136.413
1013631-1		60.480
1011141-1		29.745

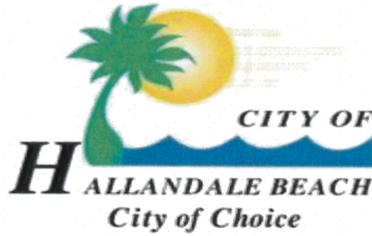
	Fire	Fee Description	User Name	Date Created	Date Paid
	*Commercial Alteration	129.40 FSPR - Fire Safety Plan Review	Trae Kemp	10/4/2011	1/4/2012 10:43:00 AM
1011141-1	*Commercial Fire Sprinklers	99.15 FNR - Plan Review and Inspection	Trae Kemp	1/10/2012	1/10/2012 2:35:00 PM
1012491-0	*Commercial Fire Sprinklers	25.00 FST - Fire Suppression Test	Trae Kemp	1/10/2012	1/10/2012 2:35:00 PM
1012822-0	*Commercial Interior Remodel	108.62 FPRV - Revisions	Pamela Kitchen	1/3/2012	1/3/2012 3:02:00 PM
1012822-1	*Commercial Fire Sprinklers	50.00 FSPR - Fire Safety Plan Review	Trae Kemp	12/22/2011	1/5/2012 4:49:00 PM
		84.88 ARV1 - Re-Inspection First	Mike Testagrossa	1/9/2012	1/9/2012 5:11:00 PM
		52.83 EXPF - Expedite Fire Review	Trae Kemp	1/5/2012	1/5/2012 3:26:00 PM
		454.71 FNR - Plan Review and Inspection	Trae Kemp	12/12/2011	1/5/2012 3:26:00 PM
		49.50 FST - Fire Suppression Test	Trae Kemp	12/12/2011	1/5/2012 3:26:00 PM
1013060-0	*Commercial Alteration	84.88 ARV1 - Re-Inspection First	Eddie Sanchez	11/8/2011	1/10/2012 5:29:00 PM
1013193-0	*Commercial Temporary Construction Trailer	52.83 EXPF - Expedite Fire Review	Trae Kemp	12/19/2011	1/5/2012 5:14:00 PM

Pembroke Pines CO Fees

Permit Number	Fee Description	Date Collected	Total CO Fees Collected	Job Type
1012450	Certificate of Occupancy Fee	12/1/2011 4:13:00 PM	25.00	*Commercial Interior Remodel
	Certificate of Occupancy Fee	12/12/2011 5:39:00 PM	25.00	*Commercial Interior Remodel
1011576	Certificate of Occupancy Fee	12/22/2011 5:07:00 PM	93.58	*Commercial Interior Completion
1011576	East Sewer Connection Fee	12/22/2011 5:07:00 PM	7218.58	*Commercial Interior Completion
1011576	East Water Connection Fees	12/22/2011 5:07:00 PM	7726.44	*Commercial Interior Completion
	Certificate of Occupancy Fee	12/28/2011 4:07:00 PM	25.00	Commercial Change of Use

Pembroke Pines Zoning Fees

Permit Number	Fee Description	Date Collected	Total Zoning Fees Collected	Job Type
1014060	Zoning Plan Review	1/3/2012 10:33:00 AM	105.46	*Residential Fence
1011883	ARON - Renewal, expired permit	1/3/2012 12:09:00 PM	91.74	*Residential A/C Changeout
1014069	Zoning Plan Review	1/3/2012 2:23:00 PM	105.46	*Commercial Interior Remodel
1011337	ARWN - Renewal, expired permit	1/4/2012 12:03:00 PM	87.57	*Residential A/C Changeout
1014086	Zoning Plan Review	1/4/2012 2:06:00 PM	105.46	*Residential Fence
1014087	Zoning Plan Review	1/4/2012 2:16:00 PM	105.46	*Residential Driveway/Walk Pavers
1014089	Zoning Plan Review	1/4/2012 4:59:00 PM	105.46	*Residential Fence
1014090	Zoning Plan Review	1/4/2012 4:59:00 PM	105.46	*Residential Fence
1014112	Zoning Plan Review	1/5/2012 11:10:00 AM	105.46	*Residential Swimming Pool /Spa
1014115	Sign Inspection Fee	1/5/2012 11:38:00 AM	52.73	*Commercial Sign
1014115	Zoning Plan Review	1/5/2012 11:38:00 AM	105.46	*Commercial Sign
1014119	Zoning Plan Review	1/5/2012 12:42:00 PM	102.24	*Commercial Sign
1014120	Sign Inspection Fee	1/5/2012 12:42:00 PM	51.12	*Commercial Sign
1014120	Zoning Plan Review	1/5/2012 12:42:00 PM	102.24	*Commercial Sign
1014121	Zoning Plan Review	1/5/2012 12:42:00 PM	102.24	*Commercial Sign
1014127	Zoning Plan Review	1/5/2012 1:55:00 PM	105.46	*Residential Walkway/Patio
1012538	ARON - Renewal, expired permit	1/5/2012 3:40:00 PM	91.44	*Residential A/C Changeout
1014136	Zoning Plan Review	1/5/2012 3:49:00 PM	105.46	*Commercial Interior Completion
1011860	ARWN - Renewal, expired permit	1/5/2012 4:20:00 PM	56.18	*Residential Alarm System
109543	ARON - Renewal, expired permit	1/5/2012 4:20:00 PM	112.38	*Residential Alarm System
109757	ARON - Renewal, expired permit	1/5/2012 4:20:00 PM	112.38	*Residential Alarm System
109758	ARON - Renewal, expired permit	1/5/2012 4:20:00 PM	112.38	*Residential Alarm System
1014140	Zoning Plan Review	1/5/2012 5:11:00 PM	105.46	*Residential Fence



ADDENDUM #1

REQUEST FOR PROPOSALS # FY 2011-2012-010
BUILDING DEPARTMENT SERVICES

The following addendum is made as a result of the mandatory pre-proposal Conference meeting held on Thursday, December 22, 2011.

The information below must be considered by your firm when responding to the RFP.

The Cost Proposal Forms below replace the Cost Proposal pages released in the RFP.

This Addendum # 1 must be signed and provided with your firm's response.

I ACKNOWLEDGE RECEIPT OF ADDENDUM #1:

Company	CALVIN, GIORDANO & ASSOCIATES, INC.
Name	Shelley Eichner, AICP
Title	Senior Vice President
Signature	
Date	January 4, 2012

Sincerely,



Andrea Lues, Director
General Services/Purchasing Department